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# THE EIGHTEENTH YEARBOOK

OF THE  
NATIONAL SOCIETY FOR THE STUDY  
OF EDUCATION

## PART I THE PROFESSIONAL PREPARATION OF HIGH-SCHOOL TEACHERS

SECTION I  
THE UNIVERSITY OF WISCONSIN PLAN FOR THE PREPARATION  
OF HIGH-SCHOOL TEACHERS  
By H. L. MILLER

SECTION II  
MISCELLANEOUS PROBLEMS IN THE PREPARATION OF HIGH-  
SCHOOL TEACHERS  
By N. S. COLVIN, T. W. GONLING, L. V. KOOS AND CLIFFORD WOODY

SECTION III  
REPORT OF THE COMMITTEE OF THE SOCIETY OF COLLEGE  
TEACHERS OF EDUCATION ON PRACTICE TEACHING  
FOR SECONDARY TEACHERS  
By G. N. CLADE, N. S. COLVIN, CHAR. FORDYCE, H. H. FORTER, W. S. GRAY,  
A. R. MEAD AND F. C. WHITCOMB

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*Edited by* GUY M. WHIFFLE AND H. L. MILLER

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# TABLE OF CONTENTS

PAGE

Editor's Preface . . . . .	5
----------------------------	---

## SECTION I

### THE UNIVERSITY OF WISCONSIN PLAN FOR THE PREPARATION OF HIGH-SCHOOL TEACHERS

H. L. MILLER, Assistant Professor of Education and Principal of the Wisconsin High School, University of Wisconsin, Madison, Wisconsin

Introduction . . . . .	7
------------------------	---

#### CHAP.

I. DIRECTED TEACHING: A PLAN OF PREPARATION THROUGH PARTICIPATION . . . . .	10
II. SELECTED COMMENTS: A COLLECTION OF REPORTS FROM STUDENTS PREPARING TO TEACH . . . . .	103

## SECTION II

### MISCELLANEOUS PROBLEMS IN THE PREPARATION OF HIGH-SCHOOL TEACHERS

I. THE SELECTION AND THE TRAINING OF TEACHERS FOR JUNIOR HIGH SCHOOLS . . . . .	166
T. W. GOSLING, Supervisor of Secondary Education, State Department of Public Instruction, Madison, Wisconsin	
II. THE LESSON PLAN AND ITS VALUE TO THE STUDENT-TEACHER . . . . .	190
STEPHEN H. COLVIN, Professor of Educational Psychology, Brown University, and Director of High Schools for the State of Rhode Island	
III. THE TRAINING OF TEACHERS IN THE ACCREDITED HIGH SCHOOLS OF THE STATE OF WASHINGTON . . . . .	213
L. V. KOON, Professor of Education, and CLIFFORD WOODY, Assistant Professor of Education, University of Washington, Seattle, Washington	

## SECTION III

### REPORT OF THE COMMITTEE OF THE SOCIETY OF COLLEGE TEACHERS OF EDUCATION ON PRACTICE TEACHING FOR SECONDARY TEACHERS

I. RESUME OF THE WORK OF THE COMMITTEE ON PRACTICE TEACHING FOR SECONDARY TEACHERS . . . . .	258
A. R. MEAD, Professor of Education, Ohio Wesleyan University, and Chairman of the Committee	

II. THE MOST COMMON FAULTS OF BEGINNING HIGH-SCHOOL TEACHERS . . . . .	262
STEPHEN S COLVIN, Brown University, Providence, Rhode Island	
III. OBJECTIVE STUDIES OF THE ACHIEVEMENTS OF TRAINING-SCHOOL AND PUBLIC-SCHOOL PUPILS IN THE FRESHMAN YEAR OF THE HIGH SCHOOL . . . . .	273
GEORGE N. CADE and Dean WILLIAM S. GRAY, School of Education, University of Chicago, Chicago, Illinois	
IV. METHODS OF SELECTION AND SUPERVISION OF PRACTICE TEACHERS . . . . .	292
A. R. MEAD, Professor of Education, Ohio Wesleyan University, Delaware, Ohio	
V. PRACTICE TEACHING IN THE MANUAL ARTS AND INDUSTRIAL EDUCATION . . . . .	345
FRED C. WHITCOMB, Professor of Industrial Education, Miami University, Oxford, Ohio	
VI. CORRELATION BETWEEN GENERAL TEACHING POWER AND SOME SPECIFIC TEACHING QUALITIES. . . . .	349
CHARLES FORDYCE, Dean of Teachers College, University of Nebraska, Lincoln Nebraska	
VII. THE SUMMER PRACTICE-TEACHING PLAN OF THE UNIVERSITY OF ARIZONA. . . . .	352
H. H. FOSTER, Professor of Education, University of Arizona, Tucson, Arizona	
VIII. BIBLIOGRAPHY ON THE TRAINING OF HIGH-SCHOOL TEACHERS . . . . .	355
LIST OF HONORARY AND ACTIVE MEMBERS OF THE NATIONAL SOCIETY FOR THE STUDY OF EDUCATION. . . . .	359
CONSTITUTION OF THE NATIONAL SOCIETY FOR THE STUDY OF EDUCATION . . . . .	366
MINUTES OF THE ATLANTIC CITY MEETING OF THE NATIONAL SOCIETY FOR THE STUDY OF EDUCATION. . . . .	368
FINANCIAL REPORT OF THE SECRETARY-TREASURER OF THE NATIONAL SOCIETY FOR THE STUDY OF EDUCATION. . . . .	371

## EDITORS' PREFACE

As early as 1904, the National Society, in its *Third Yearbook*, took up the discussion of problems connected with the preparation of teachers. This was continued the following year in Part I of the *Fourth Yearbook* ("The Education and Training of Secondary Teachers"), while closely related discussions have appeared in the *Fifth Yearbook*, Part II ("The Certification of Teachers") and in the *Fourteenth Yearbook*, Part II ("Methods for Measuring Teachers' Efficiency").

In 1914, Professor S. C. Parker, then Secretary of the Society, suggested to Professor H. L. Miller that he present to the Society an account of the methods developed by him at the University of Wisconsin for the preparation of secondary-school teachers. Later Professor Miller consented to act informally as "chairman" of a group of persons who should cooperate in the production of a *Yearbook* dealing with the "Organization and Administration of Practice Schools (Generally)." This undertaking expanded in various directions until it became necessary, from practical expediency, to limit the scope of the project for the time being to the training of high-school teachers only. We have been fortunate enough in this connection to arrange for the inclusion with Professor Miller's group of a report of a Committee of the Society of College Teachers of Education that was investigating the use of practice schools in training high-school teachers.

The present *Yearbook*, then, comprises three sections. In Section I appears Professor Miller's original manuscript describing the plan of preparing teachers at the University of Wisconsin. This plan is novel enough to challenge the attention of all readers, since it involves a theory of classroom procedure applicable to any high school, whether concerned with teacher training or not.

In Section II are assembled three contributions dealing with miscellaneous problems in the preparation of high-school teachers while in Section III is presented the Report of the Committee of

the Society of College Teachers of Education, already mentioned. In these two sections will be found, among other things, two statistical studies (one by Professors Koos and Woody, one by Professor Mead) that present important analyses of present conditions in the training of high-school teachers and point the way to methods for bettering certain deficiencies of preparation. There will also be found a discussion of the preparation of teachers for the junior high school which will be timely in view of the current movement for the reorganization of elementary and secondary education. The remaining chapters all contribute directly and helpfully to the general topic of teacher preparation.

G. M. WHIPPLE,

H. L. MILLER,

*Editors.*

# SECTION I

## THE UNIVERSITY OF WISCONSIN PLAN FOR THE PREPARATION OF HIGH-SCHOOL TEACHERS

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### INTRODUCTION

Section I of the Eighteenth Yearbook is intended to present a plan of preparing teachers for practicing their profession in a democracy. The conception is that a real and genuine democracy originates in self-activity and is carried forward in self-activity. The view developed and illustrated herein is rooted in participation. There is in it a clear way for each individual within a working group (a class group) to cultivate his own initiative and to develop his own originality.

Social psychology is considered an aid to a sane orientation to the philosophy underlying the procedure presented in this account. The doctrine that every child is a candidate for personality is the prototype to the view that the college senior is likewise a candidate on the way, assuredly developing a teaching personality. Since the evolving person creates himself by his own activity, and since no person creates himself in a vacuum, it is obvious that the clutch which throws the intellectual and moral forces into action is cooperative doing and participating in a social group in which the life of each member is refertilized and rejuvenated by the sharing of the interests of all in a controlled environment.

Now the machinery of control, like the scaffolding in the building, should be used for a purpose outside of itself. Morality may be likened to an iceberg: seven eighths of it is out of sight. So it is in education. Organization must not occupy the center of the field of



attention. System is necessary, but it must be subordinated to the life which it is designed to serve. The problem of all problems in administration, in supervision, in teaching, is to get a dynamic in each of these agencies and to be sure of it that a productive dynamic is maintained in every-day practice. American education must guard and foster our ideals—ideals soundly rooted in democracy. We must not become enslaved by the majesty of plan and precision.

If, therefore, our education is to be and to become increasingly the life blood of our new and ongoing democracy, ways and means must be found to keep our superstructure of organization from becoming an ugly mechanical efficiency. The upspringing and emerging quality of conspicuous merit from all and unexpected quarters must remain a guiding principle in the processes of democracy. It is democracy in education that is needed today. The system of organization must be installed underground if it is to serve adequately the life of our nation. Power to choose comes by choosing and in no other way. Knowledge is capacity and not possession. A way of thinking is absolutely essential to any productive handling of brute facts and information. Our education needs constantly to be *deformalized*. Participating in a socializing procedure is a splendid guarantee to our ongoing democracy. Every individual counts. Not only this: every item of experience has value. One's own mental and spiritual life is quite as much the result of one's neighbor's social activity in a mutually shared life as it is of one's own brain. Self-activity presupposes cooperative sharing of interests.

It is only by participating and by reacting in terms of some ongoing procedure that self-activity is possible. Section I is offered as a slight contribution in the hope that a genuinely democratic education may be a developing program with us, yielding, as it should, to the solvent of new social reagents in the making of the responsible person, capable of realizing the fullest self-expression consistent with public welfare. This, it is believed, constitutes the basis of our democracy. The public school is to be, in a far clearer sense than ever before, the practicing ground of our democracy.

The new teacher, fully adequate to the new job of reconstruction and building in the new day of America's democracy, needs

most of all to be a democrat. The institutional schoolmaster, with his emphasis upon ready-made subject matter and status in either instruction or conduct, can not measure up to this new and inspiring task. The key note in the future must be independence of human personality. The new teacher is to be elected in a very real sense by the pupils on the basis of a reacting procedure in participating with them. The conception of the teacher as director replaces the drillmaster. The right to lead implies the duty to demonstrate ability to lead. Status is replaced by merit recognized by those who are most intimately concerned about it—the pupils. The mechanical separation between teacher-mind and pupil-mind does not find explicit expression in the view presented in the plan of *directed teaching* as set forth in this yearbook.

Chapter One is a presentation of principles and an explanation of procedure. Chapter Two is a collection of selected comments, briefly edited and presented for the purpose of illustrating the practical working of the plan used in the University of Wisconsin in the preparation of teachers.

# CHAPTER I

## DIRECTED TEACHING: A PLAN OF PREPARATION THROUGH PARTICIPATION

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### (ARRANGEMENT OF TOPICS IN CHAPTER I)

1. Introductory Statement
2. The Wisconsin High School
3. General Account of Procedure in the School
4. Participation of College Seniors
5. The Administration of the Course in Directed Teaching
6. Principles Underlying Directed Teaching
7. Discussion of the Departure Growing Out of These Principles
8. The Laboratory Idea
9. Education and Training
10. Subject Matter and Method
11. The Professional Contribution of College Teaching
12. The Need of Contact With Pupils as a Part of Professional Preparation
13. Justification for Undergraduate Professional Preparation
14. Expert Instruction in Education Courses Essential
15. The Teacher in the Demonstration School
16. The Status of the College Senior in This View
17. The Pupils of the School
18. Classroom Procedure
19. The Recitation System
20. Directed Study (Supervised Study) vs the Recitation System
21. A New Teaching Responsibility in the Directing of Study
22. The Orientation of the New Teacher in Directed Study
23. Teaching in Terms of Individual Differences
24. The Problem of Out of Class Study—Home Study
25. A New Pupil Attitude Toward School Work, College Senior Included
26. Preparing the Way for Appearance of College Senior in Teaching Role
27. Recognition of Principles of Social Psychology
28. The Pupil, the Educative Unit
29. Summarizing Statement of Recitation System and Directed Study
30. The Indeterminate Assignment Idea
31. Minimal Essential Content: Objections to the Movement
32. Gripping Subject Matter and Procedure Under Organizing Principles
33. Uniform Assignment and Indeterminate Assignment Contrasted
34. Evaluation of Results in Terms of Traits Germane to Education

35. Points to be Clarified for the College Senior in Directing Attention to His Full Participation in the Course
36. The College Senior and Directed Study
37. A Type of Comparison Between Practice Teaching and Directed Teaching
38. Vitalizing Scholarship in Terms of Direction of Activity
39. The Nature of the Responsibility of the College Senior in the Wisconsin High School
40. A Wholesome Co-operative Undertaking for the College Senior
41. Daily Preparation, its Scope and Urgency
42. College Senior and Pupil Recitations
43. Opportunities for the Cultivation of Originative Capacity
44. Performance of College Senior Appraised by Pupils and Staff Teacher, Directly
45. Promotion of College Senior on Basis of Proved Merit to Assistant to Staff Teacher
46. Attitude of College Seniors—Responsible Members of the Class
47. The Student's Daily Written Report
48. The Function of Directed Teaching in the Experience of the New Teacher
49. Every Item of Experience Has Value

1. *Introductory and Explanatory Statement.* This report deals mainly with the procedure which is used in the University of Wisconsin. *Directed teaching*, as indicated in the title, is descriptive of a plan of practical professional preparation of college seniors qualifying for the University Teachers' Certificate. This term, *directed teaching*, is employed for the purpose of distinguishing procedure in the University of Wisconsin, more or less sharply, from the customary forms of *practice teaching*. One may well hesitate to introduce new terminology into educational literature. Already we have a plethora of courses in education departments with rather hazy lines of demarcation. Yet the writer feels that a real need of drawing distinctions arises in this discussion. It is not intended, however, that this new terminology shall carry more than a local significance. No disrespect is to be attached to the conventional phrase *practice teaching*, nor is it the purpose of this presentation to redeem it for the satisfaction of any of the academic group, who perchance, may be supposed to have no faith in accredited methods of training schools for teachers. The plan of inducting the college senior into the high-school class is unique in

Wisconsin, and for reasons that will appear, it is felt that the term "*directed teaching*" may be acceptable as a basis of economical discussion in this report.

2. *The Wisconsin High School.* This course has been made possible in the University of Wisconsin by the recent development of the Wisconsin High School—a six-year secondary school maintained by the University. The function of this school is set forth in the enabling act of the legislature. it is "To maintain a school for demonstration and practice in order to complete the facilities for the school of education." A modern building, adequately equipped, and provided with a liberal budget for maintenance and instruction, has been made possible by the support of the Regents and the administrative officers of the University—particularly the Director of the Course for the Training of Teachers.<sup>1</sup> From 275 to 300 pupils are enrolled each year, distributed within the classes of a Junior-Senior high school of cosmopolitan type. A nominal tuition fee of \$24.00 a year is collected. One-fifth of the enrollment is granted free scholarships.

The aims of the Wisconsin High School of the University of Wisconsin are three-fold. First, it undertakes to provide sane and thorough education for its pupils. A staff of trained, experienced, and competent teachers, fully adequate to the requirements of the school itself, is employed by the University. The purpose is to demonstrate the best practices of modern secondary education.

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<sup>1</sup>Professor Edward C. Elliott, Director of the Course for the Training of Teachers, University of Wisconsin, 1909-16, formulated the plan for the establishment of the Wisconsin High School, secured the building, initiated the program which has made possible rapid development since 1912, and as Director administered the affairs of the school in the first four years of its history. In Wisconsin the Course for the Training of Teachers is an administrative device employed to correlate a large number of departmental interests within the various colleges concerned with the professional preparation of teachers. The department of Education is organized within the college of Letters and Science. No professional school for teachers, as such, exists in the University of Wisconsin. Each department concerned in any direct way with the preparation of high-school teachers has on its staff a person who gives a departmental teachers' course. These courses, together with the work of the department of education and the activities of the Wisconsin High School of the University, are organized and administered under the Course for the Training of Teachers. This plan of organization brings together a variety of interests and emphasizes throughout the University the problem of teacher training.

Second, through the researches and careful experiments of its staff in new methods of teaching and new arrangements of subject matter, it aims to contribute to the high schools of Wisconsin productive suggestions regarding improvements in teaching procedure and in curricula. Third, by putting college seniors of the University into close contact with pupils in a high-school classroom and by carefully directing their activities, it endeavors to develop for the secondary schools of Wisconsin an unusually strong and competent corps of young teachers.

3. *General Account of Procedure in the School.* The entire six years' program of studies is arranged according to a consistent progressive plan, the endeavor of which is not merely to present subject matter of increasing degrees of difficulty, but also to develop in pupils an ever-growing personal efficiency in using stored-up subject matter to approach new and unexpected situations and to solve new problems. Pupils are dealt with as individuals; no pupil is held back because others are developing more slowly than he, and no one is pushed forward beyond his capacity merely because others are more rapid in developing power. The entire school procedure is flexible, not rigid; it encourages individuality, self-mastery, initiative, and personal responsibility. Set lessons definitely prescribing the upper limit of accomplishment of the good pupil, are rarely given. Mere question-and-answer recitations are avoided as much as possible. The teacher is a director of activities; his assignments, often arrived at in consultation with the class, determine the direction in which the group shall work, but do not prescribe the amount of accomplishment in that general direction which each pupil must, or may, make. Pupils who excel in accomplishment are rewarded by increased opportunities and responsibilities; frequently they are promoted for a day to assist the staff teacher in directing the class. Home study is usually not sharply distinguished from classroom activities; in general, the class hour is spent in working ahead, not in reviewing, summarizing, or reciting upon subject matter which has been studied out of school. Home work is ordinarily of the nature of unfinished business; that is, it completes, supplements, expands and verifies what has been begun

under the teacher's guidance within the class group. This practice of *directing study* tends to develop in each pupil the most effective habits of attention, concentration, and achievement which he is capable of acquiring; it develops his initiative, because he must begin his undertaking without depending upon the initiative of another for his ideas or the impulse to start, the teacher, an expert in education, is in general much better qualified than a parent to judge exactly what assistance may most profitably be given to a pupil in the study of lessons. The school aims to direct its pupils through subject matter to power. The curriculum and the expert activities of its teachers are but means to an end, they are tools for the fashioning of self-active, responsible young people. The endeavor is to determine by practical application the best possible choice and arrangement of subject matter and the most serviceable ways of teaching and school administration to further the development of pupils. Nothing is kept merely because it is traditional; nothing is discarded merely because it is unfashionable; an earnest attempt is made to be reasonably conservative and to keep free from educational fads. There is no disposition to conduct experimentation without regard to the immediate welfare of the pupils involved.

4. *Participation of College Seniors.* In its function as a teacher-training school the Wisconsin High School instructs, also, college seniors. These are received *as students* in the various classes of the school on a level with the pupils. Each one is regularly enrolled in a class for a period of nine weeks—five days a week; he receives no especial privileges and is in no way exalted above the class, or set up by authority to be a "practice teacher." He has exactly the same opportunity which every pupil has; if he shows by his participation in the day's work that he has greater power than the other members of the class group, it is probable that he will be promoted by general assent to be for a part of the hour a leader, or teacher, of the class. By consistent, unflinching excellence he may win the right to assist the staff teacher through many successive days. Every pupil, however, has exactly the same opportunity. The chairmanship of the class, or active assistantship to the staff teacher, does not usually, in actual experience, regularly

come only to college seniors enrolled. Occasionally, although of course rarely, certain college seniors show by their participation in the class work that they are inadequate in power to be leaders of the group; after a time these seniors are dismissed from their candidacy for the University Teachers' Certificate. It should be remembered that throughout the class hour the staff teacher is always directly in charge. He may say little, or nothing at times, but the college senior or pupil conducts the activities of the group, or sections within the group, always under his eye. Criticism or correction is never deferred to a formal conference hour with the college senior; but, just as in the case of a pupil as leader, unproductive procedure is redirected at once. The highest interests of the class are conserved at all times. The significant point is that the college senior is a member of a class group, admitted on a clearly recognized basis of participation. His ability is not accepted because he is a college senior; he must prove his superiority in real competition with pupils in the work in which they are all engaged.

5. *The Administration of the Course in Directed Teaching.* It will doubtless be of interest to those engaged in the administrative duties of college work to examine the details of practice with respect to the assignment of students, sequence of courses, fulfillment of requirements, etc. The University of Wisconsin issues a bulletin dealing with such matters in Wisconsin.<sup>1</sup> Suffice it to state here that the college senior who desires to fulfill the requirements for the University Teachers' Certificate is required, along with other specified work, to earn two credit hours in the course—*Directed Teaching*. For the University Teachers' Certificate 128 hours are required; the degree of Bachelor of Arts is included, the requirement for which alone is 120 credit hours. This plan draws at once a distinction between two important ends. The University of Wisconsin is committed to the proposition that a college course of four years is no evidence in itself of ability to teach anything; in other words the professional preparation of teachers is recognized by the University. Two credit hours of the additional eight hours required for the University Teachers' Certificate may be used, if need be, to detect unfitness for teaching. Failure, however, to earn

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<sup>1</sup>See—*Course for the Training of Teachers—Bulletin No. 758.*



credit in Directed Teaching does not disqualify the student for his college degree, but it does make it impossible for him to receive the full endorsement of the University for teaching as represented in the University Teachers' Certificate. This selective function of the course is, however, merely incidental, though highly important, to its main purpose and value.

At the beginning of each semester, college seniors qualifying for the University Teachers' Certificate enroll for the course—Directed Teaching—a two-hour course. The initial meetings of the group are conducted by the principal of the Wisconsin High School. The nature of the work is discussed, procedure explained, and general directions are given. During the second week each college senior is assigned to a high-school class-group for a period of nine weeks—five days a week. The semester is divided into two terms. Part of those enrolled are assigned to the second half of the semester. The college senior is usually assigned to a class in which his major subject is being taught. As a rule not more than two college seniors are assigned at one time to a given high-school class, although three may find it possible to participate together in a class group. No attempt is made to have the college senior participate in more than one class. Provision is made for students of unusual merit to continue in the course for an extra term, thereby earning a total of four credit hours in Directed Teaching. The college senior who makes slow, yet promising progress, is permitted to continue in the course longer than the nine-week period in the attempt to earn the minimum two hours credit. With the present facilities of the Wisconsin High School some two hundred college seniors may be adequately provided for each semester. Up to the present time about one hundred are reporting each semester; that means that the school is giving approximately two hundred college seniors each year some initial, practical experience with high-school pupils.

6. *Principles Underlying Directed Teaching.* College seniors are familiarized in the introductory discussions of this course with a few guiding principles which are designed to give direction and to assist both students and staff teachers in carrying forward in the most profitable manner the work of the course. In view of the fact that each college senior is thought of, first of all, as an in-

dividual, as will appear in subsequent discussion, rather than a more or less static unit in a rigid system, it is obvious that some unifying aims should be established. New members of the teaching staff also find the following tentative draft of principles helpful in gaining a ready and working understanding of procedure.

1. The prospective teacher needs, first of all, to gain a working conception of the correlative nature of scholarship and method. A true synthesis is to be found in a masterly control of subject matter in the process of education. Three elements, at least, are involved in adequate teaching; they are, gripping boys and girls understandingly, using subject matter with a functional outlook, and gripping ways and means of directing activity in a productive manner. The *whats* (subject matter) to teach must include the complicated and variable *hows* (method) of teaching. Any mechanical separation between academic scholarship and a professional training course must be bridged. The notion that one first acquires subject matter—amasses information, and then acquires his methods of teaching it, is held to be invalid and an unfortunate separation. Accredited scholarship is essential; no one questions the need of it. The problem arises in taking college seniors whose attention has been directed to academic views of scholarship and also, as a rule, to pedagogical considerations of method as something apart from subject matter, and with these ideas of a mechanical separation the task is to work out for them a valid and valuable relation between scholarship and method. Accredited methods developed as something outside of material and offered as ready-made formulae to be used on subject matter and pupils are not accepted. The emphasis, therefore, is placed upon the product or resultant of usable scholarship and some method of presenting subject matter. These elements, combined with intellectual and moral traits—teaching personality, in short—are focused upon a particular subject and situation in terms of teaching conditions of high-school grade. In reality the hiatus between scholarship, in the professional sense, and method disappears in the deeper currents of control of subject matter and in the direction of activity in the educative process.

2. In the process of orienting the college senior to the procedure of *directed teaching* the fact is made clear that the regularly constituted teaching staff of the school in which facilities for demonstration and participation are provided is charged with the immediate responsibility for the instruction

and direction of its pupils. A school, adequately equipped, and staffed with trained teachers is the first requisite. Parents and pupils must be assured of superior educational advantages if the school itself is to succeed. *Practice teaching*, as normally conducted, does not seem to be feasible under the circumstances existing in the Wisconsin High School. The procedure developed under *directed teaching* is not, however, the result of expediency. On the contrary, the proposition is maintained that *directed teaching* offers the prospective teacher a genuine professional opportunity and a scientific basis of introduction into teaching.

In addition to a regularly constituted teaching staff, fully adequate to the demands of instruction in the demonstration school for the pupils themselves, it is pertinent to note the fact that the policy is to have the instructor who gives the departmental teacher's course within the department of the college also teach in the Wisconsin High School. A *critic* teacher or supervisor of teaching is not employed. The fundamental conception is that the college teacher who undertakes to tell college seniors *how* and *what* to teach, shall himself be charged with the definite responsibility of demonstrating *how* and *what* to teach. Hence the plan of the Course for the Training of Teachers in Wisconsin contemplates a functional connection between special method courses and concrete teaching by combining two correlative types of activity. The staff of the Wisconsin High School is composed of these representatives of various departments who teach two to three classes of pupils each day, and an additional number of teachers who give full time to teaching in the Wisconsin High School. Each staff teacher, whether the representative of a college department, or a full time teacher, is given a distinct professional opportunity in the school in dealing with college seniors. Each staff teacher in fact is his own critic and supervisor. Each staff teacher is aware of his full responsibility towards the pupils of the school, quite apart from the professional aspects of his work.

3. The prospective teacher, seeking University approval to teach, is adopted into a working high school class-group on the basis of an intimate, responsible relationship, and is required, for a time, to participate in the normal, legitimate activities of a directed and ongoing teaching procedure. The college senior takes a vital part in a procedure designed to illustrate by its own processes and to demonstrate through

its results some productive ways of dealing with the teaching problems of secondary education

4. It is sought in this course to develop the student's powers of analysis, to direct self-criticism in particular and objective references, and to control conditions which are designed to foster self-directive capacity and to discover to students such originaive ability as each may be able to disclose. Self-expression is sought rather than uniform provision<sup>1</sup>

5 The test is thoroughly pragmatic, applied vigorously for a brief period (nine weeks) under a master teacher. It will be noted that the college senior is admitted on the pupil level as a member of the class. Some of the immediate situations which confront him are: Does he know the brute facts of subject matter, the *a, b, c* elements of the daily work? Can he command and array such facts in practical situations of a classroom sort, manipulate crucial points in a problem-solving situation, present a topic in a lucid, convincing manner, take the "next step" in the movement of subject matter, grip the significant elements of a situation, etc? The answer lies here; test him in the environment of actual teaching and thereby discover ability to go forward. The work begins where the pupils are. The first and practical responsibility of the college senior is to become the best pupil in the class—

<sup>1</sup>In considering such qualities as self-direction, initiative, and originality attention is directed to a positive and dynamic meaning of these traits, such as Thorndike so effectively describes in *Teachers' College Record*, 17: p. 405 ff., 1916. "The view is to think of independence, not as unreadiness to follow or obey or believe in other men, but as a readiness and ability to contribute to good causes something more than is suggested by others; to think of initiative, not as an unreadiness to wait or cooperate or be modest, but as a readiness and ability to move ahead, 'speed up,' lead and take promising risks, and as an attitude of expecting to create opportunities, and do ten dollars' worth of work for a dollar. Originality must not mean weakness in doing routine work in old ways, or any essential dislike of traditional knowledge or customs as such, or any paucity of fixed habits, but strength in doing work that is new or doing it in new ways, an attitude of hoping to change knowledge or practice for the better, an organization of habits that causes their progressive modification. . . . The dynamic opposite of originality is not efficiency, but stupidity. The dynamic opposite of efficient routine is not genius, but disorder. . . . Finally, will it not clear the whole argument somewhat if, in our own thinking about education, we replace the word 'self-reliance' by *reliance on facts*; 'self-direction' by *rational direction*; 'initiative' by *readiness and ability to begin to think and experiment*; 'independence' by *readiness to carry thought or experiment on to its just conclusions despite traditions and custom and lack of company*."

not always an easy task for the majority of college seniors. After demonstrated fitness to lead the class many and varied opportunities are given to assist the staff teacher. As noted above, this is not a privilege reserved exclusively for the college senior in the Wisconsin High School; pupils enjoy the same privilege as a part of their educational development under the doctrine of self-expression and the development of personal initiative.

6. The amount of apprentice experience is regarded as a subordinate consideration. The ability to put intelligent questions to experience is believed to be essential to good teaching. A taste for analysis in a few specific instances is deemed important in the growth of the teacher. Usable scholarship is emphasized. No attempt is made to have the college senior lay in a store of ready-made devices and negotiable patterns to teach by, twelve months hence. This caution does not preclude intelligent application of methods and procedures employed by successful teachers. A mechanical, if not blind, acceptance of attractive ways of handling a class is discouraged. It is the uncritical formalist who contributes to the deadening process of school keeping. In this course a very common question directed to the college senior is: "How would you proceed in this situation?" The aim is to conserve and develop originality and inventiveness. If the college senior employs some method of approach, more or less familiar in educational literature, or as the case might well be, adapts to the situation some plan of procedure utilized by a successful teacher, the deliberate purpose of this course is to encourage a critical examination of results in terms of pupil response. In other words, the intending teacher is not permitted to go on thinking that any device, however plausible, is a finished product, having an absolute value in itself. He is asked to think of each datum of experience as having a unique quality and to look upon teaching as a progressing series of circumstances which must be met with fresh and original energy. Yet nothing is discarded simply because it is traditional, nor is it urged that new and amazing devices shall be invented by college seniors. They are taught to examine their experience with such critical ability as they may develop. This rigid and continuous discipline under the direction of a master teacher is designed to render the progress of the future high-school teacher toward successful professional accomplishment more rapid, more economical and more confident than it would otherwise be.

7 Student's Daily Report.<sup>1</sup>

## STUDENT'S DAILY REPORT

(Surname first)

(Staff teacher)

(Date)

Emphasis is on growth in self-direction and capacity for self-criticism. Avoid ready-made methods and ready-made knowledge. Think of *teaching* as directing activity by creating situations to which pupils (and college seniors) and teacher react—at the fork of the road—with thought compelling, vitalizing questions (before answers) in a problem-solving procedure. You are an active, participating member of a working group, responsible every day for *all* situations in the class period. Avoid falling into formalism. Rise above the obvious in reporting. Mere observing is not productive. It is the quality of your participation that counts. You are making your own record. This report is a partial account of your work and your thinking, both in and out of class. Focus here what you deem significant in your own developing experience

[Space for student's report]

<sup>1</sup>On this card the college senior writes a diary of his experience in the high-school class. Ordinarily, two to three pages are written each day, giving a personal account and judgment of the day's work. The printed paragraph serves the purpose of reminding the college senior, from time to time, of the general nature of his responsibility. A complete file of these reports is kept in a certain room in the building to which college seniors report each day. The staff teacher and principal confer with the student and make it a point to write constructive comment and suggestion upon these daily reports. It is from these diaries that the "selected comments" are chosen that are quoted later in this report.

7. *Discussion of the Departure Growing Out of These Principles.* Obviously, it is what the college senior actually does in the high-school class during this period of some forty days that gives point to the plan presented in this report and, in a measure at least, justifies the undertaking. The rather simple procedure of introducing the college senior on a level with the pupils is perhaps the most difficult part of the plan for an 'outsider' to accept, yet upon reflection there is usually agreement in the view that the essential condition is to get the prospective teacher on high-school ground. At all events, the college seniors at Wisconsin find this initial experience a stimulating and interesting occasion. There is something tangible for them to do at once, and there is no delay in getting started. The requirements are immediately possible of accomplishment and college senior, pupils, and staff teacher—all, know whether or not practical situations have been adequately met. There is no guess work about it; no beautiful theories are accepted when brute facts are demanded. The college senior is admitted without prejudice. Pupils are uniformly courteous, and, as a rule, waste no time in inducting the college senior into the work of the class. There is nothing artificial or formal in the procedure; a perfectly natural relationship is established. The staff teacher controls the general situation; all meet together on the common ground of work. The college senior is accepted immediately and is never permitted to continue as an "observer." The partnership idea is established at once upon the basis of wholesome and definite participation. The college senior is not placed before a group of pupils in the embarrassing capacity of the "new" teacher. Practice in disciplining or managing a group of "practiced-on" pupils is not considered a profitable procedure. The novice does not appear in the rôle of a teacher with an assortment of ready-made devices and a portion of ready-made subject matter and a plan book with a predetermined procedure. One is reminded of the situation in a certain practice school in which the tenth "new" teacher appeared within a period of six weeks. Some conventional question was put to the class. No one rose to it. It was put again with slight change. No response was evoked. Again a slight change was made, and again no response. Finally a little boy piped up,

saying: "Miss, we all know what you want, but you ain't asked the question yet that will fetch it."

Working for a time with pupils, as one of them, accepting in reality the challenge to compete with them in matters of fact, information, and judgment is a procedure by which an intimate knowledge of pupils is gained. Once established in the confidence of pupils on a basis of cooperative doing and thinking, the student is in a fair way to begin to sense the educational movement of the class as a whole. He should be cured of the pernicious habit of 'talking down' to the supposed level of high-school pupils, with little respect for their developing powers and mental integrity. It is not probable that the novice can by looking on, or by observing teaching, succeed in detecting the interaction of mind—the way teacher and pupils react upon each other. The student at this stage needs, most of all, to develop acumen which will enable him to see what is going on, and to evaluate what he sees. This is most likely to happen under the scrutiny of a group of persons working under classroom conditions.

It is easy to bring to the situation ready-made devices and suppositions. The unscientific critic is quick to pronounce the phenomena he touches as "true" or "false," "good" or "bad," "right" or "wrong." The experience of college seniors in *directed teaching* seems to run along lines of cautious judging of new propositions—a disposition which inclines toward a scientific temper of mind. To be held definitely responsible for the next step, and the next, in a progressing series of situations whose elements are of uncertain formation encourages the habit of forming tentative judgments. Adequate teaching must be inventive all the way.

8. *The Laboratory Idea.* Adequate teaching in secondary schools is demanding more and more a realistic and genuine application of the laboratory idea. "First, the person who would be scientific must determine what he is setting out to do. Next, he must collect the materials which are available for his purpose. Then he must allow his *materials to re-define his purpose*, for when he gets them together, he usually finds that they will not permit him to do just what he originally planned: that is, they *set a new problem* very much more concrete and definite than that with which he



started, and frequently they give it quite an unexpected turn. He must now proceed to work out this new problem and shape or formulate his results."<sup>1</sup>

This statement represents the movement of intellectual processes under the method of science. It is fair to assume that the teaching of all subjects will be greatly improved by the application of some such clearly defined order of procedure. No one is likely to object to the scientific method. Even the person of artistic temperament finds no serious difficulty in subscribing to the general scheme of procedure as stated above. Clearly, the person who would effect any form of professional work must determine what he is setting out to do, examine available data bearing on the problem, allow his materials to re-define his purpose, etc. A trade requires the work of an artisan. In it a mechanical repetition of a few comparatively simple motions is necessary. To follow a blue print, to work to a line already established, may require a high degree of skill, but little individual initiative. The work of teaching, if it is to be conceived as a profession and not a trade, exacts of those who would enter it a kind of service which is characterized at all times by ability to act upon individual initiative—a quality which develops by exercise. Self-judging of one's own performance is essential to any kind of artistic outcome. One must test, as it were, the value and effect of each stroke as the work progresses.

The laboratory idea is set forth in sharp contrast to the apprentice idea. The latter is concerned with the automatics of the trade. In routine industrial processes the laborer needs to know what motions are necessary in a given situation. He needs to repeat these motions until they can be carried forward automatically with a high degree of speed and efficiency. The aim is to turn out a uniform product. In highly mechanized industry there is the danger of a lethargizing, soul-deadening effect on account of repetition of a few motions. The simplification of the work of the laborer in the factory has gone forward at the expense of his intellectual life. The machine is master of the man. Routine work on the basis of habit is not, in itself, a means or stimulus to mental growth.

9. *Education and Training.* Education is more than train-

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<sup>1</sup>Moore. *What is Education*, p. 202.

ing. Education stresses growth. Training rests upon habit. It is a far cry from the routine of the artisan to the rule-of-thumb devices of the teacher. Nevertheless, the similarities are easily detected. The demand that education should be conducted as business, when analyzed, ordinarily results in marked emphasis upon training. The attempt to apply to teaching the principles of business management frequently proves futile on account of badly drawn analogies from trades. Pedagogy has fallen into disrepute because it has too often been identified with ready-made devices which are supposed to equip the would-be teacher for his vocation. The apprentice idea has, unfortunately, operated to the disadvantage of the professional preparation of teachers. The phrase, *training school*, carries with it an implication of questionable value, for the reason that training is not associated vitally with the educative process interpreted in terms of growth and of the development of personality. There is no objection to a study of methods, as such, with a view to trying them out after a rigid practice in self-judging and self-direction has been provided. If it is recognized that the essential quality in education is adaptability; that pupils must be regarded as self-active persons; that self-expression under guidance lies at the center of a rational philosophy of education, and that in order to realize these ends teaching must be given a functional definition in terms of the learning processes of pupils, then it would appear that emphasis may very properly be placed upon a study of accredited methods. The ability to get back of any device and to modify it to meet new situations is required of the adequate teacher. The laboratory experience, as the student's participation in directed teaching is conceived to be, is intended to prepare the candidate for a discriminating use of those particular methods, whether accredited or self-initiated, which he desires to try out.

10. *Subject Matter and Method.* The traditional disparagement of the professional preparation of teachers by many college professors is no doubt due in large measure to the divorce between scholarship and method. The separation has given rise to such hackneyed expressions as: "When an individual knows a subject, he can teach it" and its counter: "One can learn a *method* by which to teach anything." The familiar saying that "teachers,

like poets, are born, and not made," represents another form of this academic skepticism. "Teachers are such by the grace of God." The pernicious character of this doctrine is obvious. An insidious fatalism supports the view. Yet it may be dismissed as a gratuitous misapprehension of the profession of teaching. The alternative is not necessarily inclusive, viz., the assumption that a teacher can be made out of any sort of person. The problem is blurred if it is alleged that certain native gifts must exist before it is possible to think of the potential teacher. A frank recognition of the possibility of professional preparation implies the thesis that changes of some sort are to be effected in the persons preparing to enter the vocation of teaching. It goes without saying that those who are committed to the program of professional preparation of teachers accept the view that an effective teaching personality is a matter of development and direction.

On the one hand, it is urged that scholarship is the essential achievement of the prospective teacher, and that it is the only genuine and fundamental preparation that can be provided. The additional qualification is 'personality,' for the presence of which the proponents of the academic view disclaim all responsibility. "If one possesses scholarship and personality, one can teach" sums it up in a few words. The opposite contention, it is alleged, is that *method* is so important that one can acquire it in some one or more of its forms and then use it on any kind of subject material and pupils of certain ages. These assumptions are both entirely unsatisfactory. The rigid separation between scholarship and method is unnecessary and in reality misleading.

It is impossible to think of subject matter apart from some way of handling it. This is particularly true in connection with its uses in education. All teaching presupposes interaction of mind—a bond of connection between teacher and students. The interplay of forces is directed by means of some sort of subject matter. It is a part of the process to consider how the subject is developed and how mind answers to mind. Good teaching, no matter at what stage in the educational process, reveals evident design in the use of subject matter. 'Method,' in its deeper and better sense, is an integral part of the process. It is not a thing apart, capable of

detachment and separate manipulation and *then* of application to subject matter. It inheres in the subject matter itself. Only when subject matter is approached as a body of static material, organized and labeled, is it possible to conceive that method can be imposed upon it. When so conceived, method has been construed to be a ready-made device that can be clapped on a section of ready-made knowledge when it is deemed wise and proper to bring the student and subject matter together, as if subject matter were somehow stored up in packages to be delivered, intact, to students at suitable times. Much of this doctrine is being discarded in the light of a functional definition of education. The student must build his knowledge. He must exercise his mind. Subject matter has meaning for him only in terms of using it, by building or constructing it. It is in the process of the learner's own building of his knowledge that subject matter becomes significant for him. The method inheres in the direction of the development of subject matter. Control of subject matter for practical, academic, or professional ends requires direction of activity. No one would be so naïve as to suppose that a course of study could be conducted without giving attention to objectives and ways of attaining them. In the educational process adequate teaching, whether elementary, secondary, or collegiate carries the implication of method. Instead of conceiving subject matter as being independent of method, it would appear that it is best to emphasize their functional dependence.

11. *The Professional Contribution of College Teaching.* It follows that scholarship is an invaluable tool, in itself, in the development of professional fitness for teaching. If all collegiate teaching were of the first order, the college graduate would be far better equipped to begin high-school teaching than is commonly the case. Some college teaching is good; some of it is of the highest order. The student is able to detect a masterly development of a course, and not infrequently makes explicit the method of handling the subject matter. Its organization, presentation, and progression may become a matter of keen interest. To such a student good teaching contributes, over and above academic value, a distinct professional quality. It is conceivable that the college graduate who has ex-

exercised keen perception and discrimination in studying collegiate teaching in this independent manner can make useful application of such results in high-school teaching. Scholarship is narrowly interpreted if limited to a mere acquisition of what is offered in college courses. The productive, as well as the assimilative, side of development should be included. From the student's point of view it is entirely possible to become a close student of the direction of the development of a course, and to contribute, as a silent partner perhaps, to the working out of procedure. No better professional preparation for teaching could be devised than to develop this participative type of college teaching in which students rendered concrete assistance in the making of the course. The new teacher must learn to work forward into new situations. Self-direction and independent judging are required. Some explicit practice in planning one's way through subject matter is deemed important. The ability to get hold of brute facts under the tutelage of the college instructor and to give them back again in the examination, is not fully adequate to the demands of scholarship for the future worker in secondary schools. Scholarship may include, implicitly, much that is desirable in respect to method in its best sense. But it is only the exceptionally alert student who is likely to detect the essential relations between subject matter and method, and to make subsequently intelligent application to teaching situations.

12. *The Need of Contact with Pupils as a Part of Professional Preparation.* Moreover, in view of the fact that college courses bearing the same title as secondary school courses should not be presented in the same manner either as to content or procedure, the argument is convincing that the college senior should become acquainted in a vital way with the work of high-school pupils before receiving approval to teach. A more definite type of professional preparation is therefore urged than that which might conceivably attach to a thorough-going scholarship. There is a distinct advantage in bringing the student of superior ability and promise into those intimate relations which are set forth in the plan of *directed teaching*. Explicit attention is directed to the movement of the subject and the movement of the mind. The interplay of forces may be gripped in concrete situations, a study of

which, and a vital participation in which, brings the student upon high-school ground. A practical, intentional, and critical experience is provided of a professional character which, it is believed, will prepare the would-be teacher for a more successful work than is otherwise possible.

13. *Justification for Undergraduate Professional Preparation.* However desirable it may be to have collegiate teaching of high order for all prospective teachers in the hope that thereby a genuine interest in teaching, as well as improvement in scholarship, may be assured, the fact remains that it is extremely difficult to develop professional ideals and interests without a deliberate direction of attention to the vocational side of preparation. This point is readily conceded in schools of engineering, law, medicine, and the practical arts. The number of those entering teaching with the intention of making it a real profession, for a time at least, is comparatively small, particularly in the secondary school. In the higher institutions interest is divided between instruction and research. The lack of interest in teaching is often due to absorption in research, although there is no valid reason for the contention that the research function, in itself, incapacitates a man for teaching. On the contrary, the essential quality or requisite attitude of mind, namely, the spirit of investigation or inquiry which lies at the very heart of productive research, ought to be a guiding principle in all teaching. Here, again, a mechanical separation between two major activities exists, whereas in a functional interpretation of both it would be found that a common core of principles should obtain in guiding procedure. The conception of *researching* might well be accepted as a basic principle in teaching. Such would be the case in thinking of teaching as direction for self-expression. The spirit of inquiry may very appropriately be regarded as the vitalizing element in real scholarship. If this view could be established in college teaching and carried over into the high school, the need of explicit attention to the development of professional courses would not be so urgent as it is at present.

Practical considerations, however, must be met. It is generally recognized that professional courses must be given prior to the graduate year. This policy is usually justified on the basis of

temporary expediency. The "traffic will not bear" the graduate year of exclusive professional preparation. Conditions are such in most of our colleges and universities as to require definite professional work in undergraduate courses, if the interests of students in this direction are to be subserved. In partial justification of this policy it should be recalled that scholarship is urged as vigorously by departments and colleges of education as by their academic neighbors. Moreover, the courses in education are in a way not devoid of content any more than pure academic courses are devoid of method. Some legitimate claim for high-grade scholarship may justly be made for an increasing number of education courses when conducted by teachers of high standing, although the avowed aim may be more strictly professional in purpose. A mere methods course, detached from any content whatsoever, would be an amusing discovery. The writer is not unmindful of the pretentious phraseology of the professor of pedagogy (unfortunately not yet quite as extinct as the dodo) who discusses what he is pleased to call the pedagogy of a subject of which he knows little. We are learning to do better things in better ways. Professional preparation of teachers has no doubt suffered most at the hands of its ardent friends. During the last decade many fruitful courses in education have been developed. They are winning their way and bid fair to rank in point of content with the academic courses of long standing. Scholarship, not only in the academic subjects but also in the newer education subjects is insisted upon as a prerequisite for teaching. It is not probable that the validity of the claims of the teacher of courses of a pedagogical nature will be readily accepted. The extreme view of the general cultural value of education courses may not be regarded as being significant in this connection; yet the proposition may be urged with some degree of seriousness that some of these courses dealing with the issues of public education in a democracy might conceivably contribute to both the cultural back-ground of our citizenship and also to the practical solution of the complex educational problems arising in every community in our country. It is hardly necessary to urge before this Society the importance of our own work. Our self-

esteem is being adequately enhanced with the increasing prosperity of schools and departments of education.

If, as stated above, the mechanical separation of activities that ought to be linked up under certain principles of functional dependence is unsound, it may be urged further at this point that the practice of acquiring first what is commonly called subject matter in terms of scholarship and then subsequently methods of pedagogy by which to teach what has been acquired, is also unsound. There may be adequate reasons for keeping together academic and pedagogical courses in the preparation of teachers, just as we find the situation in the education of engineers. In fact, the reasons for such a correlation are more obvious in the education of teachers than in the education of engineers. The engineers are not concerned with the study of the effect of the technical subject on the habits of students. They have no interest in the methods of learning, the problem of individual differences, etc. There is, therefore, a valid argument in the proposition that professional courses and academic courses should be paralleled. Even with the graduate year assured, this principle should be recognized as early as the junior year in college. Much, of course, would depend upon the sequence of professional courses, and the quality of instruction provided.<sup>1</sup>

14. *Expert Instruction in Education Courses Essential.* The more crucial problem, however, lies before us: it is to develop within our higher institutions adequate facilities for the selection and preparation of teachers for secondary schools. The courses which are being developed and enriched under the stimulus of scientific education should be directed toward the improvement of teaching. Their ultimate justification will probably be found to lie in the direct professional contribution which they are supposed to make. A rating of mere academic order would tend to divorce these courses from teaching interests. It is a travesty, indeed, on teaching to have a course, designed especially for intending teachers, conducted badly. The direction of a course of definite professional bearing should be artistic as well as scholarly and

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<sup>1</sup>An illuminating paper is to be found on this line of argument in *School and Society*, Vol. IV, Oct. 28, 1916, p. 647, by Will Grant Chambers.



scientific. Good teaching, in other words, in education courses is imperative if results commensurate with the claims urged for them are to be secured. This means the development of a high order of collegiate teaching by college professors of education. It is superfluous to add that much remains to be accomplished in this direction. Little value is to be attached to a demonstration of "how not to teach." The new college instructor whose duty it is to assist would-be teachers in their quest should be alert to exemplify in his own teaching those commendable qualities which he would have them develop. Not that the prospective teacher is to be encouraged to follow any particular scheme or method which may be emphasized, but rather that he may be impressed with the spirit of good teaching to the end that unvarying loyalty to the profession may be promoted. As for the student who upon his own initiative becomes interested in the development of the subject matter of the course and studies the procedure employed by the instructor—the best collegiate teaching is none too good for him in the large sense of professional preparation for teaching.

15. *The Teacher in the Demonstration School.* Applying the same general method of description to the secondary school designed for demonstration and practice, it will be readily apparent that the teaching staff determines in large measure the character of the results. Only teachers of superior ability and energy can hope to succeed. All that is included in academic fitness and professional preparation must be evident. Here the teacher must be master of both subject matter and mind activity. Usable scholarship and teaching personality with unusual capacity for work and adaptability are prime requisites. Pupils must be taught in a superior way. The college senior is to be assisted within the class group in the practice of self-direction and independent judging. The presence of the college senior in the high-school classroom imposes upon the teacher a double responsibility. Subject matter must be constantly subjected to method, not by separation, but by explicit attention to the methods of mind in the process of education. The teacher is constantly made aware of the educational welfare of pupils. A good school is the first essential in the plan at Wisconsin. At no time are pupils intentionally given over to incompetent per-

sons. As stated at the outset, teachers of proved ability are responsible for the instructional work of the school. This obligation can not be escaped. If no additional requirement were exacted of the staff teacher in the Wisconsin High School, over and above that of rendering a conspicuous service in the one duty of teaching high-school pupils, that service alone would be an exacting one. To teach, not only with a view to promoting the higher educational welfare of pupils, but also simultaneously with a definite responsibility to the university student, would at first thought seem to be an impossible task. The difficulties, however, are not insuperable. Much depends upon the kind of procedure which is being developed in the classroom. Later some space will be devoted to a description of *directed study*, or better, directing classroom work, in which the laboratory idea is utilized in a large part of the class period. It will be observed that teacher, pupils, and student (college senior) constitute a working group in which a multitude of ways is presented for mutual helpfulness, cooperative thinking and doing, for directing work at one point or another, for assisting, in short, for manifold ways of participating in the activities of the hour. And, furthermore, the college senior is inducted into the procedure in such vital and responsible ways that his outside work for the class bristles with productive opportunities. The college seniors almost invariably take unusual pride in coming to the class not only fortified to meet the demands for brute facts but also with a notable resourcefulness and splendid initiative in ideas about conducting specific pieces of work and in directing activity to productive outcomes.

Once it is perfectly clear that the staff teacher is charged with the immediate responsibility of teaching boys and girls in the school, the manner of handling the university senior will be better understood. At any rate, practice teaching, as commonly carried on, is not provided.<sup>1</sup> Nor is the student merely to observe and thereupon

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<sup>1</sup>Q. Sanders: A Study of Professional Work as Presented in the State Normal Schools of the United States, *Ped. Sem.*, Vol. 20, 1918, p. 54. This author reports the experience of normal schools with respect to the effects of practice teaching upon the training school. "A strong minority see unmistakable evidence of deterioration when the student teachers begin their work. 'Too many personalities,' 'too much thinking for pupils,' 'want of concentra-

give an account of what he is supposed to have detected. The activities of teacher and pupils; the factors involved in the processes of teaching and learning; methods of work; the nature of the problem under consideration—its antecedents and general direction; *how* pupils work and *why*; results, and ways of appraising them; *what* to teach and *when*—and many more such complex issues—these are baffling problems for the teacher and little understood even by the supervisor of long experience. To stand without the veil and attempt to find out how the good teacher does it, will inevitably tend to superficial judging and to the accumulation of an assortment of devices without ability to see what lies back of them. The teacher in active control of teaching procedure stands in a strategic position for productive study and interpretation of the vital elements of instruction and development. The position of the critic teacher or the supervisor is likely to be external. Attention is directed to matters which are important no doubt, but in the nature of the case, only of secondary significance. Those more intimate and elusive elements affecting growth and movement, inner attention and the deeper currents of mental life in the educational process, escape the observer. If these primary factors in teaching are understood as adequately as such phenomena may be under any conditions, it is reasonable to assume that only those persons specially prepared for such work—teachers of unusual ability—can evaluate the work of the classroom.

16. *The Status of the College Senior in this View.* If the conception of *directed teaching* is valid, it would appear that the policy of fixing immediate responsibility in a competent staff is sound and it at once becomes the basis for the development of a plan of active participation by students preparing to teach. This, at all events, is the point of departure in *directed teaching*. How to assimilate the college senior into a group in which the cycle is

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tion,' 'discipline more lax,' 'knowledge not definite,' 'continuity suffers,' 'unable to get as much work done as in good public school'—these are the injurious effects most frequently mentioned as arising from the work of student teachers." In this study of 81 normal schools it is further stated that the number of opportunities given student teachers to teach varies by irregular gradations from a minimum of 30 to a maximum of 400. It is obvious that a variety of theories is held with respect to the amount and function of practice in our normal schools.

already complete from an educational point of view, and how to afford opportunities for a genuine and profitable experience in the nature of teacher-preparation for these additional members of such a group, are questions which are now to be considered.

Let it be understood, in passing, that no ulterior motive or any matter of practical expediency led to the adoption of the principles asserted above. The conviction is that *practice teaching* as such is inadequate and too limited for the prospective worker in secondary schools. The teaching of a brief number of lessons under rigid inspection fails to develop personal insight and initiative. What the student needs is critical experience in self-judging and self-direction. The apprentice idea may not be dominant in *practice teaching*, yet there is a strong tendency in that direction. Model lessons are a monument to the eagerness of certain educators for practical results. They rarely serve to develop the thoughtful, independent teacher. More fundamental preparation is necessary to an intelligent handling of pupils and subject matter. The mechanical use of ready-made devices, called *methods*, is to be deprecated. Teaching will be lifted to a much higher plane than now seems possible when ready-made subject matter or knowledge is radically re-interpreted and redeemed from a persistent, traditional formalism.

17. *The Pupils of the School.* Aside from the question of basic principles of procedure which are believed to support the plan of *directed teaching*, experience seems to show that pupils of high-school age are unwilling to be subjected to practice teaching in a "model school." Parents are eager to know whether the novice is to "try it out" on their children. They ask first of all that they be assured the best of teaching. The Wisconsin High School undertakes to give this assurance. No difficulty has arisen thus far in securing more pupils than can be admitted. Their attitude toward the college seniors assigned to their class groups is cordial and as a rule enthusiastic. The notion of *practice teaching* does not arise. The pupils feel that the school is conducted primarily in their interests and that nothing is denied them on account of the participation of university seniors. The management of the school has regarded this condition as being particularly fortunate and in

reality a fundamental prerequisite. Teachers and pupils are impressed with the school as their real achievement. No matter what extraordinary demands are proposed, the school must be protected at all costs, for without it there is nothing upon which to build a professional superstructure.

18. *Classroom Procedure.* It is impossible to give an accurate account of *directed teaching* without an explanation of the procedure in the classroom, the character of which is not being determined by the fact that the school was established and is maintained for the purpose of giving intending teachers concrete experience in the high-school classroom before going out to teach. Mention has been made frequently in the discussion thus far of the 'laboratory idea' and of a 'working group,' consisting of teacher, pupils, and students (college seniors). The term 'recitation' has been studiously avoided. The enthusiasm with which "supervised study" is being received throughout the country is indicative of a general dissatisfaction with the recitation system, based as it is upon unsupervised study. But, like many educational reforms, the tendency is to attach the new to the prevailing system, regardless of its underlying philosophy. Supervised study is in danger of being regarded as an external, purely mechanical device, the aim of which is accomplished by retaining the recitation system unmodified. This ought not to be the fate of so promising an educational reform. Merely to supervise pupils while they prepare lessons to be recited subsequently is futile. To extend the time of the class period and then arbitrarily divide it into two supposedly disparate functions, each of which is just as simple as the old practice, is frankly too easy. Fruitful educational reform requires something more than a mechanical shifting of conventional devices. No doubt supervised study has gained ready acceptance on account of the supposed, and for the most part obvious, futility of home study. Upon deeper reflection it would seem that the break-down of home study for large numbers of high-school pupils is to be attributed to the inadequacy of the recitation system.

19. *The Recitation System.* Dewey has presented the situation as it exists in the mechanically conducted memorizing school: "To recite is to cite again, to repeat, to tell over and over. If we

were to call this period *reiteration*, the designation would hardly bring out more clearly than does the *recitation*, the complete domination of instruction by rehearsing of second-hand information, by memorizing for the sake of producing correct replies at the proper time."<sup>1</sup>

In considering the professional factors in the training of high-school teachers, Dean Russell emphasizes the need of examining with great care the prevailing practice in secondary schools. "At its worst, classroom practice may be merely hearing recitations or a demonstration of guess work with blackboard accompaniment. Teaching must not content itself with imparting information. Memorizing of facts or processes is of little value. Intelligent self-direction will lead teachers to do better work. Pupils must become self-directive and responsible."<sup>2</sup>

The following is from a recent address by President John Grier Hibben, Princeton University:

"The recitation belongs to an age when books were few and schools were established to impart knowledge and to test the learner's absorption of facts. To recite is to cite once more, to tell again, to repeat. The present age has little use for this process. It wants men and women who think, not who repeat what they have learned. Exercise in thinking is not gained from recitations as they are conducted in schools. A teacher prepares a lesson for the purpose of teaching it. This is not what is needed at all. It is a person to stimulate, inspire and direct the thought processes of children. The children have instinctive tendencies to inquire, to compare, to judge, to express. These processes make thinking.

"Much of the work done by teachers in school prevents thinking. Diagrams, pictures, stereopticons, rules as commonly used, all promote unquestioned absorption of ideas by children. When you are absorbing, you are not thinking. When you do too much, you become incapable of thinking at all. A teacher should not prepare herself to meet her class by mastery of a lesson. That is essential, but it is secondary. A teacher should prepare by realizing that she will come into the company of minds in which are pent up potentialities of action. What action is she going to

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<sup>1</sup>J. Dewey: *How We Think*, p. 201 (See Chap. XV). This entire volume presents an excellent basis for a productive re-direction of teaching with a view to the development of a problem-solving procedure.

<sup>2</sup>Russell: *Proc. Twenty-Sixth Annual Convention Assoc. Colleges and Preparatory Schools of the Middle States and Maryland*, 1912, p. 67.

direct? How is she going to direct it? It is not a good use of the hour for the teacher to test the knowledge of the children by having them repeat what they have gained from her or from books. The repetition of knowledge in the form in which it was absorbed is not a proper action with which to fill the school time.

"Years ago all the current theories of education repudiated knowing as the prime purpose of going to school. It is not the teacher's business to get children to know their lessons. That is secondary and necessary. The teacher who aims at that gets no further, and does not even effect her inadequate aim. The teacher must not rest content with being a mirror. She must be a provoker and director of thought. A boy must expect to come to the classroom as to a place of challenge to a combat of ideas. His innate tendencies are to think for himself. Formal and systematic education stifles his mind. The recitation of things learned, in the form learned, the repeated drill without new adaptations, new thoughts, kills mental power. The longer the boy attends the school the stupider he grows.

"Every staple subject can be treated as a basis for exercise in judgment, debate, mental alertness. The teacher must stop telling all that she knows and set the children to get it from her by intelligent questioning. The teacher must abandon the medieval function of final arbiter on all questions. The thing must not be true because the book or teacher says so. She must ask questions about which there is and should be difference of opinion. The majority of the conclusions of the world in social affairs must remain tentative statements. The tendency of the school is to dogmatism, unvarying decision and absolute truth. In this direction school can be seen to unfit its members for actual life."

20. *Directing Study (Supervised Study) vs. the Recitation System.* The purpose of this discussion is to develop certain principles which may serve to guide teachers in developing a classroom procedure more productive than the recitation system. Supervised study is conceived to be a means of organizing classroom activities in terms of self-activity and personal initiative. Much that is good in collective teaching will be retained. The main point is, however, a shift of emphasis from the recitation mode to education as direction for self-expression. Fruitfully directed study is more important than hearing lessons recited. The value of reciting what one knows has been much over-rated. Too little attention has been given to the development of productive habits of mind. Mere assimilation and accumulation of facts, no matter how well organized,

can not be regarded as adequate in the light of modern scientific thought. It is the use of information which is worth while. Pupils should be taught in a way that will insure the exercise of initiative and the development of ability to apply knowledge to new situations. Progress in the direction of realistic and genuine education is slow on account of the lack of clear perspective of the forces which control modern practice. Some educational reform involving a totally different philosophy from that which supports the prevailing system is discarded after a futile attempt to impose it upon the old order. Thus it is in the case of distinguishing clearly between the dogma of acceptance and the principle of growth in education. That which fits admirably into practice based upon one type of philosophy may not work at all under the other. Obedience, for example, is not incompatible with self-expression. A sharp contrast between the old and the new is contained in the following statement from Jackman, of the University of Chicago, in the early days of its School of Education:

“Responding to influences from without, life is an unfolding process from within. This is the conception that is now shaping our methods of instruction. The old recognized as training and discipline the so-called voluntary attention which seemed to be mainly the ability to stare, ox-like, a disagreeable, uninteresting or unintelligible thing out of countenance. The new believes in training and discipline that come from the pupil's effort to follow up from premise to conclusion something which mightily interests him because of its worthy purpose. The new values attainment only as it represents a quality of mind that has acted through its own initiative. The old found satisfaction in a state of mind that was quietly receptive; the new sees hope in turbulence of inquiry; and all of these are irreconcilable differences in kind.”

The new procedure contemplated under the interpretation of education as growth in personal initiative and self-expression requires a new type of teacher. When lessons serve mainly as a means of controlling the home study of pupils the character of performance required of the teacher can easily be reduced to the rule-of-thumb methods. Question formulas of the *what, how, when,* and *why* order are applied to the content of a lesson with little appreciation of the object of the questioning process, and the tendency of the stereotyped teacher is to use patterns and neglect per-



sons. Many a teacher, or to be more exact, many a school master, suffers the mental constipation of a formula. This external mode of approach through ready-made subject matter and conventional methods is based upon unproductive formalism. The new school will require less reciting. The new teacher will indulge in less interesting talking, not to say lecturing. The pupil will be directed in the exercise of his powers by participating in a procedure of a laboratory sort in which all persons in the group are engaged in the work of the hour. In working out the contrast between the formal institutional procedure and the proposed directed-study group—a distinction as old as Pythagoras and Socrates when two opposing views of like nature were held—a student in a course conducted by the writer presented the following suggestive, if somewhat dramatic, response, which at least indicates a tendency to react with some originality. It seems good enough to include in this report. It runs as follows:

*"Education is a drama in which the scenes are perpetually shifting."*

*The Old*

1. "Educational procedure is a tragedy. The individualistic non-conformists are the villains, who must be killed off before the play may reach its proper dénouement.

2. "Sometimes a comedy, often a farce, when viewed in the light of the revelations of the later examinations.

3. "The teacher, the *Star* performer; the children occasionally called to assist in the chorus, mostly 'supes.'

4. "Play characterized by constant depletion of the cast, due to their inability to mark time in the chorus. This happens most frequently with grammar grades and freshman

*The New*

1. "A drama in which each actor may realize himself through his own active idealism.

2. "Not a reproduction, but a *production*. Not judged on the basis of how well he reproduced Hamlet, but how well he *created* Hamlet. Thus the examination comedy disappears.

3. "The teacher, the director, himself undergoing constant training. Stage carpenter, director of the orchestra, director of the play, but not official prompter. Knows the play—one of the actors—only occasionally in the leading role, and then to assist the play, not to appropriate the honors.

4. "Marking time not considered necessary. Not to get ready to do, but to *do*. Not can you *keep* time standing still, but can you *step* in time in the *march*.

high-school players. These culls often become the stars under different directors.

5. "When pupils are actually called into the play they are often so burdened with the problem of reproducing the lines entire and without change, and in accurately reflecting the tones, accent, and gestures of the director that spontaneous acting is impossible.

6. "Stage set. Scenery all placed. Curtain rung up on the same tableau and rung down on the same tableau yesterday, today, and forever.

7. "So absorbed in Scene II of Act I, that they forget to look for the plot."

5 "Actors produce the part; *Stamp* it with the impress of their own originality, unhampered by muddling officiousness of the director.

6 "Scenes shifting. each moment a fresh grouping. Action moving steadily forward to its climax.

7. "Not less interested in producing the fragment but seeing to it that it bears its proper relation to Scene III of Act V and all other parts of the play, and further seeing that this fragment sends forth its thread of interest which lasts until the ringing down of the final curtain, or beyond, if there be progress and evolution in the higher beyond."

Sufficient space has been devoted to the recitation system to suggest the need of something better. The bearing which this aspect of the problem has upon the preparation of teachers needs only to be mentioned to bring to our attention its importance. No amount of destructive criticism, however, will point the way to a more productive class period than could be expected under the old-fashioned recitation. If supervised study could be made the fulcrum upon which to redirect teaching under a new and vital conception of classroom activities in which the dominant idea is self-expression, it would seem to be logical that a new conception of teacher-preparation consonant with this idea should be worked out. The widespread interest in supervised study warrants an attempt to interpret its possible value and function. Furthermore, fruitfully directed study is emphasized in the Wisconsin High School, and the effort is being made to develop procedure in accordance with its underlying principles.

21. *A New Teaching Responsibility in the Directing of Study.* First of all, the conviction is growing that teachers themselves must

become increasingly responsible for the effective application of supervised study. The assumption is that habits of study are to be modified. Instead of telling pupils to go home and find out for themselves how to study, they are to be taught how to study. They are to be taught the value of books and other raw materials and how to use them. The class period is to be utilized for the purpose of directing activity in a forward way. One of the most hopeful departures in recent educational discussions is the evident tendency to formulate methods of teaching upon a study of the learning processes of children. A much deeper analysis is required than a mere external, quantitative description of a procedure intended to disclose habits of study. Something of psychological insight must be exercised as a permanent quality of teaching. A mechanical arrangement of hours in time-tables and of order of separate activities within the class period will not be sufficient. The disposition of the class period must be left to the teacher. It can not be arbitrarily divided between two or more activities each of which is a variable factor in a larger unity. The teacher's pupil-group is never static; every individual is growing and unfolding, and each at a different rate of development. The teacher must be free to modify details to meet the needs of a particular class or individual. Teacher and textbook are by no means infallible authorities, never to be questioned, gradually the pupil is taught to test by his own experiences and judgment new facts and interpretations which come to him. The teacher becomes more and more, not a source of information, not a purveyor of facts, but a director of activities, who points out the way in which knowledge and the evolution of knowledge can be attained for oneself.

22. *The Orientation of the New Teacher in Directed Study.* The technique of supervised study remains to be mastered. It is a process which perpetually begins; it is not some ready-made device. Its methods can not be developed and then reduced to algebraic statement. Directed and constructive supervision of teaching is the most effective means to be employed in assisting teachers to become directors of activities. In the professional preparation of teachers a beginning may be made, particularly in developing a point of view and in providing a practical experience in the de-

monstration school. Attention to learning processes as a basis for teaching procedure is a promising departure. Educational psychology becomes one of the most important professional courses. An examination of the methods which pupils employ in their work is essential. Teacher study,<sup>1</sup> that part of educational psychology which is intended to develop for the teacher a means of examination of his own learning processes, may be mentioned as a possibility for the improvement of teaching. To appreciate one's own intellectual habits in acquiring new knowledge or skill, to keep an account of one's own progress in some piece of learning, experimentally controlled, should contribute toward the solution of the problem of directing study. Economical and productive methods of work must be discovered, and pupils must be guided in the acquisition and employment of working habits which produce tangible results in the improved character of school progress. Supervised study, intelligently directed, should be the means of discovering to the teacher and the pupils how best to organize, select, and apply subject matter; how to study to the best advantage; how to distribute one's time and energy in the most effective manner. The incorporation of supervised study as a vital factor in the redirection of the recitation must find its justification in the effect produced upon the intellectual and moral habits of pupils. It should serve to develop the maximum working power of each individual. It may be made the means of eliciting the best from each pupil. A constant stimulus to excel is afforded under fruitful direction of classroom activities. A working group with varying individual attainment is conceived to be possible in all subjects. The procedure encourages each individual to discover economical and effective ways of attaining desired ends.

The function of the new teacher is mainly to assist pupils in raising problems which are to engage their attention. The very highest grade of teaching is required; guidance that is not 'crutching' expresses best the function of the new teacher. On the side of subject matter, interest attaches to the control of data that will give rise to problems within the reach of pupils of varying abilities.

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<sup>1</sup>C. H. Judd. *Genetic Psychology for Teachers*, Chapter I.

To guide pupils in the search of ends which to them are vital and realistic, emphasizes the value of stimulus and direction. The institutional teacher has been concerned primarily with the imposed task. The aim has been the accumulation of facts as ends in themselves, or possibly discipline with indifferent emphasis upon the content values of the curriculum. The methods employed to secure objectives of this sort have been developed upon the theory either of the memorizing school or the mind-training school. The recitation system belongs essentially to these types of schools. Excessive devotion to "hearing lessons recited" consumes the valuable time of teacher and pupils. The problems of class management which arise in a procedure of reciting lessons are totally different in nature from those which appear under the laboratory procedure. Pupils who know their work perfectly well derive little benefit from listening to futile attempts at 'siphoning' the failures. Moreover, there is a constant temptation to scold pupils who recite badly. A premium is placed upon verbal memory. The 'bright' pupil too frequently is the one who readily absorbs the printed page and gives it back with little or no independent thinking. It is not strange, therefore, that supervised study should be given a formal, institutional meaning and utilized as a part of the conventional practice, in effect merely substituting for home study a portion of the class period in which the teacher simply supervises pupils while they learn lessons to be recited subsequently in precisely the same manner as in the usual recitation practice.

What is needed is a new point of view. The class period should be conceived as a laboratory hour—a working period to which pupils come as to a place of challenge, of inquiry, of search. The teacher should be the director of thought and action, *not infrequently becoming the efficient consulting expert*. Surrounded by a wealth of raw material furnishing a basis for a problem-solving procedure, the pupil can be guided in a thoughtful employment of his powers. Guidance is more than supervision. Pupils are not to be made dependent upon the teacher, nor is work to be made easy, with no difficulties to encounter. Pupils should be assisted in planning their work. They need to be taught how to use their powers of observation, induction, and deduction in particular projects, prob-

lems, exercises, topics, and courses. There will still be need of discussion in class. Reciting becomes a secondary essential, in a procedure in which the problem idea is dominant. A kind of *discussion-method* may be employed in bringing together the results of the directed efforts of a working group.

The immature pupil in isolated home study too frequently energizes far below his optimum. He is likely to be confused as to the purpose and value of his efforts. While it is no doubt true that in outside preparation of lessons many pupils develop individual initiative and a certain independence in following up assignments on their own responsibility, it must be obvious that large numbers fail to make satisfactory progress. It is recognized further that home preparation of lessons for subsequent recitation in class has contributed to the development of mutually interpenetrating interests between the home and the school. Connections of a valuable sort are established in spite of the feeling which often finds expression in the charge that parents and tutors (with or without compensation) are required to do the teaching, while the instructional staff merely assigns and hears the lessons under the recitation system. The procedure suggested in the interpretation of supervised study in this report undertakes to reverse in a large measure, the preparation-recitation order. In the redirected class period the pupil is to know at once whether he is working along fruitful lines. What he does is checked and evaluated not only by individual oversight but also through the cooperative efforts of pupils working together. He is taught to examine data for himself, to think his way through by the use of *organizing principles*, to arrive at conclusions for himself, and to submit his results to the scrutiny of the group in which he is working.

23. *Teaching, in Terms of Individual Differences.* The essential feature of the new class period is the procedure of working forward under the stimulus and direction of the teacher. It may be described as teaching with prospective intention, in contrast with an institutional procedure based upon retrospective intention. The subject material employed in this departure may not be radically different from that commonly used in the recitation system, but the nature of its organization and method may need to be radically

changed to meet the new conditions. The unit of teaching requires special attention and will be discussed in a subsequent paragraph. The emphasis on the method side should be shifted. Out-of-class study should be wisely continued, particularly in the senior-high-school grades, the purpose of which, however, will not be primarily that of preparation of assigned lessons for subsequent recitation. An adequate account of the pupil's progress and attainment may be obtained by checking results and by testing for understanding and facility in further application of principles and subject matter. The efforts of pupils under the new procedure will be evaluated more and more in terms of ability to go forward, ability to make fruitful and effective application of knowledges and skills. Application in this connection refers mainly to learning processes in which a way of thinking is gripped and then used in handling new data and new situations. The cycle is usually carried forward within a given set of relations in which use is made of organizing modes of thought. Cross-connections are important, and pupils should be encouraged both in discovering and in using them. Practical demands are ordinarily conceived to lie in this direction. But it is not the full account of application, educationally speaking, to limit its meaning to the narrowly practical. Application in learning processes suggests ability to use facts and principles, modes of thought and skill, in handling new data within related fields of subject matter or specific courses comprising fairly compact divisions of subjects. The emphasis is placed upon ability to use one's powers in the mastery of new problems.

Obviously vitally directed study is designed to replace a large part of the old-fashioned recitation and to change the character of home study. In the more or less formal presentation of a new unit of instruction under class teaching or a developing study lesson, the aim is to engage the active attention of all pupils of the class group. Teachers readily discover wide ranges of variability in performance as soon as pupils are given a set of exercises or questions to be worked out under the immediate supervision and

direction of the teacher.<sup>1</sup> At once directed study reveals the problem of individual differences. It is well-nigh impossible to bring together sections of pupils of like abilities. Even in the large high schools administrative difficulties are met which practically eliminate such sectioning of classes. Pupils of varying abilities must for the most part be handled in a section class. The problem is to teach all the pupils in such a group. There is no such condition as the "pupil level." The teacher must recognize the fact that there are individuals to deal with at all times. New pupil levels are constantly being disclosed. Only the static teacher absorbed in the process of transferring, by a set of mechanical methods, ready-made knowledge from the text where it is supposed to be, to the receptive minds of pupils where it is not, can think of an "average pupil level." The top third of the class in our schools has received comparatively meager consideration. In fact, no school has yet been devised to teach the emerging top third or fifth of a class. The class period for these individuals is for the most part barren and unprofitable. They derive comparatively little benefit from a system which reduces all to the monotonous pattern of John Smith. The remedy does not lie in the direction of some administrative device by which the supernormal pupils—some 5 to 10 percent of the total number in class—are to be separated and given special advantages. The next group just below will require special attention also. In short the only solution of the problem is to teach all pupils of a given class group under a procedure that allows each individual to attain his highest level of working power. The tendency is to teach down to the level of the lowest third. In the illustration in C, page —, an assignment of 20 problems in that exercise in algebra would be considered a fairly difficult and adequate task. Yet in 40 minutes of directed study 15 pupils of the 25 solved more than this number, and 3 solved 45 to 50 problems. These problems, it will be remembered, become increasingly difficult toward the end of the set. Similar data could be arrayed in the

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<sup>1</sup>How to conduct work in foreign language study to meet the problem of individual differences, see Deihl on Individual Differences and Notebook Work in Modern Foreign Languages,—*The Modern Foreign Language Journal*, Vol. I, p. 52 ff.



case of original exercises in geometry, showing that the top third or fifth of a normally selected group of pupils can turn off three to five times as much work as the lowest third of the class. Rates of translation in Latin and German vary in substantially the same way as in the case of silent reading in English. (See D, page 49.) Pupils in English composition do not produce their written work with anything approaching uniformity of speed and quality. Those courses which can be organized under the project idea, such as manual training, offer excellent opportunity for a study of individual rates of progress. These facts should modify profoundly the character of home study. The opportunity for testing the capacity of pupils is constantly presented in a procedure which directs energy towards producing results in a forward-moving undertaking. Each pupil is brought under a challenge to work; competition is strong; rivalry gives life and vigor steadily.

Courses in education dealing with principles and methods of measurement are coming to be recognized as indispensable professional equipment for the adequate teacher. A functional outlook upon measurements applied to daily classroom work enables the teacher to direct activity in terms of individual differences. The differential idea clearly perceived in and through self activity introduces a new basis of education upon which trained individuality may be expected instead of deadening uniformity and sterile iden-

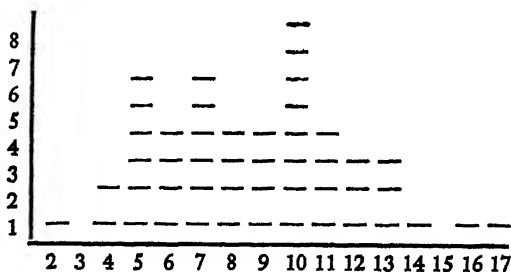


Fig. A. Test in Arithmetic. 48 eighth-grade pupils. Relative frequencies of numbers of problems solved in a given time. Base line represents the number of problems solved; vertical line, the number of pupils, *e.g.*, one pupil solved 17 problems, while another solved 2. Eight pupils solved 10 each; three, 4 each; four, 13 each, etc. (From Courtis).

tity of opinion. These illustrations<sup>1</sup> are listed merely to suggest unlimited possibilities of paying attention to individuality within

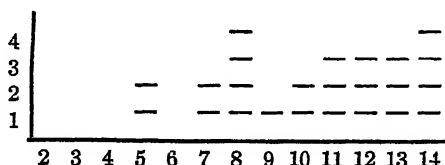


Fig. B. Similarly—a 5 min. speed test on number 36 of the Studebaker Economy Practice exercises. 22 pupils in first junior-high-school class. Four pupils solved 14 problems correctly, while two pupils solved 5 each; four, 8 each, etc. (Wisconsin High School).

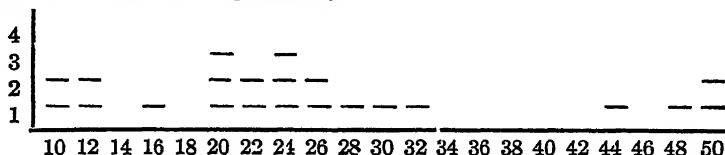


Fig. C. Represents relative frequencies of numbers of problems solved in 40 min. by 25 pupils in a class (Wis. H. S.) in algebra. Exercise preceded by 10 min. of class teaching—a new exercise in factoring. Two pupils solved 50 problems, while two pupils solved 10, one pupil, 16, etc.

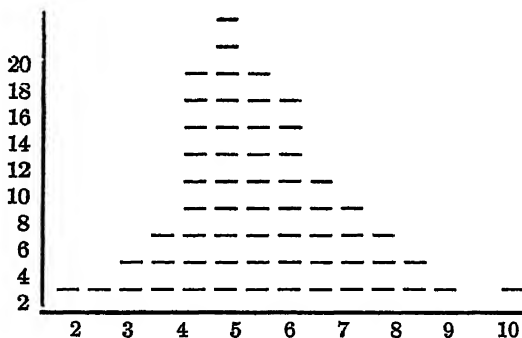


Fig. D. Rate of silent reading, new material, comparable to that of Silas Marner. 109 pupils of eleventh grade. Base line indicates the number of words read per second—the half being understood between the several digits. The vertical line represents the number of pupils; e.g., one pupil read at the rate of 9 words per second, while two others read at the rate of  $2\frac{1}{2}$  words; twenty at the rate of  $4\frac{1}{2}$  words, etc. Problem: Relate this type of analysis to home reading in English courses. Should all pupils of a class section be required to read the same number of books of like proportions?

<sup>1</sup>See D. Starch, *Educational Measurements*, Chap. IV, V, VI, for a general account of the study of Individual Differences.

such collective teaching as may be required in terms of organizing principles.

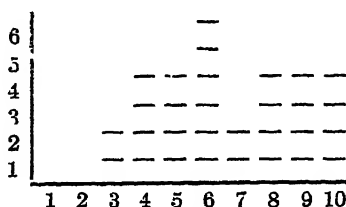


Fig. E. A class of 27 pupils in geometry worked for 50 minutes on a set of original exercises with the results indicated. Two pupils solved three problems, while three others solved ten, and so on. The median for the group in this exercise is above 6 exercises. (Class in the Wisconsin High School, January 12, 1917).

24. *The Problem of Out-of-Class Study—Home Study.* How to secure individual instruction, or better how to develop personal initiative and insight under a scheme of class instruction, has seemed to be fraught with insuperable difficulties. In fact, the prevailing practice would seem to indicate that uniformity is the central aim. It is proposed in the plan of a directed-study group to combine class teaching and individual teaching, paying attention to the needs of pupils of varying rates of working capacity. Home study must be redirected in a corresponding manner. It might very appropriately be described as “unfinished business” and therefore a kind of work adapted to individual needs, instead of a supposed uniform assignment of so many pages or problems to be mastered by all pupils alike. No matter what the external appearances of uniformity may be, wide ranges of differences in application, progress, and attainment are inevitable. The problem of individual differences extends to home study just as specifically as to the procedure in the class period. That which is accurately taught in class and partially worked out there may be made the basis for further elaboration and search out of class. Much work begun in class needs to be refined and verified—the writing of laboratory notes, reading of source material or illustrative matter, reducing to a finished form a theme or a section of translation in a language roughed out in class under stimulating direction, working forward in exercises designed to develop certain organizing

principles, and many other definite forms of work to be continued. After pupils are taught how to study under intelligent guidance, when the direction of the searching has been determined upon by means of thought-provoking questions and problems raised, the nature of home study can readily be understood and developed. Reasoning is not only made easier, but also for the great majority of pupils made possible and genuinely promoted by developing explicit methods of attack, by schematizing the search, in short by directing the educational process with clear purposes and definite objectives from day to day.<sup>1</sup> The ideal is to have the pupil leave the classroom each day with a desire to go forward in the work already begun under the stimulus of challenge and rivalry, if not with a keen sense of values and a delight in experimentation. The boy of 15 who systematically devoted one to two hours to the study of *his* geometry at home not because he was required to do so by his teacher, but as he himself stated it, because he wanted to see what he could do with the thing, had reached a high plane of intellectual interest—one not impossible for many more boys and girls than we have supposed.

It is not to be inferred that home study is to be made optional with the pupil. On the contrary, definite standards of work must be presented and insisted upon; pupils must be made aware of their responsibility in meeting them. The pupil is expected to furnish evidence of application in the character of work turned out. A certain minimal requirement in terms of organizing principles serving as a means of directing work must be met within a given time in order that class teaching may be conducted. Goal ends or objectives are essential to progress. They must be defined; pupils must learn to work purposefully toward the attainment of these ends. The directed-study procedure, with a class period of sixty to seventy-five minutes each day, assures in addition to fruitful direction of activity, a high degree of regularity of study. Uni-

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<sup>1</sup>“It [reasoning] is made easier (1) by systematizing the search, (2) by limiting the number of classes amongst which the pupil must search for the right one, (3) by informing him of classes which include the right one and which he would neglect if undirected, and (4) by calling his attention to the consequences of membership in this or that class.” Thorndike, *Principles of Teaching*, p. 163.

formity of results must not be expected for the obvious reason that the school is dealing with individuals. As stated above, a uniform assignment for home study by no means insures uniformity of preparation either in time devoted to the task or in quality of effort. Any attempt, therefore, to develop a procedure which is intended to put a premium on individual initiative and growth in self-directive capacity can be justified in so far as the fact of variability is concerned. Qualitative differences in habits of study and attainment could hardly be made more variable by design than existing practices disclose.

With the development of larger teaching units than the conventional lessons for each day, the nature of home study takes on a new meaning. The need of further study is emphasized in terms of ability to meet new situations, problems, questions. The mastery of essential matter upon which the new situation is based is constantly made purposeful by its use. The pupil who is developing this functional view of study is more likely to take an interest in further pursuit on his own initiative than would be the case in the recitation system. It is sought, therefore, to establish for the pupil concrete and genuine reasons for study both in class and at home. The out-of-class work conceived as "unfinished business" enables the adequate teacher to employ incentives of appropriate sort, in keeping with the spirit of this general procedure. The class discussion, examination, checking of individual work, gripping the new piece of work, performance at any time, reveal to the pupil his position in his class group. If unsatisfactory progress is shown under any form of testing for power or results, the teacher, in conference with the pupil, can assist him in formulating a plan for improving the character of his work. At no time is the pupil to be left to shift for himself. Work begins in class under stimulating environment, and intelligent work is to be continued out of class. *What each pupil actually does must be regarded as indeterminate.* A mechanical requirement imposed by the school has not secured a productive form of home study from those pupils who should devote themselves most arduously to the task. It should be clear that the motives for home study in the plan of directed study grow out of the activities of the class period. To illustrate,

a set of exercises in mathematics or science, a topic problem in history, a section for translation, may be entered upon by the class—all working forward under guidance, with or without class discussion, and each pupil making such progress as he can toward attainable and definite objectives set forth from time to time. The composition in English courses may be started in class, the material for a certain type of story assembled and perhaps organized or even reduced by a few pupils to the finished product. Out of the activities of pupils working forward with prospective intention and arriving at different levels of attainment, the problem of home study emerges as a distinctively individual problem. Its indeterminate character is frankly recognized, and attention is directed to meeting the situation in terms of individual needs.

25. *A New Pupil Attitude Toward School Work, College Senior Included.* If, as alleged, directed study operates to encourage individual initiative and to promote growth in self-directive capacity, whatever practice tends to develop substantial 'encouragers' to excellence should receive careful consideration. The new teacher, as director of activity and provoker of thought—not infrequently the consulting expert—must know how to use judicious praise. Boys and girls of high-school age respond admirably to 'temptations to excellence' in all sorts of work and exercise. While a superficial examination of pupils may lead to the belief that they have little concern for good work, a deeper analysis of their attitude reveals a splendid regard for the best things, intellectual and moral. Moreover, they are lovers of work. The apparent indifference of many pupils is due, in part no doubt, to a mechanical and traditional procedure which fails to make school work real and vital to them. They have interests often in out-of-school work in which they display excellent qualities of energizing and of responsibility. The cultivation of intellectual interests and personal responsibility in pupils is one of the artistic functions of the good teacher. High-grade work is appreciated. The pupil who does a conspicuous bit of work should be rewarded. In the wholesome rivalries created in working forward, explicit attention should be directed to ways of giving recognition to pupils who by their work merit particular praise. It may be abundantly sufficient to have

the simplest word of approval from a superb teacher such as "exactly," "yes," "well done," in comment upon a fine piece of work. Genuine commendation given at opportune times, is extremely important in contributing to the development of wholesome attitudes toward school work. Judicious praise should not be denied the pupil of mediocre ability; earnest effort should be commended with frankness and sincerity.

Something more than casual remark of this sort may be sound in practice. It is not mere fiction to argue that boys and girls may be impressed with the idea that it is a privilege to appear before the class to present a fine piece of work. Bearing in mind that the essence of directed study is the conception that the class period is a time for work, and that every pupil is to be engaged the entire period in fruitful activity, it requires no argument to show that the individual who is given the opportunity of occupying the center of attention should not waste the valuable time of his class. Pupils are capable of appreciating the advantages of application in this type of class period. A high level of merit is attained when pupils become impatient in being required to put aside their work to listen to the presentation of a shoddy piece of work or to an uninteresting recitation. Every subject offers frequent opportunities for the consideration of the worthy achievements of pupils—when, for example, the teacher says: "Here is an excellent theme: it is good enough to be read to the class: let us have it read." A difficult problem in science or mathematics has been mastered and the teacher calls for its presentation to the class. It may be an original exercise not included in the required work of the course. After careful study a pupil may be able to render in good English a selection from a foreign language study. Reports of various sorts in connection with school work may be given with a view to encouraging and rewarding pupils. Projects in the constructive arts may be used for purposes of stimulating interest in fine workmanship. Special attention to matters of this nature serves to promote a feeling of pride in good work. The opportunity to present to one's class a special piece of work on the basis of conceiving such practice as a kind of dignified rewarding is regarded a stimulus to challenge of the best type. This procedure applies with peculiar force to the

college senior participating in the work of the class. He, too, must be impressed with the importance of making a conspicuous record in actual work of the course in which he is competing with pupils.

The directed-study period is devoted mainly to those activities which call constantly for individual application. Any pupil of the group, the teacher, or the college senior, who undertakes to hold the attention of the class, or better, direct attention to profitable ends, must have something to say, an effective way of presenting it, and most of all a genuine desire to do so. These are attainable objectives; they are worth cultivating; the accomplishment of them gives new directions to classroom activity. When it is realized that a working definition of the laboratory idea focuses attention upon producing results in the class period, and further that pupils are rated on what they produce, the value of each working period will be appreciated. The importance of demonstrating to the class, ability to go forward is readily seen. No one in the group is permitted to consume the valuable time of others in unprofitable discussion. This point of view is capable of large development. Pupils are quick to catch the spirit of the new departure and with a little encouragement will find ways of expressing disapproval of faulty work. An indifferent pupil must face social criticism. He can be told frankly that the time of the class is altogether too valuable to listen to a careless and thoughtless presentation or discussion. By contrast, such a pupil may be brought to a keen sense of his level of energizing. No "perfection" standard is set up. The nature of the subject matter and the procedure may be such that practically no pupil need fail to rise, now and again, to a level of legitimate social approval. This statement may seem entirely too optimistic. But when the fact is realized that many of the failures in the high school are among those who make no serious attempt to prepare lessons, and thereupon get little out of the recitation, it must be clear that systematic directed study each day is in itself reasonable assurance of substantial improvement.

26. *Preparing the Way for Appearance of the College Senior in Teaching Rôle.* Occasionally, a pupil of proved ability may be given recognition of extraordinary sort. He may be permitted to



assist the teacher in checking results or in presiding over the class during a discussion, acting as referee or even at times directing the work. This is a dignified position, and, if properly managed, it can be made to contribute to the development of qualities of leadership, responsibility, and self-control. It is a practice, too, which gives the teacher an opportunity to become one of the group by taking his place with the pupils. Responsibility for the conduct of the work of the class is thus shared by the pupils. The elements of leadership are recognized and, in accord with the spirit of democracy, those fit to lead are given a chance to emerge out of the class group. The school is made a realistic institution. Mutual helpfulness is encouraged. The 'pedestaled' teacher, sitting aloof and apart, is eliminated. Personal responsibility is cultivated. Much that appears in the institutional school room—questions of formal class management and matters of conventional methods—either disappear or become less than secondary essentials. The procedure which definitely rewards pupils who excel by enlisting their energies on the basis of mutually shared interests tends to promote cooperative thinking and doing. The so-called "socialized recitation" is a recognition of this principle. The teacher, at no time, is relieved of full responsibility for the proper direction and control of the class. There are, however, many fruitful ways of exercising this responsibility. In fact, its highest expression is attained when the student becomes fully self-directive and responsible. Gradually the teacher is to make himself less necessary to the student. In approaching a limit in this direction, it would seem logical to suppose that exercise in self-direction and the cultivation of individual responsibility should receive attention in the high school. The responsible, self-active person is not developed by being told to go off by himself, practice self-control, cultivate responsibility and develop capacity for anticipated leadership.

27. *Recognition of Principles of Social Psychology.* We can not set the pupil off and talk about his mental machinery. Social psychology means, literally, that personality is quite as much a function of one's neighbors' activities as one's own brain. The philosophy of pragmatism has been at work in education long before it became an *ism*. It is expressed in terms of 'problems' and

'self-activity.' The final court of appeal in all thinking is value in a social world. All subjects of the school curriculum are in reality a series of social problems. Their history goes back to this social aspect, which in the wider sense is the practical. Subject matter conceived as finished and therefore static, because approached as ready-made knowledge, gives the individual no share in working out ideals, whereas the view of an evolving world—the constructive idea in education under which subject matter is conceived as fluid, is suggestive of the social standpoint. Each individual is to have a voice in shaping content and in working out the development of new forms and laws. The curriculum has no meaning except in terms of the active agent. The pupil is a botanizing or geologizing being. So it is in all subjects of the curriculum. The process is a developing one. Opposed to this conception of growth and self-expression is the doctrine of a fixed order, imposed by some authority, under which the individual is expected to help in a mechanical way in the execution of a pattern or formula. The conventional type of education which trains children to docility and unthinking obedience, regardless of where they lead, is not suited to a democratic society in which responsibility for the conduct of government and institutions rests on every member of society. The high school must develop active qualities of initiative and independence for the great majority of citizens. The fact that needs to be emphasized is that any kind of freedom worthy of the name must be bought at a price; it is the price of discipline. For all who escape the death of attainment there is no real freedom, intellectual or moral, at a price lower in the scale of human values than discipline. Increasing power in self-discipline is the vital point in the cultivation of a feeling of responsibility. Pupils who simply take orders, who do things simply because they are told to, receiving no practice in acting and thinking for themselves, are not being adequately prepared for a self-directing and responsible life. The directed-study group as described in this report provides many opportunities for the individual pupil and the college senior to participate in the direction and control of the work of the class. Each person is regarded as an active agent, sharing in various ways responsibility for the development of the subject in hand.

The probabilities are that there would be no marked dissent from the general thesis of pragmatism and self-expression in so far as a statement of principles is concerned. There is valid ground for the contention that education should increasingly develop the responsible person. A democratic society requires, first of all, an individual trained to estimate his own powers and limitations. He must become a good judge of his own opportunities. On the theoretical side, at least, there is substantial agreement that that discipline is best that comes "from the pupil's effort to follow up from premise to conclusion something which mightily interests him because of its worthy purpose." In making provision for greater flexibility in the conduct of the class period and in deformatizing the usual recitation procedure, the rigor of discipline and the insistence upon accuracy of scholarship need not be diminished; in point of fact, a more productive form of application is readily perceived, increasing as the value of attainment is determined more and more by a "quality of mind that has acted through its own initiative" under the social stimulus of a working group.

Apprehension that directed study telescopes accuracy of information, discipline, and memorizing is not well founded. An accurate accounting of the pupil's efforts is not omitted. It is active and purposeful memorizing that is emphasized. Testing through using facts and principles in meeting new situations and problems is deemed more important than a mere rehearsal of subject matter, the main purpose of which is to determine what the pupil knows or to ascertain how well an assignment has been mastered. The fear that pupils will not be held to account for work required of them is largely imaginary. There is no escaping responsibility. Every class period is a time of testing. The pupil is required to furnish tangible evidence of ability to go forward by making use of whatever facts and principles are essential to adequate handling of new situations. Moreover, definite checking of any kind of assignment of work is germane to the new departure. What may be denominated as the 'discussion method' constitutes an important part of the development of subject material. No arbitrary fractional part of the class period should be set apart for any one unvarying practice. In all subjects definite cores of

interests may be organized. After a careful study has been made of some topic in which problems are raised, and data examined and organized, the results of several hours of work may be presented in class through the discussion method, rapid questioning, debate or topic presentation. Here, again, the point is urged that directed study should precede discussion in order that material may be organized in comprehensive units of subject matter. The aim is to have pupils work out certain principles, bringing together data of adequate and vital sort for discussion, thereby furnishing a basis for a profitable and effective presentation. The importance of accurate information is emphasized in the effective manipulation of questioning, presentation, and argument. Pupils are impressed with the value of preparation in meeting a challenge. Their ideas are chastened when thrown into the crucible of discussion. Such testing need not be conducted every day. There is no rigid formalism to be observed. Any procedure that encourages a mechanical conformity to certain devices should be condemned. Going through the motions of teaching, repeating a kind of ritual of education, is stupid performance. The fundamental conception of directed study is its indeterminate character in respect to external and quantitative matters. This view is frankly expressed because education deals with individuals. The mythical 'average pupil' must be discarded along with the static conception of subject matter. Teaching must remain inventive all the way. The general direction must be determined. It is not the road that determines the city, but rather the city that fixes the general direction of the road. The character of the road depends upon conditions that must be met. The alternatives are, as a rule, matters of judgment to be exercised as the road is being constructed. At all events teaching that approximates the ideal of a professional undertaking imposes upon the teacher the obligations that belong to the artist. The effect of one's efforts must be evaluated in terms of the results produced, not by conventional standards or ready-made devices.

28. *The Pupil, the Educative Unit.* The movement to organize educational procedure on a social basis does not imply any form of social organization that leads to stratification of pupils. An unobstructed opportunity must be safeguarded to every nor-

mally constituted adolescent. The insidious forms of caste which would in any way socially predetermine the status of any group of American youth must be kicked out of our public schools and kept out forever. The attractive arguments of a material efficiency must be scrutinized with a searching of the underlying principles which have guided American educators in the development of our educational ideals and practices. In the large high school the attempt to classify pupils in a given subject according to ability is sometimes made. Obviously this can not be done in the small school, however desirable such practice may appear to be. The accelerant-group idea is an attractive theory. Under collective teaching and the recitation system pupils in a given subject differentiate rapidly into two or more rather clearly defined static groups. The immediate temptation is to classify pupils under conventional labels, as bright, less bright, and dull pupils. The effect of such classification upon pupil and teacher is not altogether wholesome, although it may seem to be an efficient method. The C pupil, once labelled, is usually a discouraged pupil. Moreover, any group or section of pupils must within itself inevitably develop wide ranges of differences. Logically, the scheme of classification can not be made a success with a division of classes only into accelerant and ordinary sections. The advantages are at best only relative. Any classification presents the old problem of individual differences.

With the pupil, and not the class, as the educative unit, the argument for classification is not so obvious. The pupil has no static position in his group, when teaching concerns itself with directing activity by creating situations to which pupils and teacher react under a problem-solving procedure. Each pupil has the opportunity of working up to his best. No one of the top third is limited by the presence of a pupil perchance in the bottom third. The fact that one pupil solves fifty exercises in algebra while another solves only ten, both working under the same organizing principle, does not support the view that these two pupils should be separated. The main point is to have each working up to his best ability. The indeterminate assignment idea must find a practical application in this new type of classroom work. The problem does not consist in fixing a minimal content for the class as a whole, but

rather in developing clear perspective which sets no upper limit for any pupil. The adequate teacher needs to think of extending the scope of initiative. The problem becomes increasingly one of finding abundant raw material to meet the challenge and needs of pupils *at work*. Wide use is made of supplementary texts and library, together with laboratory material and original problems and questions. The heart of supervised study lies in making the class period productive for every pupil. This end can be attained by having each pupil work up to his maximum throughout the class period. The recitation system develops a receptive pupil: one who spends the hour in listening, absorbing, paying attention. The plan of directing study keeps each pupil at the "fork of the road" with a problem or question to be worked out. Each pupil is using information, principles, knowledge, in thinking his way through exercises of one sort and another, or in constructing a story, theme, or report. It is to be expected that pupils should work at different rates. One commits ninety lines while another in the same class commits fifteen lines; one translates fifty lines while another translates twenty lines; one writes a half-dozen stories while another is struggling to turn off one, etc.; and who, after all, does the best? Is it not a question of each measuring himself against his own record? The problem for the adequate teacher is to direct activity. Boys and girls become competent assistants in the proper direction of energy just as soon as the repressive measures of collective teaching are removed.

The pupil as the educative unit does not imply that the ideal situation would be to have a teacher for every pupil. On the contrary, the large class can be handled more productively under directed study than under the recitation system. The conclusion that the pupil is singled out and thought of in isolation is a gratuitous misapprehension of the essential principles of supervised study. Under the recitation system the pupil is thus singled out. The average time for each pupil before the class in the rôle of reciting is about two minutes a day, whereas in fruitfully directed activity every pupil in the class is working up to his maximal capacity. The socialized recitation partially describes the new departure. How to secure full participation of all members of the class is the

central problem in directing study. Discussion is essential. Instead of reciting a common assignment—a minimal essential content—profitable discussion is promoted when each pupil has worked out something of his own to contribute. The pupil in the bottom third should be given an opportunity to contribute something which his superiors have not done. In developing a new principle as a tool for further thinking and use on raw material, all pupils are engaged in a common enterprise. No time is wasted in mere reciting ready-made answers to ready-made questions.

The 'set-lesson' assignment fixes the upper limit by definite specification. The question is seldom raised; How much more could the upper third of the class accomplish under direction and stimulus in teaching and procedure the aim of which is to develop maximal power? Giving extra credit for additional work beyond a minimal assignment for all is a recognition of the need of making provision for the more capable pupil. The indeterminate assignment idea aims to assist each pupil to organize his working powers up to his best.

The contention that some ten per cent of the pupils in our upper grades and high school are supernormal and, on that account, should be segregated and given opportunity for unusual acceleration is an attractive theory, but hardly adequate as a solution of practical educational problems. The difficulty of caring for such pupils in the small schools is at once obvious. The means of determining who belong to a supernormal group would be crude at best. Moreover, the 45 pupils of every 50 remaining after the 10 percent are segregated present the original problem of individual differences. At the top there would be emerging another group of supernormal persons, raising again the same situation calling for segregation. The process would be repeated in each attempt at sorting.

With a teaching procedure which places the emphasis upon directed study, work is initiated in the classroom and continued outside as unfinished business. No upper limit is set for any pupil. The assignment may be just as definite under an indeterminate plan as it is under a set-lesson plan with so many lines, exercises, pages, for all alike in home study.

The attempt to operate a system which aims to have the capable

pupils in a class do an extra amount of work, receiving additional credit therefor, does not seem to be adequate. Some essential factors in the learning process are disregarded, particularly the element of cumulative power. The 'fine points' of the game are mastered unevenly. For example, in geometry one pupil may find the subject confusing at first, yet within six or eight weeks he may develop clear thinking and excellent form, while another may find his experience quite the opposite. It is difficult, too, to give proper weight to effort. One pupil may expend as much time and energy in committing 15 lines as another in committing 150 lines. It is perfectly easy to measure the results of these two performances if mere counting of lines as units is all that is required. Only clerical ability is needed in arriving at a conclusion. Variable credit for mastery of different amounts of subject matter in a given course encourage a formal, mechanical evaluation of effort.

The supernormal person presents a totally different problem from that of the defective child. Segregation of the latter for special educational treatment is a justifiable practice and meets with social approval. The welfare of the child is thereby conserved and the school is relieved of a serious handicap. The determination of the defective child is by no means a simple procedure except in the more aggravated cases. When the border line is approached, grave difficulties are encountered, not the least of which is a social consideration. The selection of supernormal pupils and their segregation can hardly be regarded as comparable to this situation. Their presence in a class group is in every way helpful, or at least can be made helpful to the other members of the class. Assuming that supernormality is a permanently fixed quality and that means are available for its discovery, the desirability of segregation of the top 10 percent of the pupils of a school system is not readily conceded. There is in such a scheme a kind of pedagogical predestination which runs counter to our conceptions of democratic education. The practical situation, however, is much simpler. There is no line separating the normal from the supernormal. Genius and marked ability are not disclosed unerringly at any particular age. Education is supposed to effect changes in the persons brought under its procedure. The conceptions of self-realization and of



emerging powers and of growth in personal initiative are germane to the ideals and practical outcomes of secondary education. In other words, supernormality is not a static quality, but rather a functional aspect of growth. In so far as the school is concerned in the process of building the person, this quality may be regarded as one of the possible outcomes of education.

This phase of our study may be carried into any high school. Groups of pupils are found who are selected with respect to curriculum interests, advancement, ability to carry successfully certain courses of instruction. A given class group presents its various problems relating to the individuals composing the group. No reliable data can be had by which to forecast with any degree of exactness the relative positions which these individuals will take in the course from time to time. No one in the class is predestined to a certain measure of success in geometry, history, physics, English, etc.

Each pupil is to have every possible opportunity to develop his maximal powers. Differences are inevitable. No two persons are conceived to be equal in working capacity, ability, and interest. The requirement seems clear; it is that the school shall provide equal opportunity for growth and progress, by developing a procedure in which each individual, treated as a person, may go forward at his own best rate. Instead, therefore, of segregation or division according to some standard which seeks to classify prior to a testing out in a course or grade, *i. e.*, by *imposing* a separation on the basis of any sort of educational, social, or mental predestination of pupils, the principles of education in American society would seem to specify that our public secondary school shall deal with such groups as we find under normal conditions of promotion and sectioning into the various courses of instruction, and thereupon discover ways and means of directing activity in a manner that will assist each pupil to realize his best. This common principle is based upon differences in capacity. At once, it is recognized that uniform progress is impossible. The differences in capacity, in skill, in organizing power should become progressively greater rather than less, in the development of a course.

It has been shown in the manipulative skills of certain occu-

pations that individuals not only differ widely in ability to turn out units of work, but that under scientific methods applied to business all are capable of improvement, and that the percentage of improvement increases as one advances up the scale. That is to say, the man who can turn out 10 units of work in a given time is capable of increasing his efficiency at a higher percentage rate than the man who under similar conditions can turn out 8 units of work. The inference drawn from this illustration is that in school work we should expect to find even greater variation under methods of learning which aim to develop each individual according to his capacity to improve and to advance. This is one of the essential reasons for the contrast which is being urged between a set-lesson assignment procedure and the indeterminate-assignment plan.

In support of this view it is further maintained that a quantitative outlook upon subject matter in terms of the current conceptions of minimal essential-content ideas falls short of a productive analysis of a sound educational procedure. Once it is recognized that any group of pupils under classroom conditions is composed of persons, not 'cases,' and that each person is a potential candidate for a position in his group higher or lower than any one position temporarily assigned to him, then it would appear that that classroom procedure is on the whole best which promises large flexibility and possibilities for personal initiative and maximal individual progress. The customary differentiation in school marks is intended to indicate differences of this sort. These marks are mainly qualitative, yet it is not impossible to show that they are a quantitative estimate of the pupil's achievement and progress.

29. *Summarizing Statement of Recitation System and Directed Study.* It is maintained, therefore, that the practice of reciting facts and principles may be redirected very materially without impairing scholarship. To be concrete, it is not deemed essential that recitations should be conducted five days a week in any subject. With the new procedure, fruitfully directed, comparatively little of the old practice of reciting lessons will be retained. The corrective to any practice that would seem to lead to indefinite and irresponsible procedure lies in the fact that the pupil is required to furnish

reliable evidence of ability to cope with the problem or question set for the class. He must convince the teacher that he can use essential information in a forward moving process of thinking. As much time as seems desirable may be devoted to fixing, temporarily, facts which are to be employed in the solution of a new problem. Directed study seeks to avoid making a fetish of mere repetition of another's conclusions. The delivering of parcels of knowledge as they were received is not thought to be profitable. The fault of cramming will continue just so long as the reproduction of ready-made knowledge is emphasized. The complaint that our pupils do not know anything will continue to be made just so long as a memorizing school is fostered. Too much valuable time is wasted in the testing of ignorance under the recitation system. It is alleged that "the capacity of the human mind to resist the introduction of knowledge can not be over estimated." Scholarship, in the sense of accredited information, is suffering lamentably.<sup>1</sup> The practical question turns upon a defense of our educational system on some other ground or in a substantial modification of classroom procedure. The latter alternative seems probable. It would seem, therefore, that a radical constructive departure, that in no conceivable manner can destroy anything good in the prevailing practice, is clearly defensible. The plan of directed study is easily administered, externally. The recitation period of whatever length can be utilized for the new procedure. In other words, no complicated reorganization is necessary. The redirection of classroom activities can be begun at once.

30. *The Indeterminate Assignment Idea.* A striking fact is

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<sup>1</sup>"Complete statistics which would tell us how many of all the pupils who study Latin, algebra, and geometry fail to master them do not exist. But we know that a large percentage of the better students of these subjects try the college entrance examinations, and that for these examinations many receive special drill in addition to regular teaching. Now in the examinations held by the College Entrance Board in 1915, 76.6% of the candidates failed to make even a mark of 60 in Cicero; 75% failed to make a mark of 60% in the first six books of Virgil, every line of which they had presumably re-read; 69.7% of those examined from quadratics on failed to make as much as 60%; 42.4% failed to make 60% in plane geometry. What would the record be if all who studied these subjects were thus examined by an impartial outside body!" Flexner, *The Modern School*, p. 6. See also an article by the same author in the *Atlantic Monthly*, April, 1917.

brought out in comparing the work and attitude of pupils under the old and the new procedure. In the formal assignment of so many exercises or pages for all alike no account is taken of individual differences. Either one of two extremes is likely to appear: an assignment far too difficult for the lowest third of the class or very much below the potential level of the upper third of the class. It would be difficult to determine which is the greater evil. Discouraged and confused pupils are a sad lot indeed, yet indifferent energizing by capable pupils can not be defended on any grounds. The nature of the assignment problem bears directly upon this situation.

Any set assignment is in reality indeterminate. Like amounts of effort or power do not follow as a result of a uniform assignment. If a given number of problems or exercises in mathematics is assigned for preparation, pupils destroy automatically all appearances of uniformity. A class group is made up of individuals. Some of them solve three or four exercises while others solve eight or ten. Results are variable. In history, English, science, etc., in which a limited number of pages may be made the basis of the assignment, it is exceedingly difficult to secure uniformity. All pupils of the class may read the required number of pages with only the slightest degree of correlation of results as revealed in testing for information, organization, ideas. Class instruction fails, as it should, to reduce all pupils of a given course to a uniform level.

In view of these facts of variability, the teacher who frankly sets out to develop a procedure based upon the indeterminate assignment idea recognizes at once the problem of individual instruction and the principles of individual differences. No effort is made to secure uniformity of results. The important issue is the development of the individual. The agencies of the classroom are made to contribute to this end. It does not follow that the common elements of instruction are to be set aside. On the contrary, the forces of social direction in teaching are constantly aligned to foster individual initiative and personal growth.

31. *Minimal Essential Content: Objections to the Movement.* The minimal essential content idea is linked up with the question of the selection of subject matter appropriate for instructional pur-

poses and is associated with the uniform-assignment system. A certain amount of material, it is held, shall be arranged for each course—an irreducible minimum which each pupil in the course shall master in order that credit may be earned. This minimum is expressed in terms of facts, information, knowledge—the conception being mainly that of the number of things included. Non-essential matter is eliminated. Frequently it is asserted that obsolete material should be discarded. Include only that which has practical significance, it is urged. This discussion has led to a serious attempt to organize courses of instruction with reference to certain concrete objectives, particularly those of a vocational nature. The movement has proved valuable in so far as a better type of organization of courses has been developed than prevailed under the influence of a barren recitation of isolated facts. The main point, however, has not been raised; it is—for whom shall a minimal essential content be provided? If it is intended to provide just enough material to meet the needs of the pupils of average ability, then it is obviously inadequate, not only for those above, but also for those below the average. In testing for a certain school achievement, if it can be measured, an array of results is found to conform to the normal curve of distribution, provided enough cases are taken and the unit of difference selected is such as to secure the general form of distribution. The assumption that pupils are distributed by nature according to some fixed standard is a strong temptation to classify them to fit the standard, prior to a trial in a given course of study or in a part of the course. The class group is composed of individuals; while it is essentially correct that an actuarial accounting would lead to the conclusion that out of a thousand pupils of a given grade or course, a definite prediction could be made as to the number of pupils who would fall in each tertile (or smaller division), yet when it comes to selecting the particular individual who will be found in a certain position at some subsequent time, it is clearly an impossibility. Each person of normal capacity is a potential candidate for a relative position within a given group other than the one occupied at a given time. The minimal essential content requirement does not seem valid even for a selected individual, mainly for the reason that in

the conception of education as direction for self-expression a static view of either subject matter or the pupil is wholly inadequate. The amount of subject matter can not be arbitrarily selected and limited if the principles of self-direction and personal initiative are to guide practice. This outlook is pertinent, not only in thinking of the needs of pupils, but also in considering the qualities of teachers, no two of whom should be required to handle identical material in teaching the same subject. It will doubtless be readily conceded that flexibility is desirable and probably argued that ample provision is made in the use of supplementary material. The problem of persuading the capable pupil that he should accomplish more than the minimal requirement is at once apparent. No satisfactory plan has been devised to meet this problem under the uniform-assignment practice with the emphasis upon the quantitative outlook upon subject matter.

32. *Gripping Subject Matter and Procedure under Organizing Principles.* The indeterminate assignment idea lies at the very center of directed study as interpreted in this report. The aim is to substitute organizing principles for set lesson assignments. "The business of secondary education is to raise all subjects which it touches to the plane of science by bringing all into the point of view of organizing principles," says E. E. Brown. The implication in this statement is that teaching shall be redirected in terms of the essential modes of thinking and ways of organizing subject matter. Facts, conclusions, information are just so much data to be used in a problem-solving situation, in an organizing movement, in a developing situation. In geometry, for example, all of the pupils need to use such mathematical concepts as congruency of figures, parallelism, triangle, similarity of figures, etc. The amount and kind of material arrayed under appropriate headings may be regarded as subordinate to an understanding of the meaning and use of these organizing principles. In the development of one or more of these principles some pupils are able to solve eight to ten exercises while others in the same class can solve only two or three exercises. By shifting the emphasis from the uniform or set lesson, in terms of so many exercises, pages, or definitions, to those principles which are in a real sense inclusive, and also a means of

organizing one's thinking, a genuine redirection of effort is effected. It is still true that the number of exercises mastered indicates fairly accurately the ability of the pupil. But attention is constantly directed toward the mastery of certain principles through mastery and organization of objective data, rather than the reciting of a conventional assignment. The important consideration is ability to think and use congruency of figures, parallelism, etc., in many different situations. At once a real challenge is offered. The work of the class period carried forward under fruitfully directed study is a constant stimulus to each pupil to turn out such results as will disclose to fellow pupils and teacher, ability to grip a principle or way of thinking and to use it on new data. Each pupil is determining for himself a minimal essential content which becomes increasingly a measure of his ability to comprehend the principles involved. The organizing principles constitute the common ground upon which class discussion is based. Some organizing movement is selected as a unifying core. It may be a certain kind of story with a general structure developed to give pupils a means of constructing their written work in English. Under this organizing procedure one pupil may write four or five good stories while another writes only one or two. The opportunity for profitable class discussion is improved by a diversity of attainment. It is not essential that all pupils shall have examined precisely the same data. The main point is to make sure that all pupils of the group shall have been working toward certain common objectives and shall have gained some adequate idea of the means by which these objectives are to be reached. Then, before profitable discussion can be had, the pupils should have done some real work on the principle or topic which is to be discussed. At these frequent times of vital discussion, when ideas are thrown into the crucible to become chastened, much emphasis should be given to generalizing knowledge,<sup>1</sup> making applications and developing cross connections.

In connecting up these principles with a study and organization of courses suitable for secondary education, one must conceive subject matter as material to be used in the working out of organizing principles, rather than as so much ready-made knowledge,

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<sup>1</sup>See C. H. Judd. *Psychology of High-School Subjects*, Chapter XVII.

highly organized, only to be memorized or accepted, absorbed and recited. Each main field of secondary education illustrates some fundamental way or method of viewing or thinking some aspect of life or the world. There is the mathematical way of looking at the world. Physics is a method of dealing with phenomena. History presents a means of interpreting social forces. Composition and literature make use of certain principles of structure and modes of thinking on the constructive side as well as in the development of appreciation. The languages (the vessels in which 'culture' reposes) are concerned, among other things, with developing an analytical attitude towards one's vernacular, and the emphasis should be in the power to use, rather than to learn them. Manual arts and the fine arts make use of constructive principles and seek to express ways of thinking in concrete objective form. It is particularly important that a course of instruction should be made a means of positive and substantial growth in that line for which it is adapted.

The conception that one stage and type of education should be designed essentially as preparation for a subsequent course or level of education no longer occupies the center of the field of attention as in former years. There still remains, however, the problem of sequential arrangement of courses in working out both the relations between one stage of education and another and also the connections within fairly well defined curriculum planning. Nevertheless, the essential claims for any course of instruction at any time must be found in its intrinsic values. The traditional "three R's" are not to be justified mainly in terms of preparatory values, but rather because of the fact that they are essentially and peculiarly the three fundamental social arts and constitute in themselves the elements of a sound and justifiable procedure. The point of emphasis is that no study can be defended merely on the ground that it affords a means of getting ready to do something, although it is perfectly clear that some studies are utilized more fully than others in a sequence of development. Even in this regard, however, it must be evident that the present tendency is toward content values in education. Coming back now to the underlying conception of subject matter as material to be utilized in organizing in-



telligence and in directing the effort of the learner and by shifting the emphasis to the perception of principles, ways, methods of thinking, constructing, appreciating whatever subject matter is employed, it would seem possible to redirect classroom activity in accordance with this outlook. In every class there are first of all pupils of unequal ability. If the thesis presented above is correct, these differences may be expected to be increased rather than diminished. There would seem to be valid reasons from the side of the subject matter of a course to allow, if not to cultivate, a disposition to cover a wide range of material, so long as it bears upon some principle of the course which is being developed, and further so long as the material selected is not over-technical—although in secondary education there is very little danger of confusion in this respect. In fact, almost any principle, any comprehensive organizing principle, of any subject can be handled from many angles. A class group composed of pupils (of varying abilities), college seniors (present for a part of the year or semester) and staff teacher, such as the Wisconsin High School illustrates, may all work together upon a given topic, and no one of the group needs to feel limited in the presentation of any relevant material. If the situation calls for the writing of a certain kind of story in English, each one, including college senior and staff teacher, have an opportunity to put into the situation the best thinking and apply the highest art he is able to command. In like manner, if it is a principle in physics, no one of the group is likely to possess a knowledge of the subject in hand of so superior character as to make any clear-cut contribution to the discussion of it a confusing matter to the weakest member of the class. Practically every subject in the secondary school curriculum is capable of being handled in many productive ways, capable of being seen at different levels. A number of persons, grouped as a class, may therefore engage in a study with the greatest profit to all. All learn to think certain principles; some go much farther than others. All may make use of certain ways or modes of thinking; each is permitted to go as far as he can in application, in clear thinking, etc. No upper limit is set for any one in the group. The poorest one in the class is allowed to share the interests and work of the best; and it should be recalled again

and again that the poorest one is never to be regarded as a permanently static person in his position in the group.

No final classification of pupils in one category or another is conceivable in a school which emphasizes self-activity and the power to use knowledge. The tendency to classify pupils under conventional labels is a habit of the pedagog. The C pupil, constantly reminded of his status, soon comes to an unchallenged acceptance of his position. Rigid classification acts as a discourager to many pupils. It is extremely doubtful whether or not the effect upon the more fortunate ones is wholesome. A false sense of superiority is inevitable in any predetermined selection. By adopting the principles of self-activity and personal initiative and by directing action increasingly toward self-realization, it is highly probable that the number of pupils who will be able to achieve some distinction in a class will be materially increased. At all events, it will be discovered that a final classification is impossible.

The life of the class may be found in the variety of subject matter and experimentation. Those who do most in the course profit thereby and detract nothing from the work of the lowest third of the class; in fact, the work of the highest third, carried forward on a plane commensurate with their ability, contributes positively to the improvement of the poorest members of the class. It seems important and valid also to think of each main field of secondary education as presenting progressively more complex aspects into many of which pupils of the high school are able to enter with far greater success than we have usually supposed, and furthermore, that, in a working class group, any provision which aims to present and develop progressively higher levels of handling a subject, well within the capacity of a part of the class, should be welcomed. Such is the aim conceived in working out the indeterminate-assignment idea.

33. *Uniform Assignment and Indeterminate Assignment Contrasted.* A brief summarizing statement is added for the purpose of contrasting these two conceptions of the assignment. What is included below is intended to be mainly suggestive.

*The Uniform Assignment Plan*

The requirements of class instruction are held to be such as to determine the conditions of classroom procedure. Both subject matter and methods have been developed primarily to meet the needs of a class as a whole. The unit is the group of twenty to thirty pupils. The needs of the individuals composing the group are incidental to the common needs of the class. It is sought to provide adequately for each individual in terms of the interests of the whole group. Set lessons are given and justified on the theory of the prevailing common needs of pupils of a given grade or course. Uniformity is regarded as a necessity. The teacher goes over a limited lesson assignment with a view to preparation for hearing the lesson recited. The pupil is supposed to prepare set lessons in order subsequently to reproduce them or to recite upon them.

Upon the basis of a uniform assignment of so many pages of the text, so many problems, questions, or exercises, the typical procedure in conducting the recitation is to employ the question-answer method. Not in-

*The Indeterminate Assignment Plan*

It is not to be assumed that class instruction is to be abandoned in shifting the point of emphasis from the class group as a whole to individuals composing the group. The unit is the individual, not the group. The common needs of the group are conceived to be subordinate to the needs of the individual; or to state the situation in its relation to directed study as described above, the agencies of class teaching in respect to elements of a common social and economical sort are designed to assist each individual towards his attainable goals. Individual progress within a definite class organization takes precedence over a kind of composite view of progress of a class group. Preparation by mastery of a lesson is not the essential point for the teacher. Pupils are not required to repeat what they have learned from their books. The teacher is concerned with the problem of directing action. The preparation that is needed is much broader and deeper than that of a set lesson in terms of pages of a text. Under a common unifying or organizing principle a wide range of available data is utilized. What pupils and teacher find to do both in the class period and in outside preparation is by no means indefinite on account of being indeterminate.

There are definite principles which are developed as the common centers of procedure and discussion. The unit of teaching is some comprehensive organizing principle, by using which pupils are directed in purposeful exami-

frequently as many as fifty to one hundred questions are asked during a recitation period. The unit of teaching most widely employed is the question and answer unit. When confined to the narrow boundaries of a set lesson assignment, as generally happens, the rehearsal of a large number of facts with little perspective is inevitable. The test is mainly a test of ability to reproduce the printed page. The question-answer method utilized as the chief means of conducting the recitation day after day easily degenerates into a memorizing procedure. The most barren form is found in the catechetical question with its stereotyped answer. The tendency is often noted to frame the question in the phraseology of the text material, calling for the answer in like terms. The topic recitation is offered as a corrective to this minimizing of subject matter. Also the *thought question* is receiving considerable attention in this connection. Numerous devices might be described, the aim of which is to introduce flexibility and to provide adequate means by which to stimulate individual initiative. A class period of forty to forty-five minutes is ample time for recitation purposes—in fact a shorter period might be utilized so long as the main purpose is a reproduction of a uniform lesson assignment. Much that is emphasized in the recitation system should be regarded as having value; but the testing for comprehension, for facts, and definitions should be considered as a secondary essential. The extensive use of the question and answer unit of teaching tends to blur the primary

nation of data. Organization is carried forward under the stimulus of a problem-solving situation. No less attention is given to facts, information, and organized knowledge; but the point of emphasis is shifted from a recitation of them to the use to which these same facts and knowledges can be put in thinking one's way in a developing process. The significance of certain facts, inferences, and deductions in a line of forward thinking is brought home to the pupil. The general direction is mapped out; a problem, defined; a movement set forth; a fundamental structure, principle, or law, explained. The teaching problem at once becomes a well-defined objective. Available data must be provided, adequate in amount and kind to serve as a genuine challenge to the best working powers of each pupil. The teacher as director of action is engaged in conferring with pupils, giving suggestion, assisting in organizing procedure, acting as the consulting expert, etc. There is a time and place for the questioning process. Class discussion is a form of activity towards which the movement of a given topic or principle should tend. It is most productively handled after pupils have something to discuss. In a problem-solving procedure direction may be given merely by calling attention to some principle or fact which the pupil is to examine and to try to use in a given situation. Constant attention should be given to the application and generalizing of knowledge and principles. A rational emphasis upon content education should lead to many fruitful ways of using

considerations of essential secondary education.

Quite apart from the question of values in connection with the temporary absorption of the printed page and its reproduction is the attitude of pupils during the recitation period. In reality the question and answer method of examining the extent of a pupil's mastery of a lesson engages the attention of a single pupil in the class group, all devices to the contrary notwithstanding. The old tutorial system was developed under the theory of individual instruction. The pupil recited to the teacher a certain set task. This system has been grafted on the recitation system. To be sure, all pupils of the class are expected to profit by the question, no matter who may be called upon for the answer. As a formal daily procedure much valuable time is wasted by pupils reciting what they know perfectly well, by attempting to recite what is not understood, dealing merely with the symbols of meaning, and by listening passively to the more or less brilliant or stupid reiteration of the lesson facts. Copying, rather than constructing, predominates in the process of knowledge-getting in a system of education in which indiscriminate memorizing and passive appropriation of organized subject matter control practice.

schoolroom knowledge in practical life situations. Pupils are quick to initiate work that connects definitely with life and circumstances outside their books, once they are encouraged and educated to go forward with their thinking.

The effect of developing a class period in which the dominant idea is that every pupil shall be at work is altogether wholesome. The longer class period of sixty to seventy-five minutes can be justified under the laboratory procedure. Reciting, simply as an end in itself, is reduced to a minimum. The pupil engaged in the passive art of listening and of "paying attention" is not found in the new school. The ability to recite somebody's else conclusions is clearly subordinate to a demonstrated ability to use these ready-made conclusions and all sorts of facts in some purposeful working out of a problem, topic, or experiment. The program of directed study enables each pupil to go forward at his own best rate. The interests of the class group are conserved by centering the work of all pupils about a few organizing principles and movements. Work intelligently entered upon in the class period is continued out of class. The teacher is concerned not only with the proper development of these organizing cores of a given course, but also with the progress of each pupil, one essential measure of his work being the amount of work done as well as the quality of it.

A conscientious and intelligent consideration of the question: 'What did each pupil gain from the class period?' would change profoundly the character of teaching. The same question applies to home study, with approximately the same emphasis. Pupils who habitually energize below their optimum are the innocent victims of a system which, it is felt, falls short of results commensurate with teaching possibilities. To have at least an hour of effective work in each course each day is, in itself, sufficient warrant for directed study, provided directed study secures this end. It requires only a superficial examination to detect the fact that many pupils get little out of the recitation period when conducted along the lines of rehearsing what is supposed to be learned in home study. The pupil who knows his lesson gains something but not much in reciting what he knows. Certain it is that he gains little in listening to a stupid reiteration of fragmentary matter. The all-too-common and exasperating performance of quarreling with pupils who fail to learn their lessons should be discontinued. In short, the practice of attaching primary importance to the verbal statement of the printed page through the reciting system affords a challenge, if it does at all, of doubtful value. The plan of initiating work under constructive guidance prepares the way for each pupil to go forward at his own rate within clearly conceived units of instruction. The essential points to be stressed cluster around productive ways of thinking the subject matter under consideration. The important thing is to make sure of evident progress toward real and attainable objectives. The place and value of what is usually called collateral and supplementary matter are readily appreciated. With primary emphasis on the direction of thought and activity the quantity of subject matter covered becomes a secondary essential.

34. *Evaluation of Results in Terms of Traits Germane to Education.* The good teacher has always given more or less explicit attention to those intellectual and moral traits which contribute to the development of efficient scholarship. Such traits as may be so regarded are merged in a composite rating of school achievement with the result that it is not easy to determine what traits are included or to convey with clearness to pupils and parents the value

to be attached to them. A definition of any trait in terms of school work is exceedingly difficult to frame. In the Wisconsin High School four traits, *application*, *initiative*, *attitude*, *progress*, are selected and each report issued to the pupil includes, in addition to a rating in scholarship, a rating for each study in each of these traits. The marks used are A, B, C—A representing a *high*, B a *medium*, C a *low* degree, quality, or amount of the trait. There is also a printed definition or description of each trait on the report card as follows:

APPLICATION relates to capacity displayed in getting work done. In estimating it, habits of work are taken into account. The disposition to do one's best consistently is encouraged. Application refers to one's relationship with one's work—an impersonal thing, a task to be done. It means *promptness* in taking hold of one's lesson, problem, or exercise, *dispatch* in handling familiar material used as means in the accomplishment of work, *energy* disclosed from day to day in the mastery of one's task. The *nature* of the results of one's efforts is taken into account in estimating *application*; a mere appearance of being busy does not mean a high degree of application. The aim is to develop working habits of the most effective kind.

INITIATIVE emphasizes ability to plan and to execute. It is akin to self-reliance. To think for one's self; to do for one's self; to use self-initiated energy; to work forward with increasing independence; to examine data and reach conclusions for one's self—these qualities are evidences of initiative. Self-expression lies at the center of this trait.

ATTITUDE refers to the manner of meeting responsibility as a member of the school community. Attitude refers to one's relationship with people—teachers and fellow pupils; it refers also to one's expression of one's own personality. One's attitude is one's manner of accepting and following guidance. It is the degree of spirit of cooperation which one has in dealing with fellow pupils and the school organization.

PROGRESS means that one's development is going forward. It is not always indicated in a mark of scholarship. An estimate of progress takes a larger view of growth than an estimate merely of scholarship. Usually a higher mark in one will mean a higher mark in the other. Conceivably, progress may far outrun or fall behind scholarship in a particular subject. Progress is the measure of one's personal growth.

Teachers find it by no means an easy task to rate pupils in these traits. The value of calling attention to them in this explicit manner is doubtless evident. A low mark is regarded by pupils

with wholesome concern. Not infrequently an explanation of a low mark in these traits is sought by parents. The experiment is believed to be significant and is being continued with enthusiasm. The traits selected for emphasis serve to call attention to the working habits of pupils. Pupil reactions are studied by teachers and an estimate of their relative merit is recorded. By the definition of these traits, which, by the way, is intended to convey the functional idea, it will be observed that a close connection is made with the general procedure of a directed study group. Two dominant ideas are emphasized; (1) trained individuality and (2) social responsibility. The best is sought for each pupil by making adequate provision for individual progress under conditions that require also cooperative thinking and doing.

35. *Points to be Clarified for the College Senior in Directing Attention to his Full Participation in the Course.* Supervised study at its lowest point of efficiency is ordinarily found under a rigid, mechanical sequence of preparation of lessons, followed by a recitation. A class period arbitrarily divided between so-called 'supervised study' and the recitation defeats the possibilities of a redirection of teaching. Supervised study, conceived as a substitute for out-of-class study, is too narrow and formal for the modern secondary school. Direction of activity which rises only to the level of controlling external conditions can not be received with enthusiasm. The teacher who supervises study by requiring all pupils in the group "to study their lessons," "to pay attention to the set task," "to think" without guidance, has failed to grip the meaning of the movement. At its worst this sort of supervision may be the mere exercise of police control—the teacher simply "keeping order" while the pupils are supposed to get their lessons. A shade higher grade of efficiency is disclosed in the case of those teachers who go about the room, from pupil to pupil, for the purpose of detecting what each one may be doing. When the teacher begins to check the work which pupils are turning out, either by sitting at the desk or by moving about from pupil to pupil, becoming thereby an active agent in the movement of subject matter, a decided improvement is inaugurated. The next step is to break down arbitrary separation between supervised study and



the recitation. In doing away with this separation *in practice*, purposeful recitation, as a phase of a larger unity in classroom activity, may be given its proper emphasis. Supervised study, or, better, directed study, reaches its highest point of efficiency under a vitalized class period in which every individual (teacher included) is working forward *in* and *through* subject matter which mightily interests each one. From the external side the teacher may be engaged in checking results by the conference method. In this respect there may be at times nothing cast up for the casual observer to distinguish the procedure from the ordinary classroom practice. The same individual conference method may be emphasized in class at other times to assist pupils in the organization of raw material. There are no sharp lines of cleavage between these activities. The results of more than one day's work may be submitted in these short conferences in class or in more extended ones out of class as often as circumstances require them. Here, the teacher as consulting expert, as well as the redirector of activity and the judge of pupil effort, must be comprehended.

Directed study, at its best, inevitably breaks away from formalism. In practice, there can not be mechanical separation between subject matter and method. The same principle runs through every phase of the educative process. It is only *in idea* that we can assert that it is the business of the pupil to think the subject matter under consideration, and the function of the teacher to think the mental processes which the pupil employs in his task. In point of fact, the pupil must have a *way* of thinking his subject matter. Organizing principles of appropriate and effective sort should be in the process of making in each course of study selected in secondary-school subjects. These organizing principles, as they are being mastered through use, become for the learner, keen-edged tools by which he cuts his way through new material. Brute facts are reduced to some order in a scheme of things which for the time being satisfies a demand of the mind for a certain system or arrangement. Pupils must be progressively acquiring ways of thinking the data set before them in their studies. There is no detached *way*, not even the scientific method, existing apart from objective material of one sort or another to be handled. The *ways* of think-

ing are developing in the process of meeting new situations. A way of thinking is not acquired and *then* used on subject matter. That would give prominence to a static view of both knowledge and method. The functional approach makes separation impossible and emphasizes the principles of growth in education.

If passive and purposeless memorizing of facts and conclusions imposed by some authority is ever to give way to the thought-provoking school, the academic view of subject matter must be materially modified. The lowest level of teaching is probably the catechetical method in which the more or less closed question-and-answer unit obtains. The various movements, or educational reforms, looking toward self-expression on the one hand and application in its wider educational sense on the other are focusing attention upon the need of redirecting subject matter in keeping with a functional view of the learning processes. Memorizing, for example, will not be arbitrarily set aside, but will be directed along active and purposeful lines. What is clearly needed in meeting effectively new situations will be mastered in the most economical manner possible. The idea of use in a forward-moving, problem-solving procedure is given prominence in the new view. This departure is not only radically opposed to memorizing for the sake of an alleged discipline but is specifically intended to promote self-directed activity based upon an appreciating need of mastery of fundamental truths and principles. The question which admits of a stereotyped answer has the advantage of definiteness. The task can be imposed and an easy test administered. The pupil either knows or does not know the precise answer. Reciting got its impetus from the practice of handling the question-answer unit. It required a teacher who could keep pupils under control while the ordeal was being carried out. The value of continuous questioning upon matters in which there can be no difference of judgment is not at all evident. Interest in the thought question is a decided reaction against the mere reciting of ready-made knowledge. The larger unit of teaching has steadily gained in favor. The topic arrangement of fairly comprehensive bodies of material serves to illustrate the movement away from the minimizing treatment of conventional subject material. The pupil is encouraged to organize and array data with

reference to some large view of the subject in hand. The problem idea carries the pupil still farther away from mere reliance upon the conclusions of others and requires more and more the self-active person and the subordination of information to purpose.

The apprehension that a definite task will not be exacted is operating to perpetuate a practice that harks back to the absorption of knowledge for its own sake, of facts simply as ends in themselves. There is no doubt whatever that pupils must be confronted by concrete situations in which specific choices involve specific consequences. The champions of arbitrary discipline often confuse the issue. Those who urge emphasis upon content education are not always clear in presenting values of a mediate and practical sort. There is a ritualistic program which is carried out in much of our secondary education. A kind of formalism is insisted upon. Practically all subjects have been reduced to a certain pattern of teaching which has developed out of the traditional school—a memorizing school which finds its justification in the assumptions of formal discipline. It is said that the Egyptian priests planted dead sticks and watered them with systematic regularity on the theory that it was a valuable discipline. Grain might have been planted instead and watered with the same regularity. The same discipline could have been secured. A real purpose, together with valuable outcomes in the production of useful things characterizes the latter procedure. Discipline becomes a secondary essential, not a justifiable end in itself. This contrast illustrates admirably the distinction between a formal type of education and content education. Either Latin or agriculture may be taught in the good old medieval way by sheer memorizing and reciting under the method of question-answer units of procedure. Either Latin or agriculture may be taught in a totally different manner. There is nothing inherent in any subject which requires an arbitrary or final method of handling it. The power to use the material of a course in the process of education applies to any subject. Much of the controversy in educational discussion over content and disciplinary values fails to place the emphasis where it ought to be placed; it is largely a question of teaching, after all. The old style of learning geometry, learning to recite not only the proposition verbatim, but for the

most part the complete proof as presented in the text is an excellent illustration of formalism in a memorizing school. The power to use or think the principles of geometry in facing new situations with incidental attention to accredited forms of statement and proof, or possibly working toward such form as is generally recognized, emphasizes a new point of view in teaching geometry. This conception is clearly presented in a comparison of the text books of three or four decades ago and the more recent productions, such, for example, as Wells and Hart, Betz and Webb, Palmer and Taylor, Slaught and Lennis. The repetition of the symbols of meaning is no evidence, in itself, of ability to meet new situations. To begin with an elaborate system of formal definitions and highly organized subject matter in which conclusions are set forth in authoritative terms promotes undue absorption in memorizing and reproducing upon stated occasions certain fragments of ready-made knowledge. No objection can be raised against good form, even that which is fully accredited and urged by the academic man, provided it is an achievement towards which the learner is moving, gradually building into his experience through constant use of data, an intelligent appreciation of accredited form in the various courses pursued.

36. *The College Senior and Directed Study.* The purpose of the preceding discussion of directed study is, no doubt, obvious. The immediate bearing of classroom procedure upon the work of the college senior is readily apparent.

The conventional recitation requires, or at all events invites, a more or less formal pedagogical practice. A certain kind of preparation through the use of arbitrary lesson plans is quite possible. Teaching can be reduced to the manipulation of accredited devices. Methods are given a primary consideration. Knowing the subject is usually appraised in terms of ability to handle accurately the fact content of a set lesson. The impression gains currency that a method can be acquired and *then* used in handling certain types of subject matter. The recitation conducted in a formal manner presents certain recurring factors which come to be regarded as essential to the teaching process. Categories thought to have pedagogical virtues have been formulated, and with such

formulations extensive elaborations of the formal "do's" and "don't's" of conducting the recitation, making the assignment, etc., have been developed and promoted. A rigid compliance with certain formal declarations and specifications is frequently expected, if not exacted of teachers. All this seems to develop a mechanical outlook upon teaching. Emphasis is placed upon a formalism which becomes the criterion of estimating the efficiency of instruction. Under an established system, with subject matter definitely selected and with a stereotyped methodology inaugurated, the teacher is not expected to develop self-directive capacity, but rather to become familiar with the accredited plans in vogue and to fit himself into the system as he finds it. The *status quo* is perpetuated by the formal types of supervision of instruction.

It is an exceedingly difficult task to evaluate teaching at its true worth. One who goes into a classroom with preconceived notions is likely to see either what fits or does not fit into his scheme of things. Anybody can be wise after the event. Much aggravating comment is made by supervisors and inspectors on the basis of this philosophy. There are certain accepted practices, it would appear, and any deviation from them is regarded as dangerous. For example, there are those who assert with dogmatic assurance that the assignment should be made at the beginning of the recitation; others maintain just as vehemently that the proper time is at the close of the recitation. Again, the external critic is keen to ascertain whether every pupil in the class was called upon to recite and notes with some concern the fact that a certain bright pupil is called upon to answer several questions while another pupil was given but one chance. There is a long list of situations of this nature which might be mentioned. Such means of appraising teaching are not only external and arbitrary but also fail to encourage the teacher in the development of the more vital qualities of inventiveness, initiative, self-direction, and self-criticism. Much that is included in this approach might be appropriately referred to the apprentice idea of teacher training, the aim of which is the development of facilities whereby the would-be teacher is to gain an initial practice in doing essentially the type of work that will be exacted in subsequent teaching.

The point of emphasis in the Wisconsin High School in its teacher training function is shifted from a formal system of "practice teaching" to a plan of definite participation in the activities of the class room. The three elements which make up the class group are the pupils, the staff teacher, and the college senior. The directed-study procedure as interpreted and described above is meant to create a working laboratory for these three groups of persons, and to provide a set of conditions that will enable all members of this body, thus constituted, to engage in the work of the hour in a definite and responsible way. The college senior is not excused from any kind of responsibility which normally falls to pupils or staff teacher. The directed-study procedure presents a variety of opportunities for concrete participation and reduces to a minimum, the tendency to look upon the work of teacher and pupils as an observer. The manner of inducting the college senior into this group is a radical departure from the system of "practice teaching." He comes into the class on the pupil level and is required to enter into the work as a pupil, actually doing the work as one of a working group, thereby proving his ability to write a theme or story, to translate a passage, to solve problems, etc., and to meet these concrete situations as effectively as any pupil in the class. Gradually the college senior is expected to rise above the class level, and upon winning his spurs, he is given opportunities to share with the staff teacher those responsibilities which have been described as belonging peculiarly to the teacher in directed study. It should be clear, however, that the staff teacher enters vitally and actively at all times into the work of the class group.

37. *A Type of Comparison Between Practice Teaching and Directed Teaching.* The following instructions and discussion illustrate one of the means employed in developing the plan of *directed teaching*. (This bit of explanation is a part of a memorandum setting forth the three-fold nature of the Wisconsin High School, written by the principal of the school for the staff teachers. Such material is brought to the attention of college seniors. Only the item covering that function of the school bearing directly on the work of the college senior is included. The other two items

deal with the school in its first intention as a school, and the experimental function which is conceived in its purpose (see p. 13).

The primary function of the Wisconsin High School is its use as a laboratory for the college seniors preparing to teach. We have the difficult problem of maintaining a good school for both pupils and college seniors. We are engaged in a professional undertaking of very great importance. The conventional method of handling the would-be teacher is "practice teaching." That practice seems to us too limited for the new secondary teacher. It is not the thing most needed in the development of self-directing power. We are committed to a new principle and a new procedure. The conviction is growing, not on the grounds of expediency, but on strictly professional grounds, that we are engaged in the development of a plan scientifically sound and decidedly promising. There is a tendency now and again to fall into practice teaching. I am venturing to write out a statement contrasting two views which bear upon this problem. I solicit your criticism. These two views are the apprentice idea and the laboratory idea.

#### *Apprentice Idea*

With the apprentice idea one associates trade conceptions. There is a sort of mechanical performance dominant. The main thing is to acquire the motions which insure a certain manipulation. Ready-made devices (or methods in the superficial sense) are emphasized. Pedagogical training has become identified with the transmission of certain motions or ready-made devices: the novice is expected to learn them and to go through a course of training to make sure of a kind of routinized performance. Practice teaching as ordinarily carried out is based upon the apprentice idea. The candidate is imposed upon the class group. No principle of teaching is involved looking toward the welfare of the pupil group except in so far as the critic teacher is able to direct the efforts of the novice. The pupil group is conceived as material upon which the would-be teacher is to practice. Lesson plans are empha-

#### *Laboratory Idea*

The laboratory idea is suggestive, at least, of a scientific procedure. Some *principle, plan, structure, organizing movement*, is made the center of a developing or problem-solving situation. A teaching-learning core is emphasized. Facts, organized knowledge, information, are just so much data to be used in working out some *organizing principle*. In a general way the person who would be scientific "must determine what he is setting out to do. Next he must collect the materials which are available for his purpose. Then he must allow his materials to *redefine his purpose*, for when he gets them together he usually finds that they will not permit him to do just what he originally planned. They set a new problem much more concrete and definite than that with which he started." Any device finds its warrant in outcomes, not in the sanctions of authority. Accredited methods, like ready-made knowl-

sized. The assumption is that a certain section of organized (ready-made) subject matter is to be presented, mastered, recited. And the corollary is that some ready-made device can be appropriately manipulated in such processes. The way (or method) is determined quite as rigidly as the subject matter. The procedure in practice teaching is to have the novice take charge of the class (with more or less preliminary discussion and direction) and *subsequent* thereto to have a conference with a critic teacher who is supposed to be able to tell what was effective, what should have been done, etc.

edge, must be constantly re-examined in terms of a *functional* definition of education. The college senior is initiated into the pupil group on the pupil level. The ability to enter into active, effective, participative relations must be proved. He is not to be imposed upon the class simply because he is a prospective teacher, but rather to work with pupils ready at any time to go forward, not according to preconceived and prearranged plans, but to go forward with such personal initiative and such self-directing capacity as can be developed by each one under the laboratory idea. Whatever comes after actual participation in the way of conference between demonstration teacher and student is incidental to the main fact in the procedure, viz, the performance of the student must be evaluated in the process of active participation. The student is not imposed upon the class. He must rise above the class level and win positions of leadership through demonstrated merit in handling situations, both as to subject matter and pupils. It must be a recognized leadership, not in accordance with formulas, but by participating with pupils and teacher in a manner that wins recognition.

These two conceptions involve irreconcilable differences in kind, both in underlying theory and in application.

This is a tentative draft, yet not to be regarded as merely "substance of doctrine." Our approach should be definitely developed from the laboratory side. It is comparatively easy to retire to the position of the critic teacher and to permit the college senior to go on in a mediocre way, and then to absolve full responsibility in a conference or a recorded judgment, setting out thereupon to repair the damage that may have come to the class.

Staff teacher, pupils, and college senior together constitute the three elements of a working class group. It is the function of the staff teacher



to enter vitally into all activities of the class period. No greater contribution, in the writer's judgment, can be made towards the improvement of secondary teaching than to impress upon our college seniors, the perception that *the right to stand in the position of the teacher is based upon a recognition of essential worth and sound professional qualities rather than upon the assumptions of legal authority.*

38. *Vitalizing Scholarship in Terms of Direction of Activity.*

The preparation of a *set lesson*, one day in advance of the class, soon proves wholly inadequate, superficial, and mechanical. To get no further than this conception is evidence of stupid control of subject matter. The process is a deadening one. It means that the teacher has no real and sure-footed grasp of the meaning of positive, active scholarship. Such preparation is far afield in any genuine appreciation and mastery of a subject. The college senior in the course in directed teaching in the University of Wisconsin is made fully conscious of the need of a masterly control of subject matter. This end is accomplished through the indeterminate assignment plan and the organization of subject matter around principles of thinking appropriate to the course in hand. A ready command of the factual material used in directing the activities of pupils is essential if the college senior is to win the confidence of his co-workers. The ability to think accurately and to organize material to some purpose is constantly emphasized. The outlook upon the subject is both extensive and intensive. One must be fortified in the facts and principles and methods of work utilized in a given course of instruction. The adequate teacher must display a working familiarity and marked facility in arraying data, in handling the a b c elements of the course: at the board when demonstration work is presented in concrete form, he must be able to "talk and chalk it"; in the laboratories, manipulative skill must be displayed; in many situations running all through secondary-school subjects, the material of common sort used frequently—the multiplication tables, as it were, of the course—must be at tongue's end and finger's tip. It is no easy task to be able to meet the varied and unpredictable contingencies which arise in a flexible classroom procedure. The main point is clear if the notion of a 'set lesson' is abandoned and with it the narrow views of daily preparation and lesson planning which aim at a mere rehearsing of a uniform les-

son assignment. The class hour which calls for direction of activity as the primary function of the teacher requires in turn a usable knowledge of the subject one is trying to teach. There can be no successful performance in a hand-to-mouth preparation nor in a review of lecture notes from one's last instructor in the subject.

39. *The Nature of the Responsibility of the College Senior in the Wisconsin High School.* A somewhat elaborate account has been given of the classroom procedure employed in the Wisconsin High School in order to make clear the nature of the work of the college senior. As has been pointed out above, the kind of work done is best described as being fully participative. That is to say, the college senior is assimilated into a working group, there to enter into all sorts of activities—now from the level of pupil-response, now as assistant to the staff teacher.

It will be observed that one of the first requirements is a type of response that permits no uncertainty as to ability to handle subject matter. Bearing in mind that the indeterminate-assignment idea is given just as large emphasis as practicable, it follows that a limited preparation set by the boundaries of a certain number of pages or paragraphs of the text can never prove adequate to the situation.

The set lesson in a conventional recitation lends itself to a formal type of treatment. Details of method are given a place of undue importance. In fact, lesson planning may be carried to the point of fore-ordaining pupils to a certain kind of response, the assumption being that a given situation—a bit of subject matter—calls for a definite order of reaction. Such procedure is too frequently developed along lines of producing correct answers to fixed questions and a corresponding emphasis upon accredited methods of securing results of this character. In contrast with a formal scheme of preparation and recitation, directed study has been described as a plan of teaching by which all pupils of the class are actively engaging their powers in a forward-moving process. The teacher is mainly a director of action. The instructional function is regarded as subordinate to an effective direction of the learning processes of pupils.

40. *A Wholesome Co-operative Undertaking for the College*

*Senior.* The preceding discussion of directed study should be kept in mind in any consideration of the work of the college senior. In the classroom three groups of interest are interwoven. Staff teacher, pupils, and college senior are engaged in a procedure, the aim of which is to promote in mutually helpful ways the interests of all three representatives of the group. That the presence of the college senior reacts favorably upon the pupils of the school has come to be recognized quite generally. College seniors are reminded that it is the expectation that they shall contribute definitely to the development of classroom conditions that will leave no doubt in the mind of teacher or pupils as to the value of their work. The responsibility of the staff teacher is increased. It requires additional effort to provide opportunities for the college senior's participation, particularly in that part of it which brings him into teaching relations of the usual type. On the whole, however, the three elements which compose the class group are brought together to the advantage of all.

The first tangible requirement of the college senior is to enter into the work of the class by taking part as a pupil. This does not mean an absorption of subject matter for subsequent reproduction under a recitation system, although ability to handle subject matter is tested from time to time. The college senior is introduced on the pupil level. He is called upon just as pupils are. He is required to respond to any kind of situation arising in the conduct of the class period. If it is a question of brute fact, he is expected to handle it effectively. He is called upon to present a topic, develop a proposition, give a summary, organize a body of facts with reference to some purpose, write a story as the pupils do, enter into a discussion, take up the work at any point with a problem outlook or question, give suggestion as to procedure, volunteer in contributing to a recitation, bring in new material, go to the board or map to present some concrete illustration, translate a passage, manipulate apparatus—in short, to be ready at any moment to go forward with any kind of work as the best pupil in the class might do. With a class working forward under fruitfully directed study, the college senior must continue to demonstrate ability to rise above the class level in handling new material under the developing plan

of organizing principles. When a new principle is introduced and pupils are given data to organize or exercises to be worked out then and there, the college senior is required to enter into the work with pupils, writing the story, solving the problems, arraying the data, working out tentative conclusions or what not. Such direct forms of participating with pupils serve not only to acquaint the college senior with pupils at work, but also to create for him a new point of view of scholarship.

41. *Daily Preparation, its Scope and Urgency.* The type of preparation which a college senior needs to make in order to be able to meet the varied forms of activity required of him is by no means limited to a thorough mastery of a set lesson. There are all sorts of contingencies that may arise in handling a given subject. A teacher of mathematics is wanted, not a teacher of arithmetic, algebra, or geometry; a teacher of English, not a teacher of some specialized line of the subject; a teacher of science, and not merely a teacher of physics or chemistry, etc. Once the procedure is directed away from the set lesson and a recitation of it, to a scientific method and outlook upon the facts and data of a given course with attention focused upon perfectly definite organizing principles as a means of thinking the subject material available, then it should be clear that preparation for teaching can never be reduced to the mere informational level of handling a limited lesson assignment. We have the problem of application and of cross connections within a comprehensive subject group of related courses and the problem of generalizing knowledge whenever it is possible and appropriate to do so. It is essential, therefore, that an extensive outlook upon the subject one is teaching shall be gained, as well as specific and detailed knowledge and control of set lessons.

The college senior must be made fully alert to the need of this type of fundamental preparation. He comes into an appreciation of it in the first day of genuine participation in the work of the class. The new factor which is introduced in a course in its progressive development can not be isolated and discussed as some inclusive topic. Connections are to be made with principles and facts of the subject previously considered; experience is to be generalized. For example, the college senior may enter the class at the time

when the "Dred Scott Decision" is being studied. It is inconceivable that adequate preparation to handle the topic could be thought of in terms of an acquaintance with and a hasty review of a half-dozen pages of textbook matter dealing especially with the bare topic for the day. The college senior who is genuinely prepared to meet the situations that should arise in this connection, acting in the capacity of a pupil participating and a potential teacher, ready at any moment to go forward with a directing question or suggestion, must be conversant with the slavery issue in American history and able to handle with facility the salient facts and ideas of the movement of slavery. It might prove exceedingly embarrassing to the college senior not to be able to speak intelligently about the Ordinance of 1787, the Missouri Compromise, etc. Some of the best pupils will surely know these things and will be able to use them in the discussion.

The staff teacher makes no attempt to apprise the college senior of the probable data and principles to be considered in a subsequent lesson, apart from the general direction which is explicitly given to the class group as a whole. It is the proper function of the college senior to develop capacity for self-direction and self-judging in matters of this character. He is to find himself through the exercise of his own initiative and by participating in a procedure which is being organized as to its general direction but in indeterminate form as to details. In the selected comments in the following chapter some frank statements of the time and energy required by college seniors to meet their respective problems are set forth. Note that very often a set of exercises in mathematics or a foreign language leads to a searching review of the course for the purpose of being fully prepared to meet any possible point that might arise in class. Such work is definite and is regarded as essentially sound because it is mainly self-initiated and self-directed.

The aim is to develop a comprehensive outlook upon subject matter and to stimulate interest in using material with respect to organizing purposes. Ability to select and organize pertinent facts and ideas under some guiding principle emphasizes the need of usable scholarship and also the necessity of being able critically

to examine available data on the topic in hand. The danger of the college senior knowing too much is remote. On the contrary, it is soon discovered that scholarship is not a thing to be acquired in a kind of quantitative way and then drawn upon as a store house for teaching purposes. In the process of re-examining and in many cases of appreciating for the first time the subject matter of a given course, the college senior gains a clear perception of the need of recreating scholarship at the point of teaching as a vital and immediate necessity of personal growth.

42. *College Senior and Pupil Relations.* An important consideration in the plan of directed teaching is that teaching is infinitely more than a system of correcting the mistakes of pupils. Frequently the errors which pupils make should be regarded as evidences of progress. This attitude is not absurd nor inconceivable when genuine learning and growth are considered. To stop at the level of pointing out mistakes is positively harmful to intellectual development. It is only a negative kind of education in which factors outside of the classroom operate to stimulate thinking and to give challenge in whatever development is carried forward. When the function of the teacher is conceived to be that of directing action, many elements of a formal, instructional scheme fall readily into the column of the secondary essentials and play a minor rôle in conducting the work of the class. The general direction of effort is not lost sight of in a confusion of little things. A formalism which aims only at outward conformity is deemed to be a relatively unimportant matter. The college senior who gave fulsome adverse comment on a certain theme written by a pupil was herself reprimanded by one of the pupils in the innocent query: "Well, was there nothing good you could say about his theme?" And in another situation a college senior who was given a conference with a pupil for the purpose of going over his themes—a half dozen of them—got through in five minutes remarking to the pupil that she had noted in that brief time all the mistakes of English which in common practice calls for the reign (and the rain) of red ink. The pupil was dissatisfied stating to the staff teacher that he had expected to hear something concerning the quality of his writing, the ideas which he had expressed and perchance a com-

ment upon Palmer's "simple adornments" of writing, viz., the beginning, the middle, and the end of the story. By means of such circumstances the fact is driven home to the college senior that the adequate teacher in the new secondary school is not to be content with a mere correcting of mistakes.

43. *Opportunities for the Cultivation of Originative Capacity.* Nothing has been said thus far concerning the development of inventiveness, insight, individual judgment, and self-expression in all those relations in the classroom which invite reactions of varied sort. The ability to grasp some situation with originality is cultivated. The perception that flexibility should be given explicit emphasis and further that the teacher shall be regarded as director of action opens up many channels for the distribution of the unique abilities and developing powers of all members of the class group—pupils, staff teacher, college seniors. The opportunity is offered for each to give expression to personal judgment in handling situations, both with respect to the organization and use of subject matter and to the procedure in a socialized class period under stimulating direction.

44. *Performance of College Senior Appraised by Pupils and Staff Teacher, Directly.* The cultivation of frankness of intercourse and criticism should be noted. The college senior participates in a free give-and-take procedure. What he does is evaluated at once. Accuracy of statement, relevancy of suggestion, quality and effectiveness of the questioning process, soundness of judgment, expertness of manipulation or whatever form of response is being developed—every phase of participation is appraised at its face value. Immediate criticism is never spared, although it may very often be given implicitly by staff teacher or some pupil in a manner that contributes to the effective working out of a given situation. An error in reporting on facts may be met by a mere supplementary remark correcting the error; a false inference, by a counter statement of relevant sort; an unproductive question, by substituting a more fruitful one; a poor summary, by calling on some pupil to do a better job of it; a faulty comment, by having some one else rise to the occasion, etc. When the college senior reads to the class a theme of his own, written as one of the pupils, opportunity

is afforded to rise above the class level, and to disclose the numerous pedagogical virtues which are deemed essential to the success of a teacher. In the presentation of a topic in history, science, or English, in the demonstration of a proposition in geometry, or in commenting before the class upon the character of any piece of work, the qualities of voice, manner, energy, interest, etc., and ability to organize and present material are patently exhibited. If the work is well done, executed with conspicuous success, commendation is not withheld. Judicious praise is used not only in securing the best from pupils, but also, applied with discrimination, in estimating the performances of the college senior; pupils enter very frankly into an appraisal of what he does.

An essential element in the plan of *directed* teaching lies in the development of active, forward thinking with a view to meeting unexpected situations. Attention is directed to a consideration of something comparable to the ever recurring new formations in a football game. Readiness to meet adequately new sets of conditions is emphasized. The ability to take the next step in any developing process, and to do it at any time effectively, is the test of many qualities, but a test in particular of alertness and sagacity in putting one's self mentally into new situations and thereby finding a way out in advance of another—the author, the speaker, pupil or teacher. To be sure, the concrete performance when one is called into action is the first objective to be considered. The habit of following a situation passively, as an observer is permitted to do, is discouraged, both on account of a certain type of irresponsibility cultivated and also for the reason that effective participation in an on-going problem-solving procedure is rendered practically impossible by such an attitude of mind.

45. *Promotion of College Senior on Basis of Proved Merit to Assistant to Staff Teacher.* After the college senior has demonstrated ability to cope with the best pupils of the group in handling subject matter, and has come to be recognized as one clearly able to rise above the class level, increasing attention is given to ways of assisting the staff teacher. The directed-study plan of teaching enables the school to provide such a participating relationship without having the regular staff teacher superseded. It will be recalled



that pupils work forward in the class period on new material for a major part of class time. Results are to be checked. Particular pupils are to be given direction. Groups of two or more in the class are to be given special assistance. Others are to be directed in the search of particular ends. In short, the directed-study plan of teaching, it will be noted, increases the number and kinds of responsibilities which fall to the teacher. The college senior is drawn into some one or another of these responsible relationships, participating for the time being as full assistant to the staff teacher. It should be noted in passing that one or two of the most competent pupils might be employed occasionally in a similar manner. There is something wholesome in the view that the yawning chasm between the traditional teacher-mind and pupil-mind may be bridged. At no time in the course is the college senior excused from responsibility for work as a pupil. These forms of participation suggested under directed study are in a real sense the outcomes of demonstrated ability to rise above the class level.

46. *Attitude of College Seniors—Responsible Members of the Class.* The point to be impressed at this time is the fact that the preparation and planning of the college seniors to meet the situations in class as described are in no sense formal nor indefinite. They come to the class with a keen interest and with intelligent preparation. They make their own plans and are taught to estimate the worth of them as they try them out either in actual application or in comparing them with those of the staff teacher. They are liable to be called upon at any time to lay out a piece of work for subsequent study. The fact that notice is not served stating *what* is to be done, *when* it is to be done, and *how* it is to be done, directs attention to self-discipline. "What shall we do next" is a question which stands out as a challenge to the college senior to be prepared, in so far as it is reasonable to expect, to take a step forward in the work of the class. If, for example, it is announced that the class will write (an examination) on the next day, it is understood that the college senior is to come to the class prepared to give the problems, topics, or questions or to write or to do both. Full responsibility is assumed for all the activities of the working group. At any time the college senior may be called upon to take

the leadership of the class—that is, to become, for the time being, the teacher. At such times opportunity is had to demonstrate not only ability to work in the group above the class level, but also ability to organize subject matter and to plan procedure.

47. *The Student's Daily Written Report.* Mention has been made (p. 21) of the fact that each college senior is to write a diary of his experience in this course. Each day a report of the previous day's participation is filed.

The daily written reports of the college senior are considered valuable mainly because the practice of giving a critical account of what one does from day to day is a means of refining judgment through the process of self-criticism. A tangible and permanent record of the participation and progress of each prospective teacher is produced. This record is an expression of individuality. The aim is to avoid a formal kind of response. No two sets of reports are similar in many essential points. It is impossible to produce them by imitation. Each college senior participates in some one of the various subjects and classes of the school, some entering given courses at the beginning of the semester, others at the middle of the semester. Even with the same class group the subject matter of the course for each half of the semester requires quite different sorts of preparation and response. Staff teachers are not required to conform to any fixed order of procedure. Class sections in the same subject under different teachers are not handled in the same manner. The conditions are such as to require each college senior to rely upon his own resources and to develop his own initiative and self-directing capacity.

These daily written reports furnish material for conference and critical comment. The staff teacher makes it a practice to read them as they are produced and to make such comment as the situation in his judgment seems to warrant. Criticism, both oral and written, is mainly constructive and is intended to assist the college senior in the development of power to estimate his own performance and to appraise in some valid way what he sees in the movement of subject matter and in the response of pupils.

The following chapter is an array of "selected comments" of typical sort taken from these daily reports. No corrections have

been made in the material selected. These excerpts will enable the reader to gain a fairly representative view of the nature of the written reports and the participation of college seniors. Much direct information is conveyed through these clippings concerning the classroom procedure in the Wisconsin High School.

48. *The Function of Directed Teaching in the Experience of the New Teacher.* It is left to the reader to form his own judgment concerning the validity and the value of the procedure described in this chapter and illustrated in the comments. A cursory survey of the diaries written by college seniors will no doubt disclose or suggest possibilities of a new and functional outlook upon teaching and education. The striking fact is lack of uniformity in these reports. Each prospective teacher "boils his chance in his own pot." There is a refreshing emphasis upon personal initiative and individuality. If the school is ever to become a willing and effective instrument in the development of independence of human personality, initiative, courage and power, together with a self-active, responsible person, it is urged that we begin with the teacher and recruit ability wherever it can be discovered. In America education is not designed to make 90 out of every 100 subservient to a ruling house and to the state. The school is not conceived with us as an institution by which to enslave the people; but rather the school is our universal agency by which the individual is to learn how to use his freedom and to act for himself. The spirit of America is something akin to the fullest self-expression of each individual consistent with the social and public good. Uniformity is not essential to the realization of the aims of a democracy. Identity of opinion is wanted only in holding a subject class under the control of an arbitrary state or static institutionalism. Teachers must not allow themselves to be enslaved by the majesty of plan and precision. The machine must not become the master. Mechanical efficiency is an elusive thing. The classification idea seems to run inevitably to a closed system. Some external sign or arbitrary standard operates to predetermine classification and thereby to encourage the preservation of a deadening *status quo*. The problem, in short, is to find a dynamic in teaching, to avoid taking secure shelter under institutional sanctions, and to grip the vitalizing elements

of a regenerating and redefining process of education in terms of life. Each new day brings with it a nest of new problems which must be frankly faced with courage, initiative, and honest doubt. The adequate teacher must suffer the pain (perhaps the joy) of tentative judgment, and be ready to meet new situations without limitation by a set formula.

The new teacher needs to find himself in terms of self-activity and orientation in the community of interests of boys and girls at work. Having grasped first hand the organizing principles of education as growth and having come up through participation with youth to a perception that the main preoccupation of high-school boys and girls is development, it is fair to assume that the prospective teacher will begin his teaching in the field equipped with a wholesome way of thinking about the energizing powers of boys and girls. He has been cured of the pernicious practice of 'school-mastering' *down* to the 'supposed level' of pupils. By means of this partnership, real and not pretended, the college senior has developed a vitalizing sense of the view that "Man creates himself by his own activity." The new teacher is expected to begin to understand his responsibility for the care of the youth of the nation. The selection of pupils with respect to the 'those-who' proposition leads to a kind of pedagogical predestination not unlike the old theology of determinism. A certain prevalent materialistic conception of classification of somebody else's children has in it the thoroughly modern practice of doing business on a cash basis, whereas the older theology did business on a deferred credit basis.

The procedure employed in the University of Wisconsin stresses the view that unexpected possibilities are to be realized in the lives of growing boys and girls, and it is the teacher's function to become the caretaker of the youth of the nation with something of the mission of service as well as scholarship. This thorough-going American idea that ours is an emerging of expert ability out of the entire people's striving, lies at the center of the procedure into which the college senior preparing to teach is inducted. The perception that ability to direct activity, or to stand in the teacher's position must be established by demonstrated merit within the activities of pupils is thought to be in full accord with the spirit of

America. The approach is shifted from the legal and authoritative sanctions of schoolmastering to the proposition that the right to stand before the class implies the duty and the responsibility of demonstrating to pupils the validity of that right in terms of a productive leadership which is recognized by those most concerned—the boys and girls, who at the same time are charged with a certain responsibility of carrying out the terms of a partnership between teacher and pupils. Or to put it in another way, pupils are to elect the teacher in the sense that they are encouraged to take an active interest in results and to share in those activities of schooling which are meant to develop self-active, responsible persons.

Obviously, the quantitative side of experience is a secondary matter. What is sought is a way of thinking, an attitude of mind, and then most of all a vital experience in participating in the activities of real education, supplemented by a critical, personal account of one's own activity in the procedure. It is not a question, therefore, of the number of times a prospective teacher appears before the class in the rôle of the institutional teacher, but rather a question of the quality of reaction that comes out of a varied participation in the on-going work of a class in which he holds an active membership. As will be noted in an examination of the selected comments in the following chapter, each college senior develops a unique opportunity for himself, and what he does grows up out of an inner demand of professional interest and not from any external manipulation of a set of algebraic formulas or mechanics of teaching.

49. *Every Item of Experience has Value.* This is the basic principle of democracy in education. The perception that each individual possesses absolute worth should find expression in terms of teaching the children and youth of the nation, not as a mere theory safely housed in the cloister; it should constitute the dynamic for the day's work of every teacher in America. To look to some external absolute—a system, a rule of procedure, a method, a rigid standard—readily reduces the art and science of teaching to a fixed, mechanical mode, the outcome of which is classification on the sanctions of a dead past, and the tendency is, on account of unthinking reliance on external controls, to find shelter in formulas,

methods and institutions which have served their function in a system of thought or society which no longer exists. To be able to *redefine* and to *redirect* any proposed method at the point of *active* experience in the immediate educative process opens the mind to a functional interpretation of teaching. If the individual counts and has absolute value, then the teacher, the pupil, counts and has value in the first intention. The autocratic principle, as such, has no warrant here. The thing is not good or bad, correct or incorrect, merely because it fits or does not fit into a predetermined or a pre-concluded system or method. Each item of experience counts and has unique value. The adequate teacher in a real democracy must be developing in this direction. It requires inventiveness and courage to sail into these uncharted seas of human experience. It requires an immediate capacity to evaluate experience while it is going on, if the conception of self-activity and the principle of growth in education are ever to find a real and vital application in teaching procedure.

No better illustrations can be cited than the "selected comments" in the following chapter to emphasize the significance of those experiences of the college senior which come to him directly as a part of his participation *with* boys and girls in a process of sharing activity of mind and body with them. It is the democratic contention, therefore, that some item of experience, possibly in itself a trivial matter as judged by the external critic with his standards of inexorable efficiency, comes to mean to the person having the experience a touchstone to his essential thinking about a large set of interests in a given field. The person who stubs his 'intellectual toe' on some brute fact and says to the pebble of experience: "*Art thou there?*" may take his point of departure from that item of experience and begin to reorganize his thinking and to refertilize his life with the thing against which he stubbed his 'intellectual toe.' A full acknowledgement of the value of the principle underlying this evaluating of items of experience at their true worth would carry us away from status in education to a view and a practice founded upon human values and interests in the making.

To illustrate this fundamental departure, let us turn to the first "selected comment" (p. 107). Here the situation is self-explained.

The college senior in a brief statement has presented a departure for the profession of teaching. It will be well to note the fact that some seven years of study in the academic pursuit of Latin left something to be desired in assuring fitness to teach. Adequate academic pedagogical exhortation had been administered in the case of this college senior. Accredited scholarship and accredited methods had been attended to. The interesting fact is that academic preparation is in itself apparently no guarantee of fitness to teach anything. The college senior, it will be observed, entertained a naive notion about preparation. After some seven years of handling in an academic mode the simple fact of a vowel change in a verb from *e* to *i*, it remained for this college senior to meet a new situation in which this significant fact (insignificant to the external critic and, for that, in itself) served the purpose of organizing experience in terms of new values and new directions. The brute fact got itself hooked up to experience in a vital way; it was made to bite into experience, and in a real sense it became the means of effecting a new attitude of mind. The reader will no doubt find between the lines in this diary evidences of many unique experiences which were developing in this college senior. The manner of handling such situations is indicated in the principal's comment at the close. It was two days afterwards that the college senior read the principal's comment. It is left to the reader to conjecture what the intervening forty-eight hours meant to this college senior, as well as her subsequent participation. Suffice it to say that her record was very satisfactory.

To those who are working with college seniors in the University of Wisconsin in the course in *directed teaching*, each "selected comment" (or better each daily report made) has something of unique value for the professional preparation of the teacher.

## CHAPTER II

### SELECTED COMMENTS: A COLLECTION OF REPORTS FROM STUDENTS PREPARING TO TEACH

(Arrangement of the material in Chapter II.)

How the Comments Have been Selected and Arranged

A Specimen Selected Comment

The Comments

Conclusion

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Readers will find the following guide useful in pointing the way to illustrations of certain important aspects of the student's reactions to the Wisconsin plan.

- (a) *Attitude of college seniors* entering high-school class on pupil level: Nos. 3, 5, 10, 13, 16, 20, 22, 37, 38, 47, 56, 75, 85, 86 and especially all by Student XIII (a genuinely 'human' document).
- (b) *Self-criticism of college seniors* while engaged in directed teaching: Nos. 1, 59, 69, 74, 76, 106.
- (c) *Self-direction of college seniors*: Student XXXII.
- (d) *Constructive comment* by staff teachers upon the work of college seniors: Nos. 1, 41, 42, 53, 82, 84, 100 and XXIX.
- (e) *Opinions of college seniors* of the value of participation in directed teaching: Nos. 1, 85, 100, 107, 108.
- (f) *Procedure in the Wisconsin High School*: Nos. 39 to 45, 87, 88, 97.
- (g) *Summaries by college seniors* after nine weeks of participation: Nos. 17, 19, 83, 85, 86, 87, 88, 89, 90, 106.
- (h) *Notable changes in attitude* of college seniors toward teaching: Nos. 92 and 99; Students XIII and XXIX.
- (i) *High-school subjects represented*:
  - 1. Agriculture: XI and XXXII.
  - 2. Botany: IX.
  - 3. Chemistry: XXXI.
  - 4. English: XII, XIII, XIV and XXVI.
  - 5. German: IV, V, XV, XXIV and XXX.
  - 6. History: II, III, VII, XVI, XVII, XIX and XXIX.
  - 7. Latin: I, XX and XXI.
  - 8. Mathematics: VI, VIII, X, XXXIII and XXVII.



## HOW THE COMMENTS HAVE BEEN SELECTED AND ARRANGED

The object of this chapter is to illustrate the actual operation of the course in "Directed Teaching" at the University of Wisconsin by quoting freely from a considerable number of the diaries (daily reports) of students in the course during the past three years.

Each college senior in this course, it will be remembered, participates in the high-school class of the Wisconsin High School approximately forty days for one hour a day. Each of these seniors writes each day three to four pages (300 to 500 words) on the 5 x 8 cards (already described) which are provided for these daily reports.

The comments that are presented have been selected from several thousand of these reports. This selection, needless to say, has been made with design. The writer has a theory to demonstrate, just as the man of science seeks to demonstrate a hypothesis. To make the sampling fair, some examples of failure to grasp the procedure have been included, yet on the whole, prominence has been given to examples that best illustrate the favorable operation of the Wisconsin plan.

The selections include a few comprehensive reports and also a comparatively large number of excerpts illustrating single topics: the former will give a connected view of the student's participation and progress, the latter will serve to bring out problems of varied and individual sort. Even in the more comprehensive selections there can be presented only a partial account of any one student's work in the course. Rarely is any one report quoted in full; for the most part perhaps not more than a twentieth of the total record for the nine weeks is presented.

Only enough editing has been done to make clear to the reader matters of procedure not readily disclosed in the comments themselves. Unless otherwise indicated, the material appears substantially as it was written by the students, and there has been no attempt to shield the student who has been careless in analysis or who has made statements that are evidently incorrect.

A good deal of material has been included that relates to matters of individual differences. This because it is felt that much

significance attaches to the progress made by the college senior in understanding high-school boys and girls *at work*. Whatever seems to contribute to the students' developing powers in self-direction and self-criticism is germane to this study. Students are encouraged to give expression to their convictions. The greatest freedom is cultivated in this regard. Some students have disagreed courageously with staff teachers, yet on account of tangible evidence of progress in gripping situations with increasing originality and insight, they have been encouraged in their procedure. A colorless conformity or a studied imitation merely for the purpose of agreement is neither productive nor desirable. However, it must be recognized that deliberate adaptation is to be expected. While a critical examination of experience is held to be an element of value in professional growth, the fact remains that students carry over into their teaching methods and habits acquired in school and college. It is often a question whether the prospective teacher is to be influenced by collegiate methods or by the methods employed in high-school teaching. The desirability of the latter is no doubt conceded. If it should appear that college seniors express themselves with a modicum of enthusiasm for the procedure of the staff teachers under whom they are working, there are valid reasons which may be cited to justify such an outcome. Nevertheless, the deliberate plan of the course is to cultivate originative capacity and to foster individual ways of meeting new situations, rather than to reduce reactions to uniform standards and patterns. This principle is urged with a full knowledge of the probable result that many teachers will continue to teach, for the most part, as they have been taught.

It may be said that not more than two percent of the students enrolled in the course have made a conspicuous failure. The negative results are, therefore, not to be regarded as negligible, but rather should be considered as positive evidence of the success of the experiment. Furthermore, it is interesting to note the fact that the most brilliant reports are not invariably written by the highest fifth of the group of college seniors, ranked in terms of academic ratings. Not infrequently a student of medium rank does conspicuous work in this course. It is safe to say that the student of low

standing in scholarship, barely passing, finds it exceedingly difficult to get on in work of this sort. An objective study along this line would no doubt show a high degree of correlation between academic standings and performance in this course; yet it should not be assumed that only the high type of scholar is assured of success. Other qualities count and in the nature of the work must be developed or disclosed

The comments themselves are numbered, 1, 2, 3, etc., consecutively. The students from whose records the comments are selected are designated in Roman notation, I, II, III, etc. The high-school pupil is designated by his given name; the college senior by the initial letter, followed by (C.S.), as: Miss or Mr. A. (C. S.); the staff teacher by the initial letter, followed by (S.T.), as: Miss or Mr. A., (S.T.).

The written criticism of the staff teacher or principal is designated usually by printing in italics or placing it in foot-note. It will be remembered that the students file their daily reports in a suitable cabinet and that the staff teachers and principal as far as possible not only read these cards but also write constructive comment directly on them. The students read these comments with great care.

#### A SPECIMEN SELECTED COMMENT

The following selected comment is illustrative of the plan of this chapter. Mr. W. (a college senior) was a member of a class of 22 pupils in chemistry. Two college seniors were there. It will be observed in reading over a part of his report for March 21, that the staff teacher called upon Mr. W., and that the call came rather unexpectedly. The excerpt below indicates a variety of experiences. The staff teacher wrote a very frank statement. The pupils in the class did not fail to appreciate the situation. Mr. W. was very wisely handled by the boy who made the remark at the close of this brief performance.

Mr. W. (College Senior)

Chemistry—11th Grade—22 pupils—2 college seniors—Mar. 21, 18.

Mr. D. (S. T.) gave me a rather unexpected surprise today. The class had been assigned a general review of the work and naturally I had no idea

that I would be called to take charge of the class. So when I was asked to review the class on halogens, I felt like a man at sea without a rudder. Though I had a fair personal knowledge of the subject, I had not given much thought to the subject from a teacher's viewpoint. I must acknowledge that I was mighty crude at quizzing the class and undoubtedly left a "bad taste in Mr. D. (S. T.)'s mouth."

The class was well grounded on the subject material. The attitude of the class was excellent, and I hope that I will be able to redeem myself of the poor showing made. I hope that the next time the names will not vanish as they did today, for I believe that I have them mastered now to stay.

(Staff teacher's comment: *Are you sure you had prepared your lesson as you should? They say that uneasiness before a class is due to lack of knowledge of the subject. Your own feelings and reactions ought to be big help to you in preparing the subject matter for another recitation. You did as well as could be expected.*)

Note: One of the pupils asked Mr. W. after the performance what he was "sweating about."

#### THE COMMENTS

The college senior will now be given a liberal opportunity to speak for himself. His reflections upon his own experience as a member of the high-school class-group in which he is a self-active, responsible person, now a pupil, now a leader of the class or a part of it, are recorded in his own words.

#### I

Miss F. (College Senior)

Latin—9th Grade—26 pupils—1 college senior—12-3-17.

1. This, my first day in the class, was far from being what I should have liked it to be. In fact, I should have been just a little discouraged had I not, upon later reflection, found in my failure what I think an important factor for successful teaching in Latin. We were drilling on the synopsis of verbs, and Miss S. (S. T.) asked me to go around and correct the mistakes of the other pupils. Of course, it being my first day, I had had no preparation, but I felt so confident that I knew thoroughly the passive conjugation of the verb "mitto" that I thought it unnecessary to open my book before attempting to correct. In my effort to clear up the mistakes of one pupil, I explained the formation of the present tense as being merely the present stem plus the personal ending with the exception of the first person where the "e" changes to "o." Since the stem ends in "e", I failed to explain that this vowel changes to "i". Thus, I changed some forms which he had written correctly. A few minutes later I thought of my mistake, but being occupied at the

moment, the point was raised in class before I had a chance to go back to that pupil and correct my mistake. The look of reproach which I received from the pupil made me feel very much depressed for the rest of the day. But one thing, at least, I learned from the experience is that the essentials, such as forms of verbs, require constant drill on the part of the teacher and also that she must never be so confident of her knowledge as to consider further review unnecessary. I hope that through my efforts and my work hereafter I may regain the confidence of that pupil, if I have lost it. The experience, however, was very unpleasant, and one which I can not forget very soon.

*(Principal's Comment: This is a fine start. I am delighted with your frankness. The impressive thing in your davy today is the power of analysis you have displayed. You have hit upon essential elements of experience. What you have said leads me to believe that you will make a splendid record in this course.)*

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## 11

### Miss P. (College Senior)

History—9th Grade—25 pupils—3 college seniors—10-19-17.

2 We wrote during most of the period. I did not do very well on the map work. Map-drawing has always been very hard for me. I think this was caused mainly because throughout my entire High-School work we never drew a map—we used prepared outlines. I think the method we use at the Wisconsin High School is much better. I have learned a great deal through it. I think Miss O. (S. T.)'s plan of giving the children a two-minute rest is very profitable. That little walk around the room did us all good.

I was greatly puzzled when Miss O. refused to answer questions. In fact I spent more of my time trying to figure out *why* she did it than I did writing. Now, I think it was to teach us to rely on our own judgment, and reason for ourselves. I did not notice a bit of the usual "nervousness" which prevails at a quiz in most places. Isabel seemed a bit disturbed about it, but she seemed to write well, after she started.

John's reaction to the assignment was most interesting. I think Miss O. said something to this effect, "Study about the Greeks, oh five or six pages, or as much as you want." John stood up and said, "Oh, that's so indefinite." Miss O. answered him with, "Well, John, isn't that fine, tho. No limit to the amount you can do if you want to."

I think this work on the Greeks should be very interesting and profitable, and I do not think it will be so difficult for the children to grasp—there is such a story element in it, and so many heroes.

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## 11-14-17.

3. Each day, I marvel more and more at the things done in our class. Why, I never, in my most extreme dreams, imagined such an hour as this

morning. I don't think I could count up on three cards, all of the things which happened. Miss B. (C. S.) started the class; we each had a group to finish up the talk on the battle of Salamis. When my group had just about finished Miss O. (S. T.) came in. She took the group which had finished the chapter and read Davis; I kept the rest to finish the chapter and then start them on Davis. Alford had not been in class for 2 days and he told me the whole of the back work. Wasn't that fine? There must be a stimulus for such work and I think, truly, that it is Miss O. While I was doing this Miss O. had a group. This must have been fine, for Kathryn told me before 8 o'clock that she had read a great deal outside and had a lot to tell us. Again, that fine spirit of co-operation. Miss S. (C. S.) and Miss B. (C. S.) had groups; some were reading in Davis; some at the map—but every one working. Now, I know a truly pedantic teacher, such as the one I had in Ancient History would have been really scandalized at the noise. Did it bother Miss O. or any of the rest of us? Why, no. We realized that it was, as Mr. M. once said, the "hum of industry." I think *this* is a real vital point of development. Often the big work of the day has been stifled by that awful "Less noise, children."

It is wonderful to me to note the problems these children can solve. Of course there is a wide variation here, due to individual differences, but they can all try. Arthur is very slow, and often misses the entire point. I was interested this morning to have him say, "Miss P., I'm not quite sure of the location of Salamis." We traced it out on the map in the book and on the wall map. He went to work, with a will on the problem of why Alcibiades was called "The Just" and the rest of the reading. I worked pretty hard with Vivian and Marion. At first they couldn't "get one thing out of it." I started them with a few questions but left them to work the rest out themselves. I notice that Vivian will take a lot of help and cease to think for herself, if one gives it to her.

I never wished I could stay the remaining 8 minutes so badly. When I left I noticed that the group which went ahead the fastest was working out the document of Erythrae, and doing it intelligently. After this, no one can tell me, as they have, that a teacher can't use source material to advantage—that it is too dry. Two-thirds of our work this week was pure source and we all enjoyed it and profited by it.

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11-19-17.

4. Miss O. (S. T.) greeted us this morning with a short written exercise. She gave about twenty questions which could be answered in a word or so. We had paper, and wrote the answers as rapidly as we could. Then we passed the papers back, last one coming forward and gave the answers rapidly around the class and checked the papers. No time was wasted on mechanics; I have seen ten minutes wasted in this way; everything went with speed. Miss S.

(C. S.) had the only perfect paper in the entire class. My mistakes were inaccuracy in Athenian and Spartan terms, and showed me that it is important that a teacher know her subject matter. Taking our grades with the other pupils showed that we were on the same level. I wish I might have been one of the perfect ones—I shall try to be tomorrow. I liked, very much, the way Miss O. handled the situation. Now a good many of the grades were real low, and the children looked discouraged. Miss O. said, "Children, did I do this to find out how much you knew?" They said, "No—you did it to show us how much we didn't know." It even made me feel better about my paper.

Then we went on immediately. The group which was absolutely sure of the importance of 454 B. C. went to the front and discussed it together, while the others worked it out at their seats. Miss O. put the question "What was Thucydides' estimate of Pericles?" Now the answer to this question could be found in the source material on pages 142-3. They seemed to have missed that point, so Miss O. gave them a minute to get it. Then most of them came forward with very intelligent answers. Again I saw the almost inestimable value of source material when used by an effective teacher.

We began in groups then to talk on the 30 year peace; my group did real well. I had only to put one question, and to call on one and then the other to contribute.

Then came general work on the new chapter. Here again, fine use was made of the source material. We studied the pictures and illustrations given. Although they did not all know all of the lessons which we had hoped to cover, they were all ready to give what they had. I do think we were at the fork of the road all the time. I think this morning's rapid drill and problems will really wake the children and us up to better work. I would almost be willing to say we'll have one of our best lessons tomorrow. Miss O. promised us a five-minute test tomorrow. *I am going to make out a set of questions myself, just to see how they correspond with hers—a little checking on my judgment.*

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11-20-17.

5. I can never quite understand why the hour from 8-9 is the shortest in the day. We started this morning with a little rapid written drill work, as we had yesterday. There was marked improvement in nearly every case. My own was not so great. It surprised me to find that Katherine and a few others, who are among the best, were not in the highest class. It may be that they do better critical work and more thorough organizing of big ideas, and details do not remain with them so well. I think their own improvement was a source of encouragement to them.

Then we had general class discussion. It was very lively. The question of citizenship in Athens was compared with citizenship in U. S. and the relative merits of each and the defects discussed. Miss B. (C. S.) and Miss S.

(C.S.) contributed real well. The question of naturalization was made very interesting to us, for Grant and Herman had had members of their own families naturalized and we had real first hand information. Then we discussed the evils of foreign immigration.

Miss O. asked me to tell them about the way in which the big political bosses control these foreigners. By this method we related Ancient History with contemporary history and therefore all of it to our own lives and times. I do not think history could be thought a dry subject, if it were always taught in this way. Franklin wasn't doing very well, so Miss O. asked Miss B. to give him individual help. In this way, he was not allowed to "put the hour out of its agony," as Mr. M. says, or to "mull over" material which he already knew. One thing about this class, which strikes me as being important, is that we never know exactly what is going to be done. There is no minimum or maximum amount which we can do. It rests with us as to how well we use the opportunity. I don't feel as though I did extra well this morning. I'm sorry for I do want to make the best possible use of the remaining time.

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11-21-17.

6. We had another extra fine lesson this morning. First, we had a little word problem. It is such a fine thing, in my opinion for clenching facts and at the same time eliminating the drudgery of cramming for exams, as was done in class when I took Ancient History. The most interesting part of the lesson came later. Miss O. gave us each a duplicate of a real inscription on a stone slab at Athens of 16 B. C. Say, the way those children worked that out was a marvel to me. I finished first and then went around helping by suggestion only, such of the weaker group like Hazel and Marian. The group which finished first, Kathryn, Louise, Herman, Edward and a few others went over and started to work on the advance outline for Friday. As I have said before, no one need tell me that source material cannot be profitably used. Another idea came to me. A busy, active class, which has problems and situations before it will not be interested in the trivial things which usually take up so much of the ordinary classroom time. The idea used to be not what we can do, but what we can get out of. There, this morning, each one of us took the responsibility of getting as much done as possible. The group, at the board, working out the outline, did not think of playing away the time rolling chalk or looking around or out of the windows. Now, I know that my High School class could never have gone to the board and done that. Everyone would have taken it as his one grand chance to play. I also think the general system, and the personal grip of the teacher are responsible, in the main, for this class spirit and ability to get work done.

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11-22-17.

7. They say that man's untried powers are his best powers, and I am beginning to believe it. Each day we work out problems with source material



which at first seemed impossible to me. Some of the keenest thinking I have yet seen was done today. John and Kathryn and Dorothy were on the job better than ever before. Albert, who is by no means one of the best pupils read the entire first half of the document without a mistake and he had worked it out *himself*. Again, I see, that pupils cannot be classified; that they are ever emerging. Rex is coming by leaps and bounds, and even Arthur who is very slow and without much of the enthusiasm which characterizes some of the others made the most intelligent answers he has made this week.

We had group work on the Drama. While Miss B. (C. S.) and Miss S. (C. S.) had groups, Isabel put a picture of the Athenian theatre on the board. After I got started with my group I forgot that there was anyone else in the room. I had the surprise of my life for Stanley came up; he started the story and asked two of the best questions asked. I tried a new scheme. Instead of asking the question myself, I had everyone listen and as soon as they thought of a *good* question, they raised their hands and one asked. I never had their interest better. Agatha was telling how the drama originated and Stanley asked "Why did they call it a goat song?" Wasn't that good? He was the only one who could give even a possible solution. He said "Pan was a shepherd and tended goats. He originated music and maybe it came from him." I told them I thought it had something to do with the Greek word drama, but we'd all try to look it up for tomorrow. I think Stanley's interest was due mainly to his interest in music, but if we can get him that way, why not? He asked two other good questions, too. Arthur was better than usual and Alonzo was not so good until we were well started. We went to the board and had him write for us, so we'd be sure to know how to spell the names of the dramatists.

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11-23-17.

8. (Explanation of procedure by staff teacher.—The 5th century of the Golden Age of Athens was our problem; the development of the drama an interesting phase of it. We had talked of the work of Aeschylus and Sophocles and had told the stories of Agamemnon, Orestes, and Antigone. We compared the drama of today with the old Greek tragedies, noting the number of people on the stage, the use of the chorus, etc. A pupil suggested that everybody try to write a tragedy patterned after Aeschylus or Sophocles, on the basis of any mythological story. These were read in class next day and the best one voted on. This was produced in a very simple fashion by the class, under the direction of the author.)

I have come to a new conclusion about teaching. Teaching is not giving, it is producing—getting ideas and inspiration and enthusiasm from young, growing minds to forge ahead and to do your very best in order to rightly fulfill the trust you have received. To me teaching, now means something far more serious than it did when I started. Then, it was mainly to "get a job"—now the best means of giving and getting the best.

11-26-17.

9. In Mr. P.'s article in the English Teacher's Journal, he says one aim of the teaching of English is to enable a child to be a better citizen by aiding him in developing a power of expressing his own feelings. I could hardly help applying it to history this morning, for the way these children expressed their feelings and lived old truths was a marvel to me. It gave me such a feeling of being good for something, to be able to help them.

Until now, I have always felt that my University classes as a whole stifled rather than helped my initial ability. I have always felt as a member of a group, not as an individual in a class. I can truthfully say that I have developed more initiative in my teaching and have let my imagination have range of its own rather than parrot-like repeating of the ideas of others (Mr. W. in Sophomore Composition last year gave me an Ex on my ability to punctuate last year, for he said I *had* no imagination.) I am going to try to develop it, nevertheless, by directing these growing children. One quotation comes to me "Unless you become as one of these you cannot enter the kingdom of Heaven." Heaven, here, to me means a personality.

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## III

Miss H. (College Senior)

History—9th Grade—25 pupils—3 college seniors—11-22-17.

10. I have nothing more to say—when pupils are able to write a tragedy with the success that they did they are certainly capable of doing any task set before them. I have been surprised at several things they have been able to do—I am more convinced that the upper limit of pupils' capacity has never been reached. Willmarth's was short, yet full of action and the tragic element. Gilman, Dorothy and Ralph all did very well—I could find a few bad criticisms to make, but these were far outweighed by the good points. This is a splendid way to get the pupils intimately acquainted with the Greeks at this time. They study the myths, and must learn something about the times in order to portray the drama in the language of the early Greeks. It also awakens their interest in the dramas of the period. Ordinarily they would have passed over the name and poets hurriedly, but now they take a deep interest both in form, style, and subject matter. I have worked a long time on my tragedy, and yet I do not feel that mine is nearly as good as some of the pupils' dramas I heard read today. I was not able to make many constructive criticisms on the papers. To Gilman I suggested that he have more feeling in the tragic scene in order to bring the event out with greater force.

## IV

Miss R. (College Senior)

German—10th Grade—15 pupils

11-8-17.

11. Today I was taken by surprise when I was called upon to take charge of the class with Mr. D. (Head of Department) in the room. I had a feeling somewhat akin to stage fright, because I knew that four grown-ups were listening to everything I said and did. The verb work was quite gratifying, but could have been much snappier. One great mistake I made was that of failing to use a single German word in directing the work. I know what to say and how to say it, but absolutely forgot all about it. I realized my fault when I was again in my seat, but I mean to correct it next time I appear before the class.....

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11-13-17.

12. Yes, Mr. M. (Principal), I am getting more and more meaning out of the printed paragraph each day. Those sentences (printed paragraph on daily report) are becoming more and more illuminating. I mean, as Mr. D. (visiting) suggested on his card to me, to be more active the next time I go before the class to direct them, for I believe that that is a real way to liven up and stimulate thought and reaction.

*All my family and friends hear about these days, is my work down at the University or Wisconsin High School. Nor are they bored by these tales. They are very interested in what we are doing and accomplishing. Once or twice I have come in contact with people who believed that we practiced on the poor pupils down here, but I think when I finished talking, that they found such was not the case.*

Today I started to talk German in class,—for almost the first time. I answered a question. I mean to do this as much as possible, because I want practice in using classroom German and in speaking without halting and having to form my sentences, by thinking English and translating.....

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## V

Miss E. (College Senior)

German—11th Grade—15 pupils—3 college seniors

10-10-17.

13. My long anticipated first day in the high school is over. Of course I expected to be admitted on the same footing with the pupils; but that pleasant principle assumes a different significance when one is in competition with alert young minds. I had half expected to play the rôle of a dignified spectator the first time and I was so startled at being called upon to act as a link in the story-chain, that I became very much confused and quite disgraced myself.

The children were certainly well behaved, and when we seniors were unable to take up the thread of the story, they did it very naturally and spontaneously, —and there was no expression of the patronage which they might have well felt. I am very glad for this, and I hope to prove myself worthy of their esteem.

I was most delighted with the frank enjoyment and interest that prevailed. There was distinctly an "at home" feeling which grows only out of a broad spirit of co-operation. Catherine's lively participation in the work must surely be an incentive to some of the others to get all the joy out of the work by putting themselves into it wholeheartedly.

The sixty-minute period was not in the least irksome to the pupils, for there was an opportunity to do some quiet, individual work after the general recitation. At this time, the pupils corrected mistakes in their themes. Catherine asked me about one of her mistakes; she had written in script and I was quite at a loss for a second, then I bade her read it and see how it sounded. So, on hearing the sentence, I was able to help. Needless to say I have been practicing the German script most all evening. I think I can master it in a day or so more.

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## VI

### Miss A. (College Senior)

Geometry—10th Grade—30 pupils 11-20-17.

14. A great deal of the interest and benefit to be gotten out of geometry is lost when the class does not depart from the text-book. If I had not seen these new ideas worked out in class, I would have thought of teaching geometry much as it was taught to me—assignment in the text one day and reciting this assignment the following day. *Exercises unlike those found in the text in use, a chart which shows who is capable of doing the most exercises in a certain length of time, incomplete proofs, progress according to ability, and forming theorems with the figure for the proposition as an only suggestion\** are all new ideas to me, and these ideas can be put into effect in any classroom.

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## VII

### Miss S. (College Senior)

History—9th Grade—25 pupils—3 college seniors 11-14-17.

15. For the past three days the class has not been conducted in the same manner or the same *methods* of teaching have not been followed *twice*. How wonderful to have such power to avoid dropping *into formal modes* of procedure

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\*Underscored by staff teacher who remarks that this is a better summary of his own procedure than he himself had ever made. (The staff teacher in this instance is the principal of the school who teaches one class of high school pupils five days a week throughout the year.)

and direction in teaching. When the bell rang everyone was ready to work, stimulated by the ever impelling force of interest so characteristic of this class. Monday the pupils decided on the extent of their assignment at the beginning of the hour, but, yesterday, after an hour's hard work they decided how much they could accomplish for Wednesday.

Now as to the direction of the class recitation: Something new! Miss O. (S. T.) allowed those who were *sure* they knew their lessons to join her at the map where they talked about the development of the Hittite, Cretan, and Mycenaean-Cretan Civilization. Those who felt they were not sure of all names and principles of the lesson remained behind the lines to brush up before they appeared before the footlights for action. Miss H. (C. S.) and I proceeded to help these little people to discover their difficulties by individual assistance. What do you think I found to be the chief source of their trouble? Simply the "big names and so many names for the same thing" as Dorothy informed me had confused her. She couldn't understand why Mr. Westerman (author) should bother calling the Greeks the Hellenese when she was more familiar with the name Greeks. Sarah's chief trouble lay in the fact that she couldn't locate the places on the wall map because the cities, seas, etc. are mostly in Latin and she found it difficult to compare the names. As I remember my high school, that was my chief source of trouble before I studied Latin. Perhaps this map is necessary for use in Roman history, but I believe that these names and cities, etc. would mean more to the pupil if there was another wall map with the English names on it as the maps in the text.

When the pupils felt they knew their lessons somewhat better, Miss O. divided them into three quiz-sections with Miss O. (S. T.), Miss H. (C. S.) and myself as captains of each. With my group of three at one end of the room, we located all these difficult cities upon the map and proceeded with the story of our lesson. I was surprised at the number of thought-compelling questions that sprang into my head as we pushed ahead with the lesson. I believe that Miss O.'s device of thought-compelling questions is contagious! When we first began our group discussion, I found that Florence's mind was at the "movies" or somewhere else. But when she realized that Crete and Mycenaean Civilization meant more than words to her she became alive with interest. I soon found, too, that Sarah was not a "Slacker" at her work but that she thought she could "Bluff" on generalizations. However, by repeated stimulus and direction of thought, Jane, Florence, and Sarah realized that I wanted definite, specific knowledge without generalizations. What did I learn by this 15 minute practice or rather direction of thought? I learned that my questions must be *thought questions*, they must be invigorating and full of action, and that I must guard myself against *talking too much* and avoid *sweeping generalizations*. I find, too, that I must have my "big principles" and facts of the case at stake if I am to succeed in learning how to direct the thought of these pupils. It means constant, hard work and I mean to succeed!!

## VIII

Miss D. (College Senior)

Mathematics—9th Grade—27 pupils—2 college seniors 3-7-17.

16. I do not believe my first day's experience was very successful. Perhaps I was a little nervous. I had difficulty when I got through with one thing and went on to another part of the subject. I didn't know what to say next that would be connected with what I had just explained. Therefore, I had to refer to my textbook quite a little. I understood everything, but it was difficult for me to make everyone else understand. I was careless about my writing on the blackboard. There are so many things to think about. You never know what kind of a question is going to be asked. The experienced teacher, of course, knows how to handle each situation. It is difficult to teach in a class which has been used to excellent teaching by an experienced teacher, for the inexperienced teacher thinks of that when she is teaching. I am very interested in the inductive method and think that it is the best method for beginners. Today they grasped the meaning of H. C. F. very quickly. I tried to do my best and appreciate the difficulty of teaching more now than I ever have. It is hard to make others understand your own explanation of a subject even if you do understand the subject perfectly.

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## IX

Miss P. (College Senior)

Botany—10th Grade—24 pupils—3 college seniors 11-28-17.

17. It is with a feeling of regret that I leave our Botany class today. The benefits which I have received from these past few weeks' work in this class have been numerous.

In the first place, I have learned practical Botany better than I ever knew it before. In the last Botany courses I have studied more microscopical work has been done and, as a result, I had become somewhat segregated from the practical part of the subject. It is these practical aspects which appeal to the high school pupils and make them interested to learn about their surroundings.

I have realized how well the teacher must direct the pupils' activities so as to teach them how to think forward and to act according to their thoughts. It seems to me that the teacher of to-day has more responsibility and a more difficult task to perform than one of a few years ago. For, formerly, the teacher was merely a person showing authority in the school or the classroom, and one who had a certain amount of stored-up knowledge of the subject and tried to put it across to the pupils as such. But to-day the teacher thinks primarily of the pupil and uses the subject matter simply as a way for influ-

encing the development of the child. At the same time the teacher is directing the child, he or she is a companion of the child's.

There must be no division between teacher and pupil such as having the teacher always before the class or seated on a chair on a platform in front of the class. A teacher must be one of the working group with the pupils—but still retain his or her dignity and control of the class. In order to accomplish this well, everybody in the class must be kept busy all the time, the teacher included.

I have noticed during these past weeks that the days that more discussion or recitation work was carried on than the examining or drawing of material, that there was a tendency for some of the pupils to loaf to a certain extent. Thus I have learned that each pupil must be kept at work, and that each child should be directed in such a way as to move forward at his or her own best rate of speed, in order to get improvement, development, or growth in each individual.

Never before have I felt so greatly the need of the teacher directing the pupils instead of pushing them. Thus the teacher must be on the same plane with the class and looking at things on the same level and with the same views as they are. So a teacher must be prepared for new situations and demands just as much as he or she must create new ones. I am sure that that was the one great mistake I made when I had charge of the class—that I didn't apply and adjust myself to the new situations quickly enough.

In other education courses, I have studied that one must make school-work dynamic for pupils rather than static, and, I am sure that each day during this course in directed teaching, I have learned a little more about how to bring about such results. I know that I have learned to think better and more quickly, for one must in order to follow the different opinions of the class and at the same time to think ahead of the class so as to keep them interested. I have even had to think constantly outside of the classroom as well as in it, for each day new problems arose which were to be solved the next day. But the main thing which caused me to think was to decide for myself whether the new method of giving pupils more freedom and liberty was better than the mere recitation method used when I was in preparatory schools. However, I must say that I am absolutely in favor of the new way, because it leaves so much space for the teacher as well as the pupil to develop.

I think that our Botany class has grown as a group. When I became a member of it, there seemed to be some who were outside of the group; but a short time later, they all seemed to be working together in co-operation. However, each one is changing—at times certain ones will be somewhat lagging, then again will be up and doing. I liked the general attitude of the class in that each one contributed some idea nearly every day. The pupils would conduct their own discussions and arguments with Mr. F. (S.T.), or one of us three college seniors, or perhaps all of us, simply guiding their thoughts and deciding perplexing problems if necessary.

Another important thing I have learned in this course is how to conduct the activity of the class so as not to have the few brighter ones doing all the work and monopolizing the time. This was brought about by not having a definite, rigid amount that had to be covered during one class period; so that each pupil could progress as far as possible.

This course has also taught me how beneficial it is to make the class work something like a game. Although great caution must be taken to keep order when the pupils are given so much freedom. However, I think that if plenty of material and work are at hand that the "order" will take care of itself.

Besides giving me good ideas about teaching, this course has even brought about a change of thought within my mind as to just what a teacher is and what I should be when I get into my own schoolroom next year. To me, now, a teacher is a person who leads the children so that they will develop into good citizens, and benefit the public. Thus I want to be sympathetic, have initiative, and through careful direction or guiding lead all my pupils into the "group"—that is, that they will feel the need of co-operation in school and also in their future life and work.

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X

Miss D. (College Senior)

Mathematics—10th grade—22 pupils—1 college senior—1-26-17.

18. The course in *directed teaching* is such that no prospective teacher ought to deny herself the privilege of taking it, for it gives her the opportunity to gain a better idea of the work for which she is fitting herself.

The class to which I was assigned was that of Plane Geometry taught by Mrs. V. (S. T.). I was required to participate in class exercises as one of the pupils, and to be able to conduct the class when called upon to do so, as well as to correct exercises and give assistance to pupils when needed.

By acting in the capacity of a pupil, I was able to get a keener insight into the difficulties of the pupils. As one of them I could talk with them and learn from them what they liked or disliked about the subject, whether the subject was difficult or easy and what the difficulties were, and whether they understood what was taught or not.

Opportunities to conduct class exercises were given. These were of great value to me for through them I learned that although it is absolutely necessary to know the subject well it is just as necessary that the teacher be able to present that material to the class in such a way that every pupil understands it. I also realized the utter futility of depending on a thoughtfully prepared lesson plan for I found that many unexpected questions arise in class. Then, too, benefits were derived by talking over the work with the demonstration teacher for mistakes were often pointed out to me which may have continued for some time were I teaching independently for the simple reason that their



significance *may* never have occurred to me. A student may know her subject well and may have educational principles well in mind but I do not think that she can anticipate all the different phases of a teaching lesson until she actually teaches.

Had I been allowed to do nothing in the class but observe, I feel that my time would have been well spent. Aside from the facts that all new problems were developed by the pupils under the direction of the teacher, that drill in application exercises was given the pupils only after a thorough teaching lesson and adequate class drill, that all the pupils were working all of the time, that home work consisted only of application exercises, and that the principles underlying the subject were continually being impressed upon the minds of the pupils, I noticed other factors which contributed to the success of that class period. The pupils were very enthusiastic about their work, but I think this enthusiasm was second to that of the teacher who, by her voice, her facial expression, mental and physical alertness, made the pupils feel that Geometry was a *real live* subject of importance. To be candid, I never realized before that a triangle could be so interesting and useful; the practical value of a triangle never entered my mind when I studied Geometry. The means employed to maintain interest and obtain results was another source of interest to me. Mrs. V. always seemed to do the unexpected thing—something which would firmly impress the point under discussion on the minds of the pupils. Besides having oral demonstrations of problems with figures on the board, and written exercises at the seats, Mrs. V. conducted what I would call a visualizing exercise. In this case the books would be closed, there would be no figure on the blackboard, but the figure would be visualized by the pupils, after agreeing on certain points, so that there was seldom any difficulty as to clearness. I consider such an exercise excellent training for the pupils.

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## XI

Mr. H. (College Senior)

Agriculture—9th Grade—12 pupils—3 college seniors—11-22-16.

19. Since this is my last day with the pupils I wish to sum up in a brief manner my opinion of the course entitled, *directed teaching*, and also the educational value of the course to me.

In the series of lectures given by Mr. M. at the outset some very good methods of procedure were presented. He emphasized the fact that when the pupils realize that they are doing things to obtain a definite end, that their interest will be aroused. I will admit that I was a little pessimistic about some of his statements. I did not think it was possible to regard a textbook of facts for recitation purposes as a minor issue, but I resolved to give as much of my time and assistance as was possible to obtain the desired end, since I realize that a pupil knows an object only after he has reacted upon it. I will

not repeat how results were brought about as my former reports explain methods used, but I wish to say that I am now optimistic about dynamic work and I know it is the *one* and *best* way of obtaining results.

*What I got out of the Course.*

- (1.) I have learned that one must be alive, enthusiastic, and convincing in order to be a leader of pupils.
- (2.) I have gained more confidence in myself than I formerly held.
- (3.) I have learned the value of learning by doing, the value of specimens, charts, blackboard work.
- (4.) I gained much valuable information by criticisms I received.
  - a. Keep smiling.
  - b. Use proper grammar.
  - c. Talk to your class.
  - d. Know what you're talking about.
  - e. Let the pupils do the work, you acting as their leader.
  - f. Don't expect to know everything.
  - g. Conduct your work in a convincing, enthusiastic manner. Have life or your pupils will be dead.
- (5.) I realize the benefits of good questions.
  - a. Have your questions clear, concise and to the point.
  - b. Have thought questions and avoid suggestion work.
  - c. Put questions in the form of a challenge. If there is no chance for difference, questions are of little avail.
- (6.) Don't overload the pupil but demand accuracy in the work done. Be their friend and companion. Help them along whenever possible. Treat them right, and they'll work for you.
- (7.) My work has added greatly to my agricultural knowledge.
- (8.) I have learned a great deal about subject matter; the amount the pupils will retain; the proper presentation; the transition from weeds to soils.

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XII

Miss K. (College Senior)

English—9th Grade—34 pupils—3 college seniors—10-31-17.

20. The assignment for the day was a theme written in several pictures. Nearly everyone understood the assignment and we had some interesting stories. Rachel criticized Miss E. (C S.)'s theme very harshly I thought but several other people justified it and I think the class as a whole thought it was good.

Dorothy asked to give a story which she had left from the day before. It was a very good story, and she brought a head which she had modeled

from plastacene, of the old Scottish chief in the story. Everyone was interested in it.

I thoroughly enjoyed being teacher. I couldn't quite realize that I wasn't playing teacher. It all came about so gradually that I wasn't very much frightened when I got there. Being in the class and getting used to it and then watching the pupils act as chairman makes one accustomed to the idea of teaching. I think I made some foolish remarks in places where they weren't necessary, mainly because I wasn't quite sure of myself. It seems to me that in *directed teaching* pupils help teacher as well as teacher helping pupils. It is a mutual benefit idea, in which all gain more than in the old-fashioned way.

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11-5-17.

21. The assignment for the day was a theme written in a series of pictures. The stories showed that the pupils are grasping the idea of writing a story this way. Franklin read a story that I thought was fairly good, though its plot was overdrawn, as we all agreed. However, Rachel advised him to throw it into the fire right away. I don't believe she intends to be unkind, but it seems to me she should be taught that she is unkind in her remarks. But on the whole, she is less destructive than she was at first. She is learning the ways of children, and coming down to earth, though slowly. I was indeed pleased to have her comment favorably on my theme. She found it even "humorous" in places. I should like to hear more comments on my stories. It is getting easier to write themes, as I write more and more of them. I find the idea of looking for pictures for suggestions very helpful,—as well as the pictures in the room. It is indeed a "favorable environment."

Our staff teacher showed us some truly wonderful books which high school people had made.\* They were made to illustrate poems, and the pictures were both drawn and pasted in. They were works of art. Such a plan makes literature interesting to children and I should imagine they would enjoy putting the books together. He suggested that we make such books.

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### XIII.

Miss W. (College Senior)

English—9th Grade—28 pupils—3 college seniors—2-23-17.

22. I did not feel out of place on the pupil level. In fact there were several moments when I felt that I did not know nearly as much as a number

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\*This work was directed by a teacher who, the previous year, was a student in this course. The plan was developed as her own; possibly the suggestion came from another department in which this plan is used with considerable success.

of the freshmen in the class. This first class hour has proved to me that my position is not an easy one, and that I shall have to work hard in order to keep my self-respect. I feel that this one hour a day for the next ten weeks is going to be very instructive and helpful to me, and I am looking forward to the next meeting with no small degree of interest, and, it must be admitted, anxiety that my story be as good as the average.

*(The staff teacher had explained the retrospective story. All were to write a retrospective in vision for the next day.)*

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2-27-17.

23. *Some of the stories were excellent and I was surprised beyond measure, that high school freshmen could write such themes.* Most of them had the form correct, and a good many proved to be endowed with the gift of imagination to a rather large degree. I was much pleased over the way my story was accepted. A number of pupils raised hands immediately and said it was a good story, well written. One boy remarked upon the vividness of the scene and how he liked certain definite parts of the story.

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2-28-17.

24. It was a most eventful hour for me, for I was chosen chairman and had to conduct the class. Much to my astonishment I was as self-possessed as I ever have been in my life. I had no thought of fear, and I did not tremble in the least as I had thought I would..... I urged them to pay attention to the form, outline, English, and general effect. For a while the criticisms were very good. I made one serious mistake, by criticising before I had called upon the class for their impressions . . . . The other college seniors told me that the order was better than it had been since they entered the class, and they thought I had done very well for my first time. (Staff teacher absent for a week.)

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3-2-17.

25. George, a pupil, read a very good story after which Miss B. (C. S.) made the rather severe criticism that she thought we ought to write the kind of a story we were asked to write, and that he had not done this. Almost immediately Sam, another pupil, rose and asked her if she could say nothing good about it. It goes to show that one needs to be very careful of what one says, for they are so very bright and quick to catch one up on the smallest things!

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3-8-17.

26. The staff teacher told us a splendid story about the fairies, as an example of what he wanted us to do for tomorrow. I find that his illustrations

help me a great deal in understanding the structure of the kind of story we are asked to write, and the class enjoys them immensely.

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3-9-17.

27. The work becomes more interesting for me every day. I am coming to know the pupils, and to take a personal interest in them ... Miss B. (C. S.) was the chairman and I felt that she made a good one. She did not give the appearance of being a policeman, yet the order was good; and she knew just how much to talk.

Henry told his story very well indeed. He stood up straight, and gave the details of his story without hesitation. Edward could not do this but I believe he could learn to... He can not even read his own themes well. Valdemar pleased me very much. He made a number of comments and stood up tall and looked as though he were interested. I have considerable faith in him after all. I believe that some one ought to be able to do worlds for him. I hope that when I teach I shall have just such a boy to deal with.\*

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3-13-17.

28. We had time for only three stories all of which were rather well told. George started out well, but stopped in the middle to make excuses... He said he hadn't had time to complete any of them... He is not satisfied with doing mediocre work. I felt that Edward had not told a truly retrospective story because he had the character dream the whole thing, and I thought that it had to actually happen. *The staff teacher had some one in the class point out my mistake.* I was not at all embarrassed to have a freshman know more about it than I knew. Miss G. was chairman today. I think she needs to talk a little louder however—her voice is rather low. I have difficulty in understanding her.

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3-14-17.

29. Ruth, a pupil, was nominated chairman. I was asked to play the part of the staff teacher, not talking more than necessary, etc. It was great fun, and I enjoyed the period almost as much as the one when I was chairman. I was also requested to grade the different pupils as they told their stories. I could do this much better with practice. I asked the class to make less of destructive criticism and more of the constructive type of criticism. Sam was defending a part of his story today, when Valdemar said something to him. Sam lost his temper and told him not to talk until he was called upon. I made the mistake of letting this pass..... *The staff teacher put it up to the class—he asked what had been missed that a teacher ought not to miss. I am very thankful for these criticisms for they are helpful to me.*

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\*V. is a big, awkward, lazy boy, very careless and indifferent. He is not a bad boy but apparently impervious to learning.

*I do not lose faith in myself, for I realize that I must learn to teach. I am far from knowing all about it at this stage of the game.*

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3-15-17.

30. One of the girls told a very interesting story, but it was not original, and she was severely criticised for not making up one of her own. I thought the class was correct in their criticism but a little bit harsh. So I made the comment that she had told it very well, as indeed she had, even if it were not her own.... It is remarkable to me how careful one has to be in a class of freshmen. They are so bright and intelligent that one cannot fool them and expect to have it pass unnoticed, and they are as frank as can be. No matter how much it may hurt they will speak out the truth.

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3-16-17.

31. We were expected to be prepared to talk three or four minutes on any topic of current interest. This is really our last day of story telling for a while. Harold, a pupil, was chairman today, and he did very well.... The little deaf girl told a very clever little fairy story about an old maid. She seems to have a splendid brain—the class is very quiet when she reads or tells her stories. I did not really know how kind and considerate youngsters could be. They are patient when Francis talks—he stutters so badly, but they do not make fun of him.... I was called upon, by the chairman, to tell my story. It was the first time I had ever attempted to do this sort of thing and at first I was a little bit nervous. But soon I became composed and had great fun telling my story.

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3-26-17.

32. I was chairman and except for the fact that I talked a little too much I got along well. Even though we had two visitors, I was not at all disturbed. It is very easy to sit before a class now, and I feel that my first day of real teaching next fall will not be as difficult as it would have been had I not had this experience. The staff teacher made the criticism that I asked direct questions of people who already had their hands up to make comments of their own. I don't see what made me do this, for I knew all the time I was doing the wrong thing—that I ought to first give them the chance to say what they wanted to, and then ask them my question. But I am learning right along, and I do not expect to make no mistakes whatsoever. If I were perfect I would have no chance to grow as Browning tells us. The stories were of the new type—rather complex in outline—consisting of three pictures with a retrospective after each.... I interrupted at any point in the story and had some one point out by the diagram on the board just where we were—whether in the first, second, or third retrospective.... This was a clever device to keep every one on the alert—he has to listen every minute or else he won't be able to tell. Bernice was whispering to some one at the time so I asked

her to point out how far the story had progressed. She was apparently quite ashamed to admit that she did not know.

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3-27-17.

33. A visitor paid me a compliment after class. She said that she didn't see how anyone could put herself on the pupil level the way I do. She couldn't understand why I should care whether the pupils cared for my story or not, for she felt that they did not know a good story. *I told her that she would soon change her mind if she belonged to the class for a while.* They perhaps do not know the fine points of writing, but they do know a good story from a bad story, and are not backward in expressing their opinions. Therefore it does make a huge difference to me whether or not they like my theme.

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3-28-17.

34. Miss G. asked George to get up and tell us something about Indian life.... He was quite unprepared yet he delivered it as if he had prepared it. He and Sam have so much general knowledge—there is scarcely a subject mentioned which they do not know something about. *At times I am almost afraid of them, for I feel they know more than I do.....* Some days the class makes splendid comments and at other times they do not seem to get the big things, but they argue for a long while on some minor point. I do not think it advisable to let these arguments go on for any length of time, for they do no particular good, and they waste a good deal of valuable time.

*To this the staff teacher added the comment, "Just like grown-up people;—or hardly any better."*

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3-29-17.

35. I have noticed that the class doesn't seem to care about "cutting up," and I suppose it is because they know they are not being watched. I can remember well what fun it used to be to get the teacher "mad" and how disappointed I was if she did not pay any attention to my actions. I cannot imagine the teacher leaving the room, as Mr. (S. T.) does now and then, and having things go on as well without her. The minute our teacher turned her back we were up to some mischief, and I see why it was so. Of course these children are no angels, yet for the most part, there is order in the classroom. Every day I realize more and more the value of the modern method of teaching.

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4-3-17.

36. The fact that two boys had on new suits today made me realize how important it is that a teacher be careful about her dress, for if I notice what every pupil wears, how much more certain it is that they will know every detail of my attire! I resolved, way back in my high school days, when I used

to recite to a teacher who wore the same purple dress, month after month, with never a change, that when I became a teacher I would have some variety in my clothes.

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## XIV

Miss E.

English—9th Grade—32 pupils—3 college seniors—10-31-17.

37. I was called upon to read my paper today, and I was much discouraged with the criticism which Rachel (a pupil) had to make. The very part which I and all the class, as far as I could see, thought most essential and valuable in the explanation of the story, she criticized very severely, and also not in the most pleasing manner. I am truly grateful that she was the only one who thought that way, and that the other pupils all made encouraging comments and defended that part which Rachel criticized. Even though she criticized just the one part of it, I felt as if the whole story was worth practically nothing, so much did she discourage me about this one part. But, nevertheless, I am sure that I learned a valuable lesson from just such a criticism, and I hope that it will always remain with me and that I will always apply it. Hereafter when I am going to make a destructive criticism, I hope that I will never fail to mention at least one good point however little it may be, and I do not think that this should be hard to do for there is something good about everything if we would only look closely enough. I know that if Rachel had mentioned just one good quality about my paper, for I hope that there was something good about it, her criticism would not have discouraged me nearly as much. I have also come to see that when a criticism is made, the critic should be very careful about the way in which he states it. He should never let even the slightest trace of sarcasm creep into his remark, but should try to make it as pleasing as possible, and I am sure that the result will be much better.

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11-5-17.

38. There is one thing that I want to say above all others about the criticisms made by the pupils—they are fair. Every day I have it impressed upon me more and more clearly how very fair every one of the pupils is. If one pupil gets up and criticises very severely the paper of another pupil, the latter never gets up and returns those criticisms when he has a chance, just simply for the sake of doing it. That is not their method, and every time I think of this I look up to them with more and more respect because of this fair and square dealing, which might easily be made otherwise.

*Staff Teacher: You are now making searching, constructive comments about teaching—very penetrative indeed. I am beginning to be altogether sure that you will be an A-one teacher. Nothing could be more to the point than*



*your paragraph on this page. I had not quite thought out the matter myself until you made it clear to me.*

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11-12-17.

39. To-day we all came to class with our bibles,\* so that we would be prepared to begin the bible study which Mr. P. (S. T.) had informed us that we would have. He had put up about two hundred and fifty pictures which represented various biblical stories. Each picture was numbered and had upon it a reference as to where it occurred in the bible. We looked at all the pictures to see if we knew the stories which they referred to. If there were some which we felt that we did not know or were not sure of, we took down those numbers and references, so that we might look them up. After I had looked over all the pictures, I found that I had quite a long list of numbers, but, in a great many cases, I knew something about the picture, but did not feel that I would be able to give the entire story which it was supposed to represent. After we had completed this part of the work, the hour was nearly up, but, for the few remaining minutes, most of us started right in looking up in our bibles those pictures which we didn't know.

This method I am sure is going to be an excellent one by which we can make ourselves acquainted with the bible.

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11-13-17.

40. To-day we continued the work which we started Monday, that is we went on with our picture study, looking up those which we were not acquainted with. When I thought of this work in comparison with that which I was required to do in high school, I immediately concluded that if an hour were so spent in any of the classrooms there, it would have been regarded as ill-spent. Never did any of the teachers whom I studied under, allow us to do anything like this. They would have said that in the classroom we were expected to sit in our seats and be quiet; never would they think of letting us move about for a few minutes, to say nothing of three days as these pupils will have been allowed to do by the time they have completed this work. But I have come at once to see the value of the latter method—it means work and good hard work, even though one might not think so, and hence the accomplishment of something worth while. I know that I have worked every minute of the class hour both yesterday and to-day, but I feel that the knowledge that I have gained is worth all the work that I put in and, possibly, even more. But I must say that I have put much more than just the two class periods upon this study, for I have spent a great many more hours upon it outside of class. I am sure that I will be acquainted with the Bible, as I have never been before, by the time we are expected to have this work com-

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\*Bible is spelled with a capital—a mere convention, but you must use it.—  
Staff Teacher.

pleted.

Mr. P.'s short talk to-day upon the teaching of the Bible in schools pointed out very clearly to the class what he was doing. He tried to show us that he was making us acquainted with the Bible without casting any reflection upon any creed whatever, and it is very evident that his plans are going to be most successful. After this training, no longer do I feel that the Bible can not be studied in high schools as well as other literature.

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11-14-17.

41. To-day we continued the picture study which we started Monday, and which we are to be examined upon tomorrow.

I have often asked myself, if I had been asked to conduct my class while in high school, could I, or any of the other pupils, have been able to do so? And again I wondered whether we could have done so if we had been given the same kind of training as these pupils are getting? The conditions here are so different from the high school conditions with which I am acquainted, and the pupils seem to offer so many more possibilities than my fellow-pupils did, that I cannot keep myself from continually contrasting this method of education with the one which I studied under. These pupils are so anxious to talk and so enthusiastic about all their work, that I cannot see how my classes in high school could have been so calm and quiet, for I know that we were real live pupils too. I feel that this experience in the Wisconsin High School has been of very great value to me, for it has opened for me an entirely different view of teaching. I have come to see that my high school lagged behind because of the lack of force upon the part of the teachers. I feel quite safe in saying that a teacher makes the school. If she is a progressive and up-to-date teacher her classes will be such, and if she fails in this respect, the school will fail also. I have become so much interested in Mr. P.'s method of teaching that I am very anxious to get home at Christmas time so that I may visit my high school, and compare the work done there with the work done in the Wisconsin High School.

I am also going to take this opportunity again, of saying that I know that these few weeks have done much to develop me. When I first entered this class I felt very self-conscious, in fact, it might be said that I was almost afraid, but now I have come to feel that I have more confidence in myself, possibly I have not yet as much as I should have, but I feel that I can develop it and am doing so. I have gotten so that I like to be called upon, for the pupils have always seemed to enjoy what I have said, especially when I have given stories, and this has helped me greatly. As far as knowing the different things that come up in the class is concerned, I have often felt that the pupils knew much more than I, but now it seems to me that when some big question has come up that my knowledge has surpassed theirs as it should, but as far

as details are concerned, I think they would often times, and have in that case, surpassed me.\*

11-15-17.

42. To-day we had a quiz upon the Bible pictures which we have been studying for the last three days. I did not have time to write about all the pictures which my group was asked to write upon, but I knew all those which I had time for.

This picture study has done much toward making me see, clearer than ever before, how important a part in every child's life individual difference plays. Now for instance, as for knowing these pictures, Lazare knew practically every one of them upon the very first day, while the rest of us knew many less, in fact some of the pupils knew but very few of them. This brings out that very important point, which I think every teacher should know, all pupils cannot and will not advance together, that is, their rate of advancement and of grasping knowledge will be different in every case. If a teacher is going to give every pupil a fair chance to develop, this is one, if not the most, essential point which she should know and understand. She must not expect that every pupil will progress at the same speed as every other pupil, for this will never be true; so she must conduct the class in such a way that all these differences will be met and provided for, otherwise some pupils will not advance at all. Individual differences *must* be understood.

I feel that the method used in the Wisconsin High School of having the university seniors go right into the class and do the very same work that the pupils are doing is a great improvement over the old method of mere observation and then teaching, for observation can never give a college senior what actual development with the pupils can give her. If I had been in the class merely observing and teaching without preparing the very same lessons as the pupils did, I would never have understood these pupils as I do to-day, for since I have been doing everything that they have been doing we have all developed together. I have come to see their good and excellent qualities, and also their weaker ones. I have been able to compare one pupil with the other, and also to compare all of them with myself in regard to the way I have been doing their work. *In other words I have seen development and have taken part in it; I have had real, true experience which is of greatest possible value to me.* I have also come to understand my own weaknesses and have learned how these same weaknesses have been met, as well as what has

*\*Splendid. You are thinking straight to the point. I like particularly your way of comparing the Wisconsin High School class-methods and pupils with those of your own high school without belittling the latter; of course, you were yourself there an earnest student; you would be in any school. And there would be many in any school. But the difficulty isn't with your kind of persons; it is with boys over-loaded with dynamic energy and girls over-loaded with emotion. What can the school do with them?—your school?—this school? Our attempt is to devise procedure which will help a good high school (or a good teacher) to become better by having a firmer grip, a more versatile approach, and a more productive stimulus toward all pupils.—Staff Teacher.*

encouraged me and what had discouraged me. I feel that I will now be able to apply just such things, as well as many more, in my own work to make it most successful. To sum this all up in the fewest possible words, I may say that I now understand boys and girls better than I have ever understood them before, and I have been led to see that if each pupil is going to have a fair chance in the classroom, the teacher must understand everyone of them as separate individuals and be able to meet their differences as they arise.

*Miss E., you amaze me. For three weeks, or more, you sat in my class and were essentially an outsider. I don't think that you once got into the very heart of anything we were doing. I knew that you were not wasting time, but were coming along—slowly, very slowly. I feared, however, that you might not arrive anywhere within your all too short term with us. But now you truly amaze me and arouse me to admiration; you are now in some respects analyzing yourself and the pupils much better than I myself can. Splendid!—Staff Teacher.*

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11-16-17.

43. Here I feel that I must say something about the excellent work which Franklin did. He not only knew his story very well, but he actually stood up straight and talked as if he had something worth while to tell us. He had improved so much over the way in which he gave his last talk, that I could hardly believe him to be the same boy. I am very sorry that Miss P., the college senior who was conducting the class, did not give more time to the comments upon his work.<sup>1</sup> She gave only two pupils a chance to talk, but I am sure that Dorothy's constructive comment would prove most encouraging to him. I volunteered to talk at this time, but I was not called upon. The first time that I see Franklin I am going to make it a point to say something to him about his excellent work on Friday.<sup>2</sup> I think that when any pupil makes such a wonderful improvement as he did, the teacher, above all things else, should give the class plenty of time, even if it is a little more than she is in the habit of giving, to praise his work, for I know that encouragement will mean still better work. The last time that Franklin talked, I made the suggestion that his talk was good but that it would have been still better if he had only stood still and talked in a more determined manner.

Miss P., who was chairman, was criticized rather severely, while teaching, by Dorothy, a pupil, for talking too much. At that particular time she was trying to point out for the class the connection between two stories which had been given. It would have been a rather difficult question to put before the pupils, nevertheless, she really should have done so, and gotten what she could out of them before she said anything herself. I was sorry that the criticism was made while she was teaching, for I am sure that she found it much harder to continue her work than she would otherwise have found it.<sup>3</sup>

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<sup>1</sup>Yes, she missed a fine opportunity to be constructive. The comments would have encouraged him greatly.

<sup>2</sup>Hurrah! Staff Teacher.

<sup>3</sup>Does she talk too much for an excellent teacher? Just right, throughout.

11-19-17.

44. I had charge of the class to-day, and I enjoyed every minute of the hour. I felt very much at ease from the very beginning of the class period to the very end. At least I feel that I have actually acquired self-confidence.\*

Miss R. (assistant staff teacher) asked me to work the pupils very fast for we wanted to cover just as many stories as we possibly could in the hour. In calling for the stories I gave the pupils many chances to volunteer, but I did not do this entirely, for there are several pupils in the class who hardly ever volunteer; so I made it a point to call upon just these pupils once or twice during the hour at least. To-day, since we were trying to cover as much ground as possible, if the pupils felt that they could not give the stories, or hesitated about giving them, I simply passed on to someone else, who could do what I wanted. I also made the discussions at the close of each talk as short and snappy as possible. One thing which I feel that I was successful about was—I did not talk too much. All the questions which were asked, I turned over to the class to be answered, and I am sure that I got very good answers. I feel that I got out of the pupils all that I possibly could. I tried not to let any discussions arise to-day which were not directly to the point, and here again I feel that I was quite successful, for practically every comment that was made was worth while in every respect and concerned itself directly with the story which had been told.

After to-day's experience as a teacher I feel that my knowledge really does surpass that of the pupils. I have felt this before, but again there were times when I almost doubted it, but now I feel that I really am their superior. I feel that to-day's experience has really put me on my feet, for I now believe that I have actually accomplished much as a teacher. The work of the entire period was not only very profitable for me, but, at the same time, I am much encouraged as to what I can really do.

11-20-17.

45. Mr. P. (S.T.) took charge of the class to-day. The first half of the period we spent upon a review of the Bible stories which we had already discussed. During the last half of the period Mr. P. pointed out to the class the differences between Religion, Theology, and Bible stories. His discussion concerning these words was very valuable to all of us, freshmen and college seniors alike. As a college senior, his talk was very helpful to me, for it showed how very carefully Biblical literature must be handled when it is taught in high schools. No teacher ever has the right to discuss religion or theology in her high school classes, but Bible stories may be taught, and after taking this course in the Wisconsin High School, I think that they really should be taught

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\*And you have. Staff Teacher.

in every high school at some time or other during the four years, preferably during the freshman or sophomore years.

I have gained very much help from the work which we have been doing during the last week. As far as knowing the Bible stories goes, I think that there is one thing which holds true with practically everybody. I am sure that we all know, or at least I did, various incidents connected with the various Bible characters, as for instance *Moses as a Baby*, *Daniel in the Lion's Den*, and other stories like these, but, at the same time, we all lacked an organization of these incidents; we haven't the slightest idea when nor how they came about, they simply are, to our minds, a collection of short stories which we can not associate one with the other. Now, after this short Bible study, I know that I have gained much more knowledge than I ever gained in Sunday School in all the years that I attended, for here I was given a systematic teaching or survey of the literature through which I could grasp the stories as they actually came and as they were related one to the other.

Mr. P's discussion concerning Religion, Theology, and Bible stories showed me again, very clearly, how much more a teacher has to do for some pupils in comparison with that which she has to do for others. There were a few pupils in the class to-day who were very well acquainted with much that Mr. P. said, while there were others who were not at all acquainted with most of what he said. This does not apply to the Bible only, but to everything that is studied in the schoolroom. Now the great task which every teacher must face is, to make known to those members of the class, who do not already know, all that she is saying, and, at the same time, be able to hold the interest and give something that is new and helpful to those who are already acquainted with the subject. I have also noticed during the last few weeks that the same work does not appeal to all the pupils for the same length of time. Some pupils become tired of what they are doing and desire a change much sooner than others do. These, of course, are merely different phases of individual differences, but they are very important questions which must be fairly and squarely met. In teaching, any question which comes up must be solved and solved correctly. Nothing can be left to slip by, for we are dealing with real boys and girls and through them human welfare. We must make it a point to draw out the best that is in them and to develop that best to its highest degree.\*

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## XV

Miss S. (College Senior)

German—9th and 10th Grades—25 pupils—2 college seniors—2-26-17.

(Miss S. is a college senior of high grade. These "selected comments" are chosen from an excellent set of reports and represent approximately one-thirtieth of the written daily reports.)

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\*I am proud of you.—Staff Teacher.

46. (My second day). Today I spent the first part of the hour helping the pupils correct their composition books. I was careful not to *tell* them answers but to show them how they could find out for themselves. .... Donald asked me to translate a passage for him in his outside reading. By reading it out loud to him, and showing him the origin of the long words he worked out the meaning very well himself.... Several pupils asked me why a certain construction was thus instead of so. This was good practice for me. .... The stories are somewhat like the house that Jack built. Would an exercise for drill in adjectives help in making the pupils remember cases, etc.? The pupils could make out lists of adjectives, or these could be written on the board—each pupil could take an adjective, and give a sentence containing it. (To this the staff teacher added, “A good idea. You must try to remember this and use it sometime when you are in charge of a class..... This card marks an excellent beginning. It is *active*, not *passive*. You are getting your bearings.”)

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2-27-17.

47. My position in the class room is that of a pupil—at present—plus that of a prospective teacher. I take part in the class work, correct exercises, and answer questions asked by the pupils .... Charles asked me if a certain word was transitive or intransitive. I answered him without thinking, but then afterwards I suggested that he look it up in the dictionary. (I was right but I realized that I should have told him to look it up rather than tell him). ... Most of the pupils ask questions which they can answer themselves—if they are given time, e. g. why do you use “*dieser*” when the genitive case should be used? And then they suddenly discover that the subject is plural. .... I also took part in the oral drill of the class. .... When the assignments are finished they do outside reading. To-day one boy finished a whole book—while some of the class are still laboring over assignments.

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2-28-17.

48. I feel as if I had been promoted one step, as I now sit at the desk in the front of the room. Of course, I have the added duty of seeing how the work is conducted, and deciding different ways of doing things.... I am not quite used to the German script. It is a little easier every day, though. .... I took part in the class work..... The renarrating of a story formed the major part of the class work..... The story was told very quickly and very well. The staff teacher said it was “*excellent*” work, and I noticed that several pupils turned around and beamed at each other at this.....

3-19-17.

49. I took a walk up and down the aisles as usual today to see how every one was getting along. It is interesting to see how far each one is along, how they write, etc.....

Mr. D. (S.T.) took up the reading in a new manner to-day. The class never has time to get tired of his methods, and they have to keep wide awake or they can't keep up. He told every one to read a sentence, and to remember which one he read. He called people by name, and no one had a chance to go to sleep until his turn came. Then when every one had read a sentence, he went back, and every one (including college seniors) translated the sentence he had read. No one lost their place and the work went rapidly and smoothly. (Staff teacher's written comment here "*Your English? And you have a minor in it!*") .....The class did excellent work. They are always interested because of the variety of instruction, and also—especially because they, themselves, have to take part in every movement or they lose out. (Staff teacher's written comment "*Besides, I try to keep the work just on the upper boundary of their ability; it is not easy for them, but they can do it!*")

It really is interesting to watch the differences in response the class gives to the staff teacher. It is an interesting problem. I am trying to solve it.....

3-15-17.

50. As a preparation for to-day I looked through the story for the day's work, *decided on several exercises which I thought would be good for the class*, and looked up prepositions which govern the genitive, dative or accusative cases.....

The staff teacher had prepared an exercise, and wanted me to write words and their meanings on the board. After the first class had worked on their composition books, he took up "*Alle Fünf*"—and in another different way. He read over what he had read the day before, and then went on to the new material. This he read over again pausing for all the words written on the board—in order that the class would work hard, and try to understand. During the whole time the pupils concentrated as hard as they could. Mr. D. told the class to study the words on the board thoroughly, so that they could know them. He said that every one had an *active* vocabulary; words that were in constant use, and a *passive* vocabulary; words that were understood.

(Comment by staff teacher: "*This is an excellent descriptive report, but I wish you had minimised the descriptive and elaborated on the analytical side a little more, especially with reference to the vocabulary written on the board. What were the strong and weak points of this scheme? Would it do for a steady diet? Why? These analytical features ought to be your goal more and more as you progress. Don't be afraid to criticise constructively. All I ask is that your criticism shows thought.*")



3-27-17.

51. As preparation for today I looked through the assigned lesson, and decided which exercises I should take up, if I had the opportunity, then I read several pages in "*Bunte Geschichten*," and reviewed word order in the grammar.

Each pupil read quite a long section of the story—standing in front of the class. When the class had finished Miss B and I read the next chapter in the story. The next step was translation ... Some people make certain classes of mistakes. ... Typical mistakes were made, "in" instead of "into," "da" = "Because" instead of "since".... Mr. D. (S.T.) changes and combines and rearranges so many lesson plans that no one ever has the opportunity to sleep. The class certainly responds. He expects the best they can give, and they give it—with remarkable results. (Staff teacher's comment: "*The class must not get settled in a rut and know exactly what is coming next.*")

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3-29-17.

52. In yesterday's report I forgot to mention how Mr. D. (S. T.) handled a situation which is very common in any class-room. The story the class was reading mentions the fact that the lamb said "Baa." Everyone laughed and from various parts of the room people began to say "Baa." Mr. D. laughed, and said, "That seems to please us. Let's all say 'Baa.'" Of course the class laughed, realized how silly it was, and got to work again. Several times in other classes in my high school days I have seen a whole hour disturbed—merely because such a disturbance was not gotten rid of. Merely *commanding* order is not effective. .... (Mr. D's comment: "*I'm very glad you get this point so well. The trouble with so many people, teachers included, is that they lack a sense of humor.*")

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3-30-17.

53. The first part of the hour I corrected a composition book. Most of the composition books show one or two mistakes made consistently throughout the work. I try to speak to the pupils with regard to these. Work that is correct on one page, and is incorrect on the next, etc.—spelling one word three or four different ways—is much more serious, as it shows either carelessness or thoughtlessness.

Mr. D. asked me to take the class—which I did very gladly. The first exercise I took up was one dealing with prepositions that govern the dative and accusative cases. The class had no trouble with these. Next I took up an exercise... After the exercise had been gone through once, Mr. D., the staff teacher, suggested that the class translate the sentences. Then they went through the exercises again, some one gave only the prepositions, some one translated the prepositions. Eva wrote them on the board from memory, and several people gave them from memory. Mr. D. suggested that the class

give more examples of the use of these prepositions . I did not realize how hard this would be for the class. At first I called on people,—but when I saw that this was difficult, I called for volunteers This went very well—but Mr. D. suggested that if I had given English sentences for them to translate—it would have been an extra help

I tried not to remain fixed in one spot on the floor, and I insisted on distinct pronunciation. I enjoyed the hour immensely. *For the first time it was not a strain to stand in front of the room, listen to the recitation, correct mistakes, keep the place and call on people.* Of course, I realize, I have just begun—but this is the first time I feel that I have made any progress

(Staff teacher's comment: *"It is not the first time I have noticed progress. But I was especially pleased with your mastery of the situation on this day. You did some real teaching. Did you reflect on any ways in which it might have been just a little better?"*)

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## XVI

Mr. K. (College Senior)

History—9th Grade—23 pupils—2 college seniors—11-29-16.

54. I find that it is necessary to change my passive and receptive attitude to which I am accustomed, and to get into the swing of the process which is new to me. After a few minutes in this classroom, I realized that there was something taking place which made the class period different from those of my high school days or even those of the University in most cases. I believe in this class there is something which towers above the mere giving of facts.

On entering the classroom, the first thing which struck me was the set of the whole situation. Everybody seemed anxious to recite and interested in the work. I couldn't help but compare this class with the ones I have visited in other high schools in the past years where pupils sat back and waited for the teacher to answer her own questions. I felt that everybody liked the course and was not there to gain a mark in the end, but interested in the day's work—minus the fear of making a mistake or flunking the course. . . . One of the significant factors contributing to the success of the period was the method used to control or rather direct the energies of the pupils.

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11-28-16.

55. Today I was hardly an intelligent listener, but I am still trying to figure out how all those proper names are retained by these people. I find it almost an impossible task. I can't lay the blame entirely to the fact that everything in the course is new to me and that it is very difficult to break into a class with the start of this one. Yet it seems that they have some power which in me is lacking.

*(Staff teacher's written comment: "It will help you to cultivate this power, whatever it is I expect you to find out what it is in a few days.")*

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11-29-17.

56. The atmosphere of this class room is becoming more familiar every day. The fact that I had the lesson well in hand seemed to contribute much to the success of my third period there. I could really get into the swing of the class for the first time.... I have been trying to figure out why one boy in the class continually whispers out answers to questions not directed at him. The first day I thought he wanted to be seen and heard—attention on self. I am changing my mind now. I believe that in the past he has been in the habit of acting on the impulse, and that this is what he is doing now. . . .The impression I gain more and more is that one must understand the pupil.

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12-4-16.

57. Today we were making an outline of the chapter on "Fatal Lack of Unity." I was really surprised at the grasp these young people had on the chapter as a whole in showing on paper the exact relation of the facts; yet ask them and they could give the definite place of each fact.

The outlining of the chapter to-day showed to me two things above all: (1) The pupils have a logical train of thinking, (2) they can read in such a way that they can pick out the big points and subordinate those closely related.

*(Staff teacher: "Your participation in class work was splendid. Begun to work ahead with me to find out of what each day's unit should consist.")*

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12-5-17.

58. In the review to-day I began to connect up some of the ideas I have gained.....In the answers to the questions asked of me I try to give answers which are easily understood, and which form connecting links with events coming before and after. Our problem, it seems to me, is to present history to these pupils in such a way that they realize it is one continuous story, not a lot of unrelated facts. . . .The nature of the questions has much to do with the success of the class period. For instance, concerning the march of the Ten Thousand, this question might be asked: "What were the results of the march?" The pupil would try to remember what the text said about it. Now let us examine this one: "Suppose you were a Greek soldier in the march. What would you have decided in regard to the situation?" Now the result will be that the boy will imagine himself a soldier, and try to draw his own conclusions, etc.

One of our problems in the school today is that of dealing with "backward" children.....I am watching Clara with interest. The first thing, I believe, is to have her develop confidence in herself—in her ability to reason

and think. I believe she has the ability, but is afraid to trust herself. She won't speak out, and I know that she has a fairly good answer in store at times when she gives none.

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12-6-16.

59. Today I had my first experience in directing the class. We were drawing a graph of Spartan influence from 750 to 371 B. C. In directing the pupils I tried to ask questions demanding some logical thinking wherever possible. I find that the old method where the teacher does most of the talking is imbued in me. My frequent repetitions of things said lost time for the class. This is a big difficulty which I must contend with and overcome.

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12-7-16.

60. I found it was a hard task to make out an hour's test for these pupils. I also learned that an examination must contain questions which require definite facts to answer them ... In this test I wrote it just as the rest of them. I tried to take the attitude of a typical pupil throughout the period. I want them to see that I am working with them and that I have an interest in the work. That alone does much to gain the confidence of the class. About the middle of the hour we dropped our work and walked briskly around the room.

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12-12-16.

61. I was called upon to take charge of the class and open the discussion on the intellectual life of the Greeks in the fourth century. I tried to correct the fault of last time—that of repetition and loss of time. I tried to have the pupils develop the ideas which Aristotle contributed.

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12-13-16.

62. Each one of us was asked to impersonate any one of the noted intellectual men of the fourth century B. C. Elizabeth opened the talk representing Praxiteles and told what she had done to make herself famous. Then we asked questions of Praxiteles to find out more. I told the class that I was Aristotle, the great scientist and a wise man. I was only sorry that I didn't live up to my reputation. Catherine asked me who my pupils were. I was ashamed of my answer. Here is another thing I think Miss O. (S. T.) is accomplishing—the pupil and the teacher are studying together. They realize that any one makes mistakes. If they had the other idea the gap between teacher and pupil would be materially widened. George said he was Philip, a great military genius and king. He said that he left a great and noble son to carry on his work. Carol asked him what seemed to me a remarkable question, one showing that her interest was leading her to think. It was this:

"What promise did your son show when he was a boy?" It required the joining together of a few facts and George did it in a very logical way.

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12-14-16.

63. Today I was called upon to assign the lesson for tomorrow... ..I tried to have my units contain certain definite events, and did not arbitrarily assign a certain number of paragraphs. In my questions, I found that some of them contained too much and that they were not of the right nature to guide the pupil in his study. This I must watch in my assignment for tomorrow if called upon.

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12-15-16.

64. Four pupils were sent to the board to write paragraphs on certain topics. Alice wrote on the causes of Alexander's wars. I was asked to criticize her paragraph. This is one of my hardest tasks in the class. I know that I must think and be able to offer suggestions at once. I feel that I can do it with some time; but on the spur of the moment, I find it hard to give a thorough and adequate criticism of the paragraph. I cannot formulate my ideas fast enough—a fault which has followed me throughout my University life. I think this kind of work is going to allow this class to go into their second year without this defect.

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12-18-16.

65. I was sent to the board to write down the changes which took place as a result of the Persian war. The class gave a list of things changed as (1) Buildings, (2) Trades, (3) Commerce, (4) Literature and Art, etc. Then using this as a basis I was to conduct a recitation. It was one of the biggest jobs I have tried for a long time... ..It seems that when it is necessary for me to do the talking, I can't do it. I suppose experience will help me in this. ...I don't seem to succeed very well. Much of the material seemed to slip my mind when I was directing the class. I know that I must learn to handle the material and direct the efforts of the class at the same time.

*(Staff teacher: "I suggest making an outline on a card of leading questions. Use it as you direct the discussion.")*

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12-19-16.

66. Review for next lesson. In our study we try to analyze the chapter and pick out the big things which seem most important to us, make a complete list of battles fought by the Greeks during their supremacy giving date, parties engaged, place, far-reaching results.....With this skeleton we were able to trace with considerable accuracy the rise and fall of the Greeks with respect to other nations... ..The task of finding all the battles for me will be a hard

one because I have not studied the first part, hard in the sense of time put in, but I think it will be an interesting and profitable study for me.

I directed the class for a short time on the Celtic invasion of the kingdom. I am trying to give questions which make the pupils think or else throw out hints to help them develop their topic. *I forgot the most important part of the story which seemed to get away from me until the staff teacher objected to passing (to the next topic).*

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12-20-16.

67. I had the experience of correcting some of the maps which were completed in class on Monday. I found that Catherine and William had excellent ideas of the geographical side of our study of Alexander's invasions. Others as Catherine S. had good maps while some did not have very definite ideas of where Alexander went. I noticed one common mistake—the spelling of Issus with one ‘s.’

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1-10-17.

68. I was called upon several times for explanations and answers. On the one for the cause of the Federal Reserve Bank Act, I found it hard to select terms that would make it clear.....I found myself taking up too much time throwing out limits and talking. After class I knew that criticism was coming from the staff teacher, and it certainly was a just one. I am conscious of it, but I find it hard to draw away from the habit.

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1-11-17.

69. In my part in the class discussion I feel that I am right at home, but after I finish an attempt to conduct or guide the discussion, I am entirely dissatisfied with my work. I find it very hard to listen to the discussion, think of the material, frame or find a question if necessary and to keep the discussion moving without doing most of the talking. It seems to me that when I eliminate one fault another comes up. For instance, this lack of ability to keep things in order came out today when I called Richard by Stanley's name. It is not a grave error, I know, but I feel that there is not the proper co-ordination between all these things so that I can put all my energy into the work.

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1-12-17.

70. The first thing we did on Friday was to discuss the method to be used in the review work. Horace, a pupil, suggested that we make an outline of the entire history of the Egyptians. George, another pupil, thought we should divide the content up into its important parts and with these supports fill in some facts to give us a skeleton of the Egyptian history, etc.\*

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\*Other pupils made suggestions fully as adequate as these two.

1-17-17.

71. The next part of our lesson was very important. We started to work on our lesson for tomorrow. This idea of supervising the study of pupils is a good one, for much of their energy is spent without getting any return for it. I know a young man next door to me (in college) who is always sitting at his desk, yet he accomplishes very little. He does not know how to go about his work, and I think that is just as important as learning facts. Here in the high school pupils should gain power of concentration and intelligent reading guided by the instructor.

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1-19-17.

72. In the class discussion many good questions were asked and answered. This one I select as typical of the review questions. "Show how the spirit of democracy grew in Athens." Now the answer to this question is not to be found in one paragraph on one page; but the pupil in answering must organize many details of the government which he has in mind from the various chapters. Such a question gives them the correct idea—viz.; that there was a development in the formation of this pure democracy, and later of the representative democracy. . . . . The idea of continuity was never given to me. I just imagined that something happened on a certain day of a certain year.

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1-22-17.

73. Certainly no time is lost in getting started in this class. To-day the work was in full swing when I got there—before the bell had rung. Work was kept going on at top speed during the whole hour. . . . . When I entered a spell down was in progress and I took my place in the line. Snappy questions are asked of each one. The aim is to find out whether the pupils have the facts of any given period well in hand.

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1-25-17.

74. After directing the class yesterday, I felt for some reason or other that I had done better than before. It seemed to me that I was able to think ahead for once. The facts did not require my whole attention. I feel convinced of the necessity of experience to correct such defects (as I exhibited at first). It is hard for me to have pupils do the talking. My tendency is to say too much. I caught myself in long questions, and after I got to my seat I felt sore at myself for using ten words which I could just as well have said in five. When I noticed my questions getting long it seemed as if I lowered my voice—just like an alarm nearly run down.

(Then follows an excellent summary of the course.)

## XVII

Miss D. (College Senior)

History—9th Grade—23 pupils—2 college seniors—5-3-17.

75. I lost my opportunity with James this morning, when he asked me about a book with which I was unfamiliar. I had to stop and look it over at that time. I see now, more than ever, the value of being prepared.

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5-4-17.

76. I was disappointed in this morning's hour—probably more disappointed in myself than in my work. I think the pupils responded quite well to the work, so I have only myself to blame for the lack of success I had in that *five minutes* or so of the whole period—a short time,—but there is so much to lose even in five minutes. (Staff teacher had called upon me to direct the work). Frankly, I was at a loss to know whether I should let them *give me everything*—or give them a list of the results of my work. As usual you helped me out with your suggestions, (referring to staff teacher), in asking for comparison of some barbarian and Spartan warfare—also the questions concerning my results. I know this is one of my big problems: it is going to be hard for me not to *give* the pupils what I wish them to get. I know it is important to have them bring out unconsciously what you wish them to get out of the work and *this* is just the hardest part for me to do. It is so much easier just to give them the material. In spite of the results, I am glad I had the opportunity this morning. Those few minutes have shown me a great many things. Of course, I was nervous just at first—and this added to my confusion. I was surprised at one thing that happened:—those pupils who responded best to me were exactly those whose attitude toward me I had questioned. I believe I made a special effort to draw out these pupils.

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## XVIII

Miss L. (College Senior)

History—9th Grade—24 pupils—4 college seniors—3-6-16.

77. I was called on to take up the discussion of the new assignment with the class. Miss O. (S. T.) greatly surprised me, but after a second's thought I called on Eleanor to name the new Romans and men of interest whose acquaintance we made in to-day's lesson.....When she finished I quickly reminded her that my question called for new acquaintances.....I here remembered my mistake in naming Eleanor before proposing the question so I called on Elsie and repeated it as I should have done first.....At this point Miss O. asked Katherine to take up the lesson and by the questioning method as employed yesterday by passing the story to some other member of the class.



## XIX

Miss L. (College Senior)

History—9th Grade—24 pupils—3 college seniors—2-24-17.

3-2-17.

78. Mr. B. (C. S.) conducted the class during the period with frequent assistance from the staff teacher who sat in a rear seat. This was his first experience, which no doubt accounted for his general reticence, but he could have been far better prepared with his material than he was. This would have enabled him to guide the pupils better by the questioning method as they talked to the class on Sulla, Marius, and Mithradates. The other members of the class were supposed to be outlining the talks given. Mr. B's guidance of these discussions I considered very poor. He corrected one pupil who had recited correctly. His general attitude was listless, showing a total lack of enthusiasm. As one well-informed pupil would frantically volunteer for correction while another was reciting he seemed totally baffled by the situation and the staff teacher had to interrupt him frequently to give other pupils a chance to make corrections.\*

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\*Mr. B. was prepared after this day's performance. His failure was attributed to a lack of familiarity with the subject matter of the discussion.

3-15-17.

79. To-day we had a debate on: Resolved, that Caesar was greater than either Alexander or Hannibal.....At the close of the hour each pupil was asked to vote for the three whom they considered the best debaters of the class, excluding themselves of course, (but including us college seniors) and the three receiving the highest number of votes would be selected to challenge three debaters from the morning Ancient History section. This is another splendid idea new to me. To secure competition between sections is certain to inspire pupils to more study and greater progress.\*

3-20-17.

80. I was called on to take charge of the class during the greater part of the period. I began with a brief review of the Nationalities represented in Rome about 100 B. C., which helped make up the cosmopolitan spirit. ... I adopted the method of rapid fire questions for review, in order to lead up to the advance assignment, but the process of extraction from empty wells was so slow that we did not get to the advance assignment.....After much trouble we finally traced Cicero's travels to secure his education... ..The staff

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\*The three college seniors in this class entered vigorously into the debate, presenting their material in the best form they could work up. Pupils participated in the exercise with great satisfaction.

teacher asked to recite and she went to the map and traced Cicero's travels from Rome to Athens, etc., telling what he studied, etc. She then suggested that all who failed on any part of that discussion be sent to the board to write it now. That was just the most opportune method to employ, but I hadn't thought of it because I hadn't deemed it important enough to spend that much time on it, and I was exceedingly anxious to finish the discussion of the chapter because a review was assigned for the next three days and then a written test . . . If I had thought it permissible (it was), I would have had the class take out their books and quickly read the section—then report on it—and thus proceeded to the next topic . . . The staff teacher assisted me at critical points.

I neglected to include an important thing in the first page of to-day's report. When we began the discussion of the literary men of this first century B. C., I told the class to take up paper and pencil and see how many points they could tabulate for each of the men as they were recited on. This method was resorted to to keep all mentally employed.

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3-21-17.

81 Mr B. (C S.) took charge of the class for the first part of the period . . . . His preparation was thorough and careful, (See report for March 2), but his questions were phrased indefinitely sometimes. He has a habit of asking "How about" this or that? and the pupils do not know exactly what is expected of them. This became particularly noticeable to me when I was the victim of such a question, and found it necessary to ask for a bit of explanation of just what was wanted before I could answer definitely and correctly. I strive, personally, to have a definite object in view when I am questioning the class and insist upon a response that hits the point in as few words as possible—precision—so that the answer is before the class in a "nutshell," and can then have elaboration without loss of the main point \*

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3-28-17.

82 I was asked to take up with the class the discussion of the first examination question: Describe the changes in Roman life, religion and society after the Punic wars, giving reason for these changes. I first called the attention of the class to the fact that the question had three parts, and going to the board I listed them in skeleton outline form, leaving a space between each for a list of changes in each—religion, society and life. Pupils copied it in their note books. When I had finished the staff teacher had revised it by suggesting that the sub-headings under "life" and "society" be all listed under the

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\*College seniors discuss each others' reports, and in this situation these four in this class conferred with each other and discussed their work. Miss L. pointed out to Mr. B. the main points in her criticism of his teaching. This report was used as a part of their conference. This illustrates a common procedure in the plan of *directed teaching* whenever two or more college seniors are assigned to the same class.

latter, and after I had illustrated the benefit and completeness of answering questions in outline form, whenever possible, Mr. B. took up the second question with the class in a similar manner.

The staff teacher and I agreed after class that when time is limited it would be quite as beneficial for the teacher to put her own outline on the board and have the pupils copy it as a model, rather than extract contributions from the pupils.\*

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## XX

Miss L. (College Senior)

Latin—9th Grade—20 pupils—1 college senior—10-2-16.

(Miss L. is an excellent example of effective participation from the first day and of sustained ability throughout the course.)

11-24-16.

83. I assisted in drilling class in verbs. Had Frances read the principal parts and meaning of a list of verbs written on board, and had a special committee (of pupils) suggest English derivations by which class could learn verbs more easily. Had each pupil check word which he did not know and later had list read. I remained after school to get material ready for scrap book and came out Saturday A. M from 9-12 and met committees (of pupils) and assisted them in fixing scrap book up to date.

### Principles which I have Learned from *Directed Teaching*

- a. Thorough preparation of teacher to secure absolute familiarity with subject.
- b. Economize time, throughout class period.
- c. Keep everyone working all the time.
- d. Thoroughness in connection with essentials.
- e. Dexterous method of handling discussions.
- f. Make daily assignment very clear to class.
- g. Art of skillful questioning.
- h. Have daily program accurately thought out and organized before class.
- i. See relation between order and effective results.
- j. Impress class with importance of daily preparation.
- k. Advantageous use of "margin" of class time.
- l. Teacher should create atmosphere of confidence in pupils.
- m. Encourage mutual co-operation.

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\*This report illustrates the fact that college seniors are called upon without being notified in advance, that the staff teacher participates in the work of the college senior in giving direction and suggestion at the time work is being done, and further that staff teacher and college seniors confer upon the work of the day.

- n. Avoid confusion, by having machinery of work organized before class.
  - o. Start slowly and keep class "above water."
  - p. At beginning of year, set standard of conduct and impress this on class's mind.
  - q. Encourage initiatory leadership.
  - r. Develop respect for teacher's word.
  - s. Vary work to avoid monotony and keep up interest in subject.
  - t. Check "slumping" etc, at very first evidences.
  - u. Present new work, clearly, concisely, simply.
  - v. Avoid "nagging" but make all necessary scolding effective.
  - w. Insist on pure English.
  - x. Be liberal but cautious, in outside help.
  - y. Skill in seeking out personal difficulties of pupils.
  - z. Tact in meeting problems as they arise.
  - A. Encourage evidences of competition, combined with good feeling.
  - B. Regulate assignments according to standard of class.
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## XXI.

Miss S. (College Senior)

Latin—9th Grade—25 pupils—10-24-16.

84. In my preparation for to-day I found that I could translate the sentences on the page assigned, gave constructions, etc. with no difficulty. What I did was substantially as follows: I detected a possible reference to the gerundive construction. I was not sure that I would need to explain it inasmuch as I had not a predetermined plan to follow in detail. So I went over that pretty thoroughly so that in the event I should be called upon or in case I had an opportunity to make use of the gerundive I could acquit myself with credit. I thought of some possible stories, suggested by certain material in the sentence exercises. So I reinforced my supply of stories and allusions. Then there was, it seemed to me, a good chance to work on derivative blanks, in case we got along well in the class period. So I arranged some extra material along this line. In all, I spent about two hours in getting a clear background upon which to focus this particular work for the day. Needless to say, I did not expect to use all these points I have mentioned. Nor did I go into detail with minute plans as to how I would proceed if called upon to respond in any one of the many ways this opportunity presents. I am fully aware now that I must have at my command a hundred times more than I can hope to use in a particular class period. One must be fortified in many ways to cope with pupils in a classroom where all work forward and where no upper limit is set for anyone.

*(Principal's comment: "This is an excellent example of planning with a view to becoming a director of activities rather than a person who hears a*

*lesson recited in a formal mechanical manner. It avoids the practice of "siphoning vacuums" to discover by such operation, if perchance, the pupil has been able to absorb an answer to a stereotyped question—a kind of refined guessing contest at best. You will be able to direct activity in a thought-provoking school by such preparation. Preparation of this general sort represents a high conception of teaching. You are enriching your scholarship and at the same time redirecting and refocusing your thinking of subject matter in terms of a working group of pupils, fruitfully directing their activities in a procedure that is full of unexpected possibilities for the exercise of inventiveness in handling pupils.'')*

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## XXII.

Miss H. (College Senior)

Algebra—10th Grade—31 pupils—2 college seniors—12-7-17.

85 The following are some of what I consider the most important things that I learned and that I am sure I shall find useful if I teach next year.

We are dealing with individuals and not a group. Individual differences are great and we cannot expect any two pupils to do the same amount or the same kind of work. For this reason all pupils are to be encouraged to try constantly to surpass their own past record. It is the improvement in one's work that is important. The differences in ability make a fixed assignment an impossibility if we are to have true progress. If all members of the class are to do the same work some will not have to work at all. A plan which does away with these difficulties is to have unlimited assignments and to impress upon pupils the fact that there is no upper limit in progress in any kind of work.

The aim of a class in mathematics is not to give to each pupil a fixed amount of knowledge of mathematics but to train each pupil so that he will be able to express himself correctly along mathematical lines. The ideal arrangement would be to have the class an exact representation of real life so that the child's education would be really a preparation for life.

If the class is to do good work it must be interested. This depends largely upon the work of the teacher. It has been proved in this class that a sure way of keeping the interest is to vary the work each day. The spirit of competition and the spirit of a game also add to the interest of the work.

In all new work in algebra the ideas should be connected with something that the pupils are familiar with so that the work in algebra can be based on arithmetic. On account of the abstract character of algebra the teacher should as far as possible connect every new idea with something which can be seen or felt.

The child learns from doing and not from watching someone else work. It has been interesting to watch the class work out something new. We have

used the plan of first having each one use the idea and after the process was familiar state the rule. It is wonderful the results that can be obtained in this way.

From the little experience I had before the class I learned that a prepared method would be of no use because you cannot regulate the condition of the class. The only plan is to have several methods and then these would serve as ways to be changed to meet new conditions that might arise. The work with individual pupils is a preparation for the work with the class as a group because it enables a person to understand the pupils and to understand their difficulties. In other words, it makes one see the new work as the beginner sees it. After studying the work in this way we are able to see why some of the mistakes occur and in this way we can avoid them.

I feel now that I would know how to begin to teach a class and that I would have an idea of what to expect from the pupils. I enjoyed the work with them. I think the pleasure would be one justification for the course if that were the only result.

The last part of the course has been the most interesting part so that a greater benefit would be derived if the course continued until the end of the semester. I feel as though the work stops just at the most interesting point.

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### XXIII.

Miss G. (College Senior)

Algebra—9th Grade—31 pupils—2 college seniors—11-29-17.

86. It is the fine spirit of co-operation between teacher and pupils and between the pupils themselves and the happiness and enthusiasm aroused by the liberty permitted in the classroom that have particularly impressed me in the class I have been in. Only by allowing some liberty can self-initiative and self-expression, two things that a school should aim to develop in its pupils, be gained.

From observing the staff-teacher's work, I have gained some helpful ideas which I shall use in presenting material to a class. One of these is to always get a "point of contact" when presenting new material to pupils. The new must be based on the familiar.

I have learned that to keep the pupils right in the spirit of the work, their leader must keep a good pace. When the pace is slow, a decided slackening in the interest is evident. The loss of speed is often because the teacher's questions come slowly. She should always have a stock of questions ready, so that she will never give her pupils the idea that she is groping for the next thought.

In a subject like algebra where so much of the work deals with abstractions, every opportunity to represent material as concretely as possible must be used. Even the adult's mind grasps the concrete more quickly than the abstract.

A teacher should try to introduce as much variety as possible into her manner of conducting the class. She should use new or infrequent manners of attack so that the pupils may say they never know what's going to happen next. With such variety work will never become dull and monotonous for them.

Above all, if a teacher is to be successful, she must want to teach, she must enjoy working with boys and girls. If she doesn't have this enthusiasm and love for teaching, she had better choose some other profession.

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#### XXIV

Miss L. (College Senior)

German—9th Grade—11 pupils

11-28-17.

87. When I compare my ideals of school and ideas of teaching after my observation and practice in this school with those I had before I came I find there is a wide difference. I can hardly put myself back into the old position—neither do I ever want to.

This work has taught me that the knowledge the pupil gets is of importance to him only as living, usable material. A teacher must cultivate (if possible) in the pupil the attitude of the learner—to see what he can do with what he knows, to interpret new situations in which he is placed. Training a child means to develop in him ability and resourcefulness.

The training has changed my attitude to the pupils. I must be guided in my selection of material according to their definite needs.

I have learned too to take note how the pupil arrived at his conclusions or answer, so that I may be better able to help him and to see where the difficulty lies.

I have also learned many new devices for presenting material in grammar, devices that are not merely drill exercises but some that will help the pupil by making him help himself. I see how important it is to keep the pupils in touch with different lines of work for it gives the pupil a chance for contact with varied material every day.

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#### XXV.

Miss M. (College Senior)

English—9th Grade—33 pupils—3 college seniors—6-10-17

88. The eight weeks I spent in Mr. P. (S. T.)'s freshman English class gave me some of the most valuable information I have received here, because it taught me to look within for my information, to apply what I had learned, and develop my own method in "meeting the situation." And that, after all, is about the only method one can adopt. Along with a few lessons on

"how not to teach," I have had some on "what not to teach." I think I should have started a first year English class on reading, and had it write only occasionally. Now I see that writing is very important and reading is very difficult; and I should reverse the order I believed in at first. It has been splendid training for me.

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## XXVI

Miss F. (College Senior)

English—10th Grade—22 pupils—2 college seniors—6-10-17.

89. I feel prepared now, to at least meet a class for the first time as a leader. When I first stood before the sophomore English class, each child looked about twice his natural size, and I felt as though I was before the most critical of audiences. My experience has taught me, that, although they are critical, the children are sympathetically so, and that it is up to the teacher to show and actually prove that she deserves her place at their head. I noticed that those whom I had helped the most, were the ones who paid closest attention to what I said in class. I could actually see their confidence in me grow at the same time that I was becoming more confident of myself.

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Miss R. whose final report is given below (90) goes into considerable detail indicating her attitude toward the course and recording her experiences in working out along the lines offered her in the course. There is no formal requirement of a final report such as this one. College seniors use their own judgment in such matters. They have it impressed upon them that they are making their own record. They are given freedom to use their own initiative in many ways.

## XXVII

Miss R. (College Senior)

Mathematics—9th Grade—26 pupils—2 college seniors—5-8-18.

90. One thing which has always been a bugbear of teachers has been the correcting of papers after school hours. They complained of the evil, but went on from day to day requiring the pupils to hand in problems worked at home and then having recitation classes during the period. What good was and is a method of that kind? No good at all. The supervised study method where the greater part of the work is done in the class room is by far the best. The pupils learn to think for themselves and not only to think but to apply what they have thought out. How many of us ever went to schools where we were encouraged to think for ourselves in the classroom? In fact the



thinker was generally in hot water. What was wanted was the thoughts of the teacher or those of the author of the book memorized and returned to the teacher. Mrs. V.'s idea to eliminate the marking of so many papers not only saved her work, but it also put the pupils on their own merit again. When they were asked to hand in a report on a slip of paper at the end of the day telling what they had done, they did it honestly for they were trusted. If you doubt a person he will begin to doubt himself, but believe in him and he will have confidence in himself. Perhaps other ways may be devised which will serve the same purpose and have the same effect, but surely the teacher ought to think of some way to solve the problem, in fact he must do it sooner or later. When asking questions in front of the class I found that there was serious objection to calling upon the same pupil more than once or twice. That is a difficulty which the teacher will eliminate more and more as she learns to know each individual pupil.

What astonished me in the study of Geometry was the rapidity with which the pupils took up the ideas. Their eagerness to progress had not decreased one bit, in fact it was stronger than before; they had a new subject, and consequently there was even renewed effort to get it. Mrs. V. fairly radiated with enthusiasm and eagerness to help them along, so that they progressed much faster than if she had not cared at all, or was merely teaching because she thought that was one of the most genteel ways of earning a livelihood. The ideas of superposition were taught before their books arrived; they did not memorize it from the book, they couldn't, so they had to get it by thinking. Each one had his own triangles and used them to advantage, for thru touch each one learned the facts about superposition.

Right here I might say that the advice of Mrs. V. not to get discouraged after the first or second or third telling was certainly good, for a good many of us make one grand rush and expect the pupils are going to get everything we want them to know as we swish by them without ever letting them taste at all. There were certain fundamental definitions which had to be learned and remembered but she tried to have them work out the proofs for themselves, so that they would remember them, but there were just a few to whom it was found necessary to give the advice that they memorize the proofs. The requirements of accurate form in putting a theorem on the board or on paper were very good. The one thing which I have not yet been able to accustom myself to was the use of so many abbreviations. I was so thoroughly imbued with the idea of writing everything out in full that I could not get the idea out of my system. The idea that everything must have a tag was also very good, for many a time the pupils either would forget to put in the tag or would not know what it was. They practically worked out the constructions for themselves; thru the use of exercises they were taught to work things out for themselves. There was freedom of action and thought, but there was a guiding hand to give them the hypothesis on which they were to work.

The following statement was made by one of the staff teachers with whom the last writer, Miss R. (XXVII), participated. It is an attempt to set forth in a few words the procedure which enables the staff teacher to utilize pupils and college seniors as helpers under the directed study plan.

‘I should say at once that the ‘student-helper’ or ‘pupil-helper’ emerges from the working group through the need of *partnerships* in teaching.

“Collective teaching is a waste for the great majority of any group.

“Individual teaching makes an instantaneous appeal to every one in the group, and no reward is more sought, more fraught with happiness, than the words, ‘Come *help* me, be my assistant!’

“The appealing look of the eager faces as they say ‘Will you let me help today?’ is sometimes enough to move one to tears. Every boy knows that he cannot ‘assist’ until he has proven his superiority in the group by some fine piece of work. Often the statement by the boy of ‘his rule’ for a process, is clearer, more thorough than that of a text. He is not hampered by the nomenclature, the abstract vocabulary of the school-men. He says what one must *do* in a certain process, in limpid, vivid, direct phrases of his mother tongue, and with a singleness of purpose thrusts straight at the procedure. His ingenious methods of illustrating his point often shame our formalism.

“To a student from a higher institution this independent pulsating class-life is sometimes almost shocking, and the first reaction is to make a stand against the indomitable will of the boy to act and think for himself with *freedom*.

“But as the alertness of the boys leaves the older student often gasping, and the surge of earnest criticism pricks the bubble of his conceit, he learns that he too must prove his superiority in order to gain respect; he too must strive for *accuracy* and *originality* and *speed* if he can win the right to ‘assist today.’ ”

## XXVIII

Miss R. (College Senior)

English—11th Grade—20 pupils—2 college seniors—12-7-16.

91. I had made my own outline previous to the class work, but I departed from it and rearranged the wording so the students themselves worked it out. (Miss R. at the board in charge) I think that I never rejected any phrasing or heading suggested by a pupil without having him see that there was no material to be grouped under it. I found out that I had developed some confidence in having definitely and laboriously planned a detailed outline of the work before class and going in and changing the whole plan. I felt that I knew the thought, and I tried to keep looking at various ideas from several different angles, accepting the thought of the pupils and helping them to work out exact phrasings of it. I seemed to grow in self-assurance and in analysis of the pupils' likely responses to the situations. I felt more alert during this period, and more tired after it than during any period up to this time—though I enjoyed every minute, and the time flew.

(Teacher's comment: "Typical teaching—one might say working—experience. An example of the freedom that comes from thorough preparation on any basis; though the class period may work out on another plan, 'Man Thinking' easily finds his place in it.")

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1-24-17.

92. I have noticed in class that the teacher is very well informed on many topics of local, national, and international current interest. I try to keep up with usable material which comes out in the current magazines and in the *New York Times* and its Book Review—but I find it very difficult to keep up on Madison events and other newspaper items ... I consider this reading, however, an important part of a teacher's study. I am enrolling in Extempore Speaking next semester just to check myself up severely in this line of work—and to keep myself reading and studying topics which I might otherwise pass over. There is no telling but that a teacher's ability to talk and be interested in some certain topic of current interest might establish a meeting point or way of interesting some pupil who could not be reached in any other way.

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Mr. N. (below) started in with a settled conviction that the subject could be developed in a perfectly logical order and that a certain formal method could be followed, no matter who the pupils might be. The claims of subject matter fully possessed him. He was unwilling to believe that we have to teach the subject to *individuals*. For nine weeks there was no gripping of the procedure.

It seemed impossible for him to enter vitally into the work of the class. There was no joyous and free participation. The fact is he continued to be an observer, standing apart trying to see what was going on. Rarely did he get at the inner meaning of things. His mind worked in a mechanical fashion. He was fitting circumstances to labeled pedagogy or tacking labels on what he thought he saw. There was little, if any, first hand, critical and independent thinking. Brief unproductive reports were perfunctorily written. Conferences were had with staff teacher and principal with great frequency. He was not received by the pupils with enthusiasm simply because he did not distinguish himself in competition and association with them. Finally, he was given a new situation. He had reported the allotted time. The plan is to extend the student's participation in the course in the event he does not make satisfactory progress. Accordingly a new assignment was made; a transfer from American History to Ancient History. At once Mr. N. began to show capacity for growth, independence of judgment, and self-direction. He came to a new view, not by external pressure or authority, but by taking hold of a new situation with a determination to discover for himself the significance of genuine participation and self-activity. He began to produce some remarkably fruitful diaries and finished the course in a gratifying manner. A few complete daily reports are given below.

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XXIX.

Mr. N. (College Senior)

History—12th Grade—16 pupils—1 college senior—10-9-17.

93. After a brief quiz on the exploration period, the class began the discussion of Virginia. In order that their attention might be kept on the work (1) the pupils were told to stand up. I was sent to a blackboard map to outline boundaries of Plymouth and London companies. Map work is my special weakness (2) and I always lose my nerve in class if I am called on to locate boundaries that are not well known. The recitation was quite snappy (3) and some of the pupils did very well indeed. When the staff teacher assigned the lesson she asked if it were not a short one. The pupils admitted that it was, a thing which my class never did when we were in High School (4).

*(Staff teacher's comments: "(1) Not at all. (2) Better become strong*

in it for we do a great deal of it. (3) What do you mean? (4) In giving your report, talk to the pupils. Prove your superior scholarship. How and why are things done this way? You haven't even told how the recitation was conducted.'')

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10-10-17.

94 I was called on for a report on the founding of Quebec. Although the report was not criticized, I think I failed to make it very concise. At least that was my feeling while giving it.<sup>1</sup> One thing gratified me. That was the fact that I did not lose my nerve when called on for the geography, as I invariably have done nearly all my life. I was also called upon to criticize a report or a summary which one of the pupils put on the board. I began finding flaws in it as soon as I started. I had not gone far when the staff teacher interrupted with a statement to the effect that it was very good. I expect that this was an implied rebuke. I once had a music teacher, under whose instruction I made good progress that never bothered about praising my work. I suppose I shall have to break away from his influence in this matter and give pupils some encouragement in their work. It is, no doubt, as important for them to know wherein they have succeeded, as it is to know wherein they have failed.<sup>2</sup>

(Staff teacher's comment: <sup>1</sup>It seemed to me you were quibbling over very small points in an exceedingly good paragraph. <sup>2</sup>When you rise to help, talk to the pupils, not to me. I probably know what you are driving at; they do not. This report is inadequate. You say nothing of the hows and whys of the recitation. Have you made any effort to know the pupils? I should be glad to have a conference with you.)

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Mr. N. (went into a new class at this time)

History—9th Grade—24 pupils—1 college senior—1-8-18.

95. (First day in new class). Well, the "new-boy" feeling although it showed itself in one or two instances was much less strong than it was when I entered the other class (1). I feel sure that I shall feel more at home here in a few days than I ever did in the other class. The general atmosphere in the classroom was what struck me most favorably. Everybody seemed eager and willing to give the best that could be given. We refreshed our memory in regard to things geographical by drawing a map of Greece and putting in as many names as we could remember. Then there was an exceedingly rapid review of the careers of Philip and Alexander. Then after a little study, a few of us talked over the division of Alexander's empire. It was here that I felt like a "new boy" and I found it hard at first to try and create situations in my own mind in case I should have been made responsible for any situations which might have arisen (2).

(Staff teacher: (1) Of course—One of the great values of the course.

*(2) Your former experience has undoubtedly helped you to make this good beginning. Don't lose a minute in becoming acquainted with these boys and girls and in participating to your fullest capacity. You did well to-day.)*

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1-9-18.

96. I was very glad when 1:20 came to-day in order that I might have the privilege of working (1) with the pupils who made such a good impression on me yesterday. I was not disappointed for we had a very instructive session and I think Miss O. (S. T.) must have felt satisfied that the pupils received full value for each minute spent in class.

Then we discovered three problems on the board (2). One group was ready to begin on the second problem immediately after the first one had been worked out. After this the remainder of the class worked out the second problem. We brought out all the points necessary, but I have a feeling that Miss O. (S. T.) was more successful in having the pupils make the points than I was (3). Lazare and Willis then professed themselves to be ready to discuss the Seagnes. We were joined by another boy in a few minutes. They knew a great deal about them, but were not as accurate as the class standard demands. Upon Miss O.'s suggestion they decided to study the subject thoroughly (4).

Some of the pupils did very well in bringing out the characteristics of "The Dying Gaul" and also the significance of the work (5).

*Staff teacher: (1) Good. (2) How was the first group started? Who were in it? Were you there? (3) Why? (4) What does this situation prove to you? (5) What a different report! You are on the right track. Keep at it. Record your participation and reaction. How did you go about the business of being chairman?*

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1-15-18.

97. I made an important resolution in class to-day. For sometime I have been convinced that the old formal method of conducting a recitation could be superceded by something much more productive. But by nature I am an extreme conservative, and it is very hard for people of my type to break away from the old. Logically I should have resolved not to conduct my classes in the old way as soon as I found that it was less productive than the plan I had been observing. But logically or illogically, I could not bring myself to the point until to-day. Since the class period this afternoon, although the old keeps pulling me back, I don't think I shall ever be satisfied to conduct a class in the old way. More action can not help but be valuable. There is nothing wrong with the theory back of it and to-day I finally became convinced that it was practical. It is not only what I saw to-day. My conclusion comes as a result of many days' observation. To-day was merely the culminating point in the process. Had I reached the conclusion some time ago, it would have been better for me. It was rather a queer position that I was placed in. I went out there each day

to observe a scheme that I did not want to enter into the spirit of. The old had been tried. It had worked. Why bother about changing it? It was in this spirit that I was trying to co-operate in the work. When it came to reporting my mind worked something like this: "I'll never use anything but the old formal recitation. It's plain that the new is working well but I don't want to admit it. To avoid admitting the fact why I'll say nothing about it." It was natural for those who read my report to conclude that I had not grasped the fundamentals at all. And so it was made difficult for every one concerned. To be perfectly frank, I felt like dropping the course several times. However, I am not at all sorry that things turned out as they did, for in spite of myself I became convinced that the old formalism should be abolished, and a little later that I would abolish it.

The point in to-day's class period at which I made my resolution was when I was watching the pupil teachers go over the lesson with those who had completed their study later. That was the culminating point in the process by which I became convinced that the old formality should be and would be banished from classes that I should have anything to do with. Miss O. (S. T.) helped it along by throwing me one of her timely asides which have been very instrumental in convincing me of my foolishness in refusing to get away from the old idea.

The teaching personality is a thing that still worries me more than it ought to at this stage. It is hard to describe the state of my mind in this respect. As far as I can see it's an abstraction that I cannot tear to pieces and analyze. The fact that I can not do this worries me. Because it's something that differs with every individual, I suspect I'll never be able to do it. Anyhow my ideas on the subject are less flighty than they were when I was in the other class. And I feel more confident that I shall be able to get some sort of a hold on my classes next fall. I have had the privilege of meeting one or two of the pupils since I left the other class, and found that I had made a better impression than I thought I did. I feel that it is something which must be developed. By the way, this is another respect in which I worked at cross purposes with the aim of the course. As I remember it I did not conceive of the necessity of making an appeal until I had a talk with Mr. M. (Principal) late in the season. It was then that I began to think about personality and I have been doing it ever since. I expect that is why I get on better in this class. Without competition I feel confident of making an appeal next fall which will be strengthened as my experience increases. I am going to get their respect anyhow.

*(Staff teacher: Your new attitude has done more to convince me that we are on the right track than anything that has happened this year.)*

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Miss Z. (XXX) is an excellent example of an earnest student willing to work and take suggestions. There is evident growth

in power of analysis and in self-confidence. These comments are selected with a view of presenting the student's difficulties and gradual mastery of situations. It is quite obvious that self-confidence increases with sure-footedness in usable scholarship. These two traits appear to run along in her experience as complementary to each other. Miss Z. writes better than one would expect from her performances.

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## XXX

Miss Z. (College Senior)

German—10th Grade—15 pupils—1 college senior—1-8-18.

98. The class hour was remarkably interesting and alive for the first recitation after an extended vacation. I wondered how the staff teacher could keep the class from dragging, as I had serious difficulty in concentrating and fixing my attention.....

I am growing more and more favorably inclined towards the informal way the class is held. At first I thought the pupils were given too much freedom, but I see that that is what a class room is intended for. The pupils have a right to their own opinion and ought to be permitted to state it. If the body is kept too much in restraint, the mind will be checked too. They must work in partnership, and this is what the discipline maintained at the Wisconsin High School endeavors to do and is certainly succeeding in doing... ..

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1-15-18.

99. Today I noticed that I had accomplished another point. When I started my *directed teaching* I had very great difficulty in remembering the mistakes, and occasionally found myself marking them, in order to help me to remember them. But to-day I kept track of all the mistakes perfectly, without marking them or anything else.

We made the work lists for the new lesson in the class. Mrs. B. read the sentence, the pupils wrote their unknowns, and I gave the form and the meaning of the unknown. This forms a variation of word list preparation, saves time, and lastly, the pupils think harder and write down fewer words. The word lists from yesterday were handed in, in corrected form. This encourages accuracy, neatness, consistency, careful preparation, memory training in the pupils for they have to strive to hand in their papers in the best possible condition in order to receive credit for the work. The teacher usually gets what she demands, and if all teachers have as high a standard as our staff teacher our schools would rapidly approach a high standard.



## XXXI

Miss P. (College Senior)

Chemistry—11th Grade—18 pupils—1 college senior—1-24-18.

100. After John finished his topic I took the class. We went over a review of the last two laboratory periods. I found that it was easier to answer questions than ask them. One time I asked Henry a question and he answered it wrong. Instead of asking a series of questions which would lead to the point I asked if the answer he had given was right. He guessed at the answer this time and hit it right.

Two or three times I mis-stated my question and led to confusion on the class' part. They did not know what I meant.

Then, one time I asked a question which they could not answer, so I told them the answer, and I told them the wrong answer. I must be sure what I am talking about myself before I try to tell the class things.

Twice I let slight mistakes in formulas slip me. These little things are more important in Chemistry than in anything else and I must watch these little things very closely.

My questioning did not last as long as I had thot it would and I was almost at the end of my rope when Mr. D. (S. T.) told me to sit down and then he continued with the teaching. I will have to see next time that my work will last longer and be prepared for questions on review if the topic for the day is exhausted.

*(Staff Teacher: Don't be so self-conscious. You had not organised your material as you should. In teaching it is easy enough to plan what you are going to do, provided everything goes as you have planned. Usually situations will come up in class that will require a complete change in your plans, and the good teacher should know just when such a change should be made.)*

Mr. M. (below) began his course on a high level and made remarkable progress. He was given a large opportunity in teaching the class throughout the course. On account of the excellence of his work from the start, he was given the chance to substitute some other course. Approval to teach would have been granted after a brief period of participation. Mr. M. preferred to continue the course, feeling that it would prove an unusual opportunity to study problems of teaching on a laboratory basis. The comments included below are intended to present something of the grasp Mr. M. developed in handling real situations.

## XXXII

Mr. M.

Agriculture—10th Grade—12 pupils—2 college seniors—5-15-16.

101. I would like to suggest the following plan to be criticised. At the

beginning of each new phase of the work, give each member of a class a card with (in this case) the names of all the important garden vegetables. Have them take these home and check off those (as many as there are days to be spent on the work) that are of most vital need in their case. From these cards select those that are most universally checked, and take a whole day for the discussion of each. After this was done, if there was any time left others might be discussed. It seems to me that this would be very helpful to teacher and student.

*(Staff teacher's comment: Your suggestion is very good. It embodies about the same method I followed in this work. I selected plants to study from the experience I have had in this work.)*

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5-6-16.

102. I took two boys in the class and went over to the high school garden. We selected a suitable place for the frame, and then went over and secured some material. The sash were not of the same length, and the lumber was not very good, but it served for demonstrating material, and the cold frame will be as good for service as finer materials could have built.

Owing to the short time for the work I had to do more myself than I wanted to. I first laid the frames out on the ground and marked around them in the dirt. The boys meanwhile took the lengths and widths of the sash and sawed the boards to the proper lengths. We put the frame together and nailed the outside rectangle. From the ends sawed off we then constructed the center piece, put on the sash for measurements, and put the whole together. I asked why we faced the frame to the south, and they answered correctly that this was to obtain greatest warmth, light and protection. As the hour was over I sent the boys back, and banked in the frame myself.

*(Staff teacher: We should have taken the whole class out for this work, or had it as an outside project.)*

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5-9-16.

103. If the school provided the materials, and the teacher could say when and how this should be done, without stipulations, I would take up the work as follows. I would divide the class into groups of two. I would have each pair of boys make a cold frame, and have the girls make flats (assisting the latter). I would talk one day on flats and have the class take notes, and the next day I would have each pupil plant one row of four varieties of plants, and tell them that they are responsible for those plants. In transplanting I would precede the work with another talk, have the class take notes, and the next day have each one set out the plants he was responsible for. A two hour period is needed for this work. No science needs laboratory hours as much as Agriculture. I would have certain students attend to certain plants from beginning to end.

5-19-16.

104. I took charge of the class to-day for the full hour. We have spent three or four days in having the class make cuttings, grafts, etc., and now I am trying to go back to the beginning, take up orchard management from the start, and by incorporating the actual practice the class has had in the work, arrange the lessons in logical order from the ordering of the trees to the care of the orchard after fruit bearing, my aim being to make each member understand just how an orchard can be started and cared for. I am not trying to crowd the work into a certain definite time, but will develop it slowly, and give time for questions.

I did not make any assignment at the first hour, but let it develop itself in working out the lesson for to-day. I first asked a few questions as to the possibilities of fruit growing in Wisconsin. I then called for varieties of apples adapted to the state, and enumerated them on the board as given. Next I asked what "Site" included, and discussed the factors, soil, exposure, and elevation briefly. I had different members of the class put planting schemes on the board, and emphasized the hexagonal system. I asked for the proper planting distance between trees, and after some discussion gave 20 feet as a minimum. I explained the "ring and wire method" of staking the orchard, and then partially developed the question of what specifications should be in the order of the trees, going just enough into the subject to make my meaning clear, and then assigning this as a lesson.

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5-24-16.

105. In a conference with Mr. F. he mentioned that my greatest mistake had been in skipping back to points that I had omitted. I believe I mentioned this yesterday in criticising myself. He gave me some good points about questioning, namely, that the questions should cause the pupil to reason not merely to repeat what he had read. We discussed the points on my cards, and he spoke especially of keeping the whole class thinking even though I questioned the individuals. He said that excessive blackboard illustrations caused the pupils to absorb not think in a profitable manner. This is a good point, and I will try to avoid this mistake in the future.

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*(Staff teacher's comment on the foregoing and other reports here omitted: As a whole your work was very good. You jump from one point to another and back again. Finish up and go back only to make connections, etc. Your questions are good. Good vein of humor in work.*

*You find it easier to tell than to develop thru questions. Good questioning is a fine art. Lead pupils on thru actual thinking by carefully worded questions, and still avoid dragging. The questions should develop something. We must avoid making the classroom a place to give back what we have learned.*

*Mr. M (Principal) calls this game re-citation. We must get the pupil to think, using what he has learned as a basis for the formation of new judgments developed by skillful questions. The whole class should be in the game of thinking with the pupil you are operating on, otherwise change your course or method of attack.)*

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6-9-16.

106. This is my last day with the class, and in conclusion I would like to sum up the course as I see it.

First of all, where has it been of value to me?

(1) It has given me confidence in myself. I have been able to forget what others are thinking of me, and give all my energy to the work.

(2) I have been able to see where others have made mistakes, and have added a list of "Donts" to my system. We must avoid all things that tend toward monotony (a) Don't talk in a monotone. (b) Don't address the floor or the ceiling; talk to the class. (c) Don't spend too much time trying to make a student see a point. (d) Don't act bored with the work yourself.

We must avoid extreme informality. "Familiarity breeds contempt" is too strong a statement but it may be kept in mind.

We should deal with great wholes, facts in abundance, but few fine details or complex formulae.

(3) I have learned that the manner of questioning is the great determining factor in teaching.

(4) I have gained some valuable knowledge on the arrangement of subject matter. I have observed that a transition stage is necessary when going from "orchards" to "potatoes." Great leaps leave a vacuum between.

(5) I have added much to my knowledge of Agriculture.

(6) I have learned the value of "illustrative material," and of "action" as well as discussion.

Next I want to express my opinion of the course itself, from the standpoint of the high-school pupils.....

Mr. F. (S. T.) is not attempting to make farmers of the pupils; he is, however giving them a broader outlook on life, and helping them appreciate the things around them.

My greatest problem, in completing my high-school life, was in knowing what profession to choose. This is another thing Mr. F. is doing. This is not mere talk, it is a fact I have discussed it with the boys.

The work has not, however, developed to its fullest extent. There should be more illustrative material. No doubt this will come in another year.

My greatest objection to the course is the matter of "observers." They come to the class, charged with the idea that they are to pick it to pieces. They do not look back of the questioning to see what is being brought out. They feel, as we all feel when we observe the work of someone else when we have not done the work ourselves, that there are many weak points, but they

do not look for good ones. They take away the attention of the class. They make the teacher uncomfortable; and they gain nothing of value with their fault-finding attitude.

In conclusion I would like to say that my course in Educational Practice has not only been of great value to me from the teaching standpoint; but I have learned more about Agriculture from Mr. F.'s teaching than I have learned any semester in any course in the University of Wisconsin.

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#### CONCLUSION

These two "selected comments" (in reality letters), Nos. 107 and 108, represent a quality of reaction to the work of *directed teaching* from teachers in service. These letters are included in bringing this chapter to a close for the purpose of illustrating one means, at least, of relating the work of the University of Wisconsin to the public education of the state. A vital and fundamental connection is developed in this way between work done in the University and service in the schools. These respondents, together with many others write frequently to the staff of the Wisconsin High School for suggestion in meeting their unique problems. No effort is made to secure an artificial bond of connection. These relationships grow up out of a procedure that appears to the University to have a dynamic in them. This type of reaction could be amplified, but it is believed that the following will serve to point out to the reader, not only the general character of the "after effects" of the participative plan of preparing teachers, but also to illustrate a new outlook upon functional relationship between the college and the high school.

#### XXXIII

Miss G. First year of Teaching.

2-23-18.

107. As my *directed teaching* in the Wisconsin High School has so very often been such a source of thankfulness to me, I want to show in some measure my appreciation for the opportunity of having preparatory work in the Wisconsin High School.

I wonder sometimes what I should have done without that preliminary training. The ideas which I received there, combined with the privilege of testing those ideas, I am sure have been worth at least two years of regular teaching to me.

Most new teachers, I imagine, whatever their training, are rather nervous

during their first weeks of teaching. How much this conviction was alleviated in my case, I think I shall never be able fully to appreciate.

The ability to expand ideas received from the guiding teacher and the power to develop ideas, I think are the two best results a teaching candidate will obtain from the immediate association with an experienced teacher who well understands his work.

Whatever I have been able to do other than humdrum work, I feel that I owe directly to my participation under the direction of Mr. P. (S. T.) in the Wisconsin High School.

What I have written I know cannot convey my appreciation to more than a slight degree, but I hope that you will feel that I am exceedingly grateful for the opportunities which my state through the Wisconsin High School has been able to do for me. I know that it is my duty to attempt to repay my obligations by most conscientiously doing my best.

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#### XXXIV

Miss C. Second year of teaching

6-12-18.

108. Now that I have completed a year and a half of teaching, it is interesting to consider how much my work at the University High School has aided me.

On that September morning when I first stood before those attentive pupils, curiosity written all over their faces, I was not afraid, but only glad that I now could start real work. During the first few weeks Miss G. and I often spoke of what a difference it would make if we had never before faced a class, never analyzed real class work, and never formulated objectives toward which to work. If the service of the Wisconsin High School to me had ended here, in giving me the right sort of a start, I would have been very grateful.

However, as I gain experience, I continually find how to apply phrases which at first I did not fully comprehend. I began to realize a little of what it meant to have my English classes as far as possible "a laboratory group," to "have no upper limit to the assignment," to give the "problem attitude," to have "the forward look," and so on.

Of course it would take years for me to work out the complete practical application of these ideas from day to day. But what an opportunity for the use of one's originality and inventive genius. Teaching cannot but be a happy, dignified, artistic profession, I think, when we teachers strive to teach attitudes, the power to think, and self-expression.

Wouldn't it be splendid if teachers all over the country could have such a start as the University High School can give? I hope they may, some day.



SECTION II

MISCELLANEOUS PROBLEMS IN THE PREPARATION OF  
HIGH-SCHOOL TEACHERS

CHAPTER I

THE SELECTION AND THE TRAINING OF TEACHERS  
FOR JUNIOR HIGH SCHOOLS

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The most difficult problem connected with the establishment and the maintenance of junior high schools is the problem of securing teachers who are trained for their work. Though the necessity of having qualified teachers is pressing in all parts of the school system, this necessity is most urgent in the junior high school, because the junior high school is a new institution with a new program of studies and with a new social purpose. If the teaching in this new institution is to be done by teachers who follow the old traditions and who fail to catch the vision of a new method and a new opportunity, it is not likely that the junior high school will be able to accomplish the purpose for which it was intended.

PURPOSE OF THE JUNIOR HIGH SCHOOL

What is the purpose which the junior high school is expected to accomplish? The purpose of the junior high school is to offer a program of studies which shall be suited to the varying needs of boys and girls in their early adolescence, to take into account the individual differences among boys and girls, to assist boys and girls to develop right attitudes toward life and its problems, to assist them in discovering and in developing their natural aptitudes, to



guide them carefully by a wise discipline through the trying time when they are passing from the period of control imposed by others to the period of self-control, to take into account their budding idealism and their emerging religious concepts, to give them opportunities for expressing their social instincts in helpful and inspiring service, to correct physical defects and to build up habits of clean and wholesome living, to acquaint boys and girls in an elementary way with the social, the economic, and the political problems which they must face in the world outside of school; to inculcate in them both by theory and by practice the principles of good citizenship; to induce as many as would profit thereby to go on with their education in higher schools; and to give to those who must take up at once the toil for daily bread a good start by way of special, though elementary, vocational education. In brief, the purpose of the junior high school is to be a friend of the adolescent boys and girls by giving them a full, rich, and joyous life,—full and rich and joyous in the present and for that very reason full and rich and joyous in the days and the years to follow.

Such a program as this is not the program of the seventh, eighth, and ninth grades in the school system which is organized on the conventional basis. Consequently, teachers who are trained to fit into a school organization which is wholly different will not be so likely to do well the work of the junior high school as those who have specific training for the particular problems which they will be called upon to solve.

Since the organization of junior high schools is proceeding at a very rapid rate, it will not be possible to give a satisfying training in advance to all the teachers who will be needed. We must get the best available teachers and train them after they have entered upon their duties. Although there will be considerable loss in efficiency on account of this trial-and-error method, it is important to remember that experience may be depended upon to adapt those new teachers to their work if only they have the aptitude and the proper attitude.

The aim of this paper is to set forth certain standards that seem to the writer to be fundamental in any plan for the selection and the training of teachers for junior high schools. In the first

place, we must consider the practical problem of making the first appointments in the new schools that are to be established. What is to be the source of supply from which the first teachers shall be drawn and what shall be the basis of the selection?

#### QUALIFICATIONS OF SUCCESSFUL JUNIOR-HIGH-SCHOOL TEACHERS

Before these questions can be answered we need to know the distinctive qualifications of successful junior-high-school teachers. What are the differentia between successful junior-high-school teachers and successful teachers in any other department of the public school system? The qualities that would make a person a good teacher in the kindergarten and in the first grade are not the same as are required in the twelfth grade. It is not at all a question of honor, of importance, or of emolument. The only question involved is the fitness of the person to do the work that is required. So far as the junior high school is concerned, the fitness of the teacher involves thorough scholarship, a large and generous and inspiring personality, adequate professional training, understanding of, and love for boys and girls in their early adolescence, qualities of real leadership, and a broad social outlook which will result in positive service in the school and which will connect the school and its pupils with the social environment outside. It is commonly said that the teachers in the elementary school need more sympathy and less scholarship than the teachers in the senior high school. This bold generalization has at least this element of truth in it, that teachers in the elementary school need a large amount of the human qualities of love, of patience, and of sympathy with children and that senior-high-school teachers need a thorough understanding of the subjects which they are called upon to teach. The distinguishing characteristics of junior-high-school teachers are that at their best they exhibit both broad human sympathies and sound scholarship and that they respond generously to the new social demands which a progressive educational program is making upon them. In other words, the successful junior-high-school teacher must combine the distinguishing qualities of the successful elementary teacher and of the successful senior-high-school teacher and in addition must have an unusual

willingness and ability to respond to the opportunities for usefulness which only a broad social outlook and a keen sensitiveness to social obligations can give.

The reasons for this need of superior qualifications on the part of the junior-high-school teacher are found in the nature of the material with which he has to deal. He is dealing with boys and girls at the most critical period of their lives—at the time when physical, mental, and spiritual changes begin to be most marked. There is no need of argument to prove the assertion that early adolescence is the most critical period in the life of youth, for educators generally have accepted the assertion as true. After all that has been said and written about this most important period in the life of the growing boy and girl, it would be a work of supererogation to record here the scientific investigations and discoveries that have been made. Adolescence throughout its whole duration is the period when youth experiences its greatest changes. If at the onset of these changes youth can be put into the proper environment and subjected to the regimen best suited to its needs, there is good reason for expecting that the succeeding crises will be met safely as they occur. To know the dangers and to appreciate the possibilities of children in the ages from twelve or thirteen to fifteen or sixteen requires understanding, tact, and sympathy of the highest order.

#### SOURCE OF SUPPLY OF JUNIOR-HIGH-SCHOOL TEACHERS

In the light of this statement of qualifications we return now to our earlier question: "What is to be the source of supply from which the first teachers shall be drawn and what shall be the basis of the selection?" Both theory and experience indicate the desirability of making the first appointments to newly-organized junior high schools from groups of successful elementary school teachers. These teachers, especially if they are selected from the seventh and eighth grades, will have the initial advantage, a very considerable advantage, of having dealt with pupils who are of junior-high-school age. They will know at first hand some of the problems which they will meet in the new organization. Furthermore, elementary teachers as a group are more likely than senior-

high-school teachers to have had training in pedagogical methods and in the history of education. Training of this kind will be of inestimable value to the members of a junior-high-school staff. If to these qualities of successful experience and of pedagogical training can be added those other qualities which come from adequate scholastic preparation in college and university, from the youthful spirit, and from natural or cultivated social vision, we shall have almost ideal fitness for junior-high-school work. The senior high school, too, sometimes has in its corps a teacher who possesses all the qualities we have mentioned. The best senior high schools have many such teachers. When the conditions are right, both the senior high school and the elementary school should be called upon to assign the members of their staff to places where they can do the most good. Fortunately, some school systems, especially in the larger cities, are able to find among the teachers already in service a sufficient number with the necessary qualifications to fill the new positions in their junior-high-school organization.

In many small communities, however, and in some large cities where the standards of appointment have not brought teachers of high endowments into the elementary schools, the problem of making the first appointments to the junior high school will be more difficult. It is scarcely worth while to undertake the task of organizing the junior high school, with all of its complex problems, unless the teachers who are to be selected for the work show some promise of grasping the meaning of their new responsibilities and unless they possess some ability to measure up to their new obligations. Native ability, especially if it be easily adaptable to new conditions, sometimes may be accepted as a substitute for specific training. Each superintendent who plans to establish a junior high school will do well to consider the availability for appointment of the teachers who are already doing work in the upper grades, especially in the seventh and eighth grades. Unless he can find promising, even if untrained material in this group, he most likely will do well to postpone the institution of his plan to a more favorable time.

## SALARY SCHEDULES IN THE JUNIOR HIGH SCHOOL

Since the junior high school at its best involves a longer school day than is customary at present and since the qualifications of teachers are necessarily of the high order already referred to, it is unreasonable to fix a salary schedule for junior high schools below that which is fixed for senior high schools. Indeed, there are good reasons for saying that in the junior high school, on account of the critical nature of their work and the heavy tax upon their energies, the teachers should receive higher compensation than is paid elsewhere in the system. Perhaps after the new institution is firmly established in the understanding and in the affections of the people this higher compensation will be granted freely in recognition of the measure of service rendered. In the meantime the tendency manifest in some places to establish a salary schedule that is intermediate between the schedule of the elementary school and that of the senior high school is to be resisted strongly, because it not only fails to recognize the importance of the junior high school and the significant contributions of its teachers to the development of a difficult piece of work, but also it strikes at the stability of the new institution by the subtle suggestion to teachers that they may regard their position merely as a stepping stone to the safe berth and the higher salary which the senior high school offers. In other words, the intermediate salary creates a condition of unstable equilibrium, whereas fixedness, firmly based in high purposes persistently followed, is needed to develop the junior high school up to the full measure of its possibilities.

In some places, junior-high-school teachers who have been assigned from the senior-high-school corps have received higher salaries than have been paid to those who were appointed from the elementary school. This practice has produced friction and discontent and has had a tendency to disrupt the organization of the school. The only safe rule to follow is to fix definite standards, not wholly scholastic in their nature, and to pay the same salaries to all who can meet the requirements. If for any reason there is need of appointing teachers who can not measure up to the standards that are set, a plain statement of the reasons for the appoint-

ment and for the salary that is paid will allay unrest that otherwise might develop. Sometimes it is necessary to appoint to special work, like that of drawing or music or industrial arts or household arts, teachers who do not conform in full to the standards which the other teachers in the school have met. Appointments of this kind are justifiable for special reasons. Differences in salary are justifiable for similar reasons. It is not justifiable, however, to base the differences in salary solely upon the fact that some teachers have been appointed to the junior high school from the senior high school, while others have been appointed from the elementary school.

#### METHODS OF TRAINING TO MEET THE REQUIREMENTS OF THE JUNIOR-HIGH-SCHOOL TEACHER

The standards which have been fixed in the best schools have already been mentioned. They may be summarized as follows:

- (1) Graduation from a reputable college or university;
- (2) Professional training in a normal school or in a school of education connected with a university; or in lieu thereof, successful experience in teaching;
- (3) Understanding of, and sympathy with adolescent boys and girls;
- (4) A clean, generous, and inspiring personality;
- (5) Qualities of real leadership;
- (6) A broad social vision and a keen sense of social obligations.

The last four of these requirements may be called "moral" as distinguished from the first two, which are "intellectual." No one who is unable to meet the moral requirements in full should be appointed to the junior high school. The intellectual requirements may be relaxed somewhat in special cases when the successful experience of the teacher or his scholastic training in ways which did not bring him a college degree warrants special consideration.

The intellectual requirements for teaching in the junior high school are as high as those required for teaching in the senior high school. Some persons have said that the junior-high-school teacher, because he is dealing with younger boys and girls, does not need to

know his subject matter so thoroughly as the senior-high-school teacher needs to know it. The fallacy in this argument lies in the assumption that thorough knowledge is not necessary in the teaching of the elements of a subject. All our experience contradicts this assumption. Unless one knows the farther reaches of a subject he is not a safe teacher of the elements. By favoring fortune he may avoid serious errors, but he is not likely to avoid them. In any event, he can not be the inspiring teacher whose insight can create in pupils a desire to know more. Boys and girls from twelve to sixteen years of age are very critical. They find it easy to ask questions and to detect shams. The superficial teacher can not meet the needs of these boys and girls.

Whatever concessions may be made in the case of teachers who are already in service and who for various reasons may be assigned to the junior-high-school staff, there should be no deviation from the fixed standards for those who are taking the training in preparation for a first appointment. We have not advanced very far as yet in the measurement of the moral qualities. We still are making naive judgments, and doubtless we shall continue to make them for a considerable time to come. Without having definite scales for measurement, we know that certain persons are just, and sympathetic, and inspiring, and gifted with qualities of leadership and that certain other persons are lacking in all those particulars. In some ways observation confirms our judgments. For example, a man or a woman who enjoys and who has had successful experience in conducting clubs of boys or girls, who has been a leader of Boy Scouts or of Girl Scouts, or who has in other ways demonstrated inspiring leadership of youthful activities is more likely to succeed as a teacher in the junior high school than one who is without such experience. In the training school, opportunity for leadership of this kind should be afforded very generously in order both to test and to train the capacity of the candidates for positions.

The religious and the social instincts of youth begin to emerge at the age of twelve or thirteen. Unless at this time boys and girls can have the influence of the leadership of wise, true, and generous men and women, the loss thru atrophy of power is likely to be very

great, indeed. For the present we need to pick our candidates for junior-high-school positions somewhat after the manner that has been adopted for the selection of the Rhodes Scholars in Oxford University. These Rhodes Scholars are expected to show a combination of high scholarship, of athletic ability, and of leadership of men. No hard and fast rule is laid down, for it is impossible in the present state of our knowledge to set up scientific objective standards of measurement. In a similar way, it is impossible to set up suitable objective standards for the selection of junior-high-school teachers. In general, however, it may be said that no one should be selected for junior-high-school work unless he has in addition to adequate scholarship those moral qualities without which scholarship alone is an empty shell.

Assuming, then, that the potential moral qualities are present in the prospective teacher we have still to determine precisely the professional training which should be supplied. As has been said before, this professional training should be added to, not substituted for, the academic education in college or university. Graduation from the high school alone will not suffice for the mastery of the one or two major subjects which the applicant may elect to teach. Indeed, it is assuming a good deal to suppose that even graduation from college will give a mastery of any subject. Nevertheless, in the present state of public opinion, that public opinion which fixes the salaries of teachers, it is not likely that more than the first college degree can be required as an evidence of academic qualifications.

Some institutions follow the practice of including the professional subjects in the list of subjects required for a degree. This practice is entirely legitimate in those places where the community needs education in the value of adequate preparation of teachers. It can be accepted, however, only as a temporary arrangement pending the time when higher standards may be established. To include professional training within the scope of the college course means the elimination of some elements of academic study and the reduction of thorough academic education in proportion to the amount of elimination. Ultimately this nation can not afford to recognize a 'syncopated' education of its junior-high-school



teachers; it can not afford to accept anything less than a full academic education of at least four years supplemented by professional training in addition.

The collegiate education of the prospective junior-high-school teacher should follow the approved plan of the group system. At least two major subjects should be pursued with considerable thoroughness. A part of the minor subjects should be related closely to the general departments to which the majors belong. Other minor subjects may be chosen according to individual interests only. Courses in psychology and in sociology, although they are indispensable foundations for later professional training, are in themselves of sufficient general, as distinct from professional merit to warrant their inclusion in the college course.

All that has been said up to this point refers to the training of teachers of academic subjects. It is not likely that for many years to come the teachers of special subjects, such as drawing, music, physical training, and the household and industrial arts can be expected to subject themselves to the same rigorous scholastic discipline as is required of academic teachers. It will be better for our whole educational system, however, if the teachers of these special subjects can have a more thoro general education than is now customary. At present, the teachers of special subjects are too highly specialized to make their contributions to the education of boys and girls as valuable as the intrinsic merit of the special subjects demands. However, it is better that the teachers of special subjects should be masters of their fields of instruction even at the sacrifice of some general education than that they should be mere dabblers, unable to command the thoro respect of their pupils thru their technical attainments. Nevertheless, professional training is necessary for this group, as well as for the teachers of the academic subjects.

The following professional courses including several that may properly be taken as a part of academic education will give the irreducible minimum of training for the best type of junior-high-school teaching of both the academic and the special subjects:

1. General Psychology
2. Educational Psychology

3. Genetic Psychology
4. The Psychology of Adolescence
5. Philosophy and Ethics
6. The History of Education
7. Principles of High-School Education (with systematic participation in schoolroom activities)
8. School Hygiene
9. Social Education
10. Sociology
11. Special Methods (in subject or subjects the student expects to teach)
12. Mental Tests and Measurements
13. Vocational Guidance

This program as a whole does not differ widely from the program which will commend itself as suitable for the training of teachers for senior high schools. The last two courses, however, are of special importance for junior-high-school teachers. As our psychologists develop and improve the methods of mental tests and measurements, school administrators and teachers are finding these tests increasingly useful in classifying pupils according to their abilities and their needs and in adapting instruction to the various groups which the tests reveal. Although tests and measurements are useful in every grade of the schools, they are almost indispensable in the junior high school, where differentiation of abilities begins to be most clearly marked and where this differentiation should be definitely discovered by the teacher and definitely provided for by curriculum adjustments.

Though we do not know very much as yet about vocational or educational guidance, there is good reason for expecting a considerable increase of knowledge in this field in the near future. There is very little disagreement about the great value which educational guidance would contribute to the schools if only we knew how to apply it. The objections usually raised are based upon our lack of knowledge. Though our lack is lamentable, indeed, we do know a little, and we should not hesitate to use even this modicum. Furthermore, as experience in other directions shows, there is every reason to expect that our knowledge in the new field will develop as we use our present possessions and reach out for more. The

junior-high-school period is a time when boys and girls are making rapid strides in discovering and developing their latent abilities. It is the function of the schools to assist in the discovery as much as possible and to give to uncertain tendencies the wisest guidance in their power to bestow.

In order to complete the training which the professional studies outlined above should give, it is necessary that the student should have practical experience in the schoolroom by participation in the activities of the recitation. Out of justice to the pupils of the school we must hope that no plan will be adopted whereby the student-teachers will experiment as does the chemist in his laboratory. Participation in the activities of the schoolroom under the guidance of an experienced teacher is a very different thing from complete control of these activities by one who is wholly inexperienced. Moreover, if the success of the plan of participation is a criterion, we have good reason for thinking that better results in teacher-training are to be obtained by this method than it is possible to obtain under the older method of turning a class over wholly to a novice. The old method is quite comparable to the practice, sometimes followed in the teaching of swimming, of throwing a learner into deep water and telling him to swim out to safety. Since the method of teacher-training by participation in the activities of the recitation is explained in full by Principal H. L. Miller in Section I of this Yearbook, it is unnecessary to go into greater details in this place.

Although no institution in the country has set a standard of training as high as that outlined in this paper, it is interesting to see that there is an increasing number of institutions which are giving recognition to the needs of the junior high school for properly prepared teachers. Both colleges and normal schools are introducing courses designed to meet the special needs of the new institution.

In view of this recognition, rapidly becoming more generous, it is not too much to expect that standards approaching those herein set forth will ultimately prevail. There is no doubt that standards at least as high as these must ultimately prevail if the junior-high-school teacher is to meet his responsibilities and his opportunities

in full and if teaching in this department is to be a real profession and not merely an occupation.

#### PRESENT COURSES FOR PREPARING JUNIOR-HIGH-SCHOOL TEACHERS

The degree to which some of our colleges and normal schools are responding to the need for the new training is shown in the appended statements taken from the announcements and catalogues of the institutions named. No mention is made here of those courses which are of a general nature and which are intended either as a requirement for all prospective teachers or as a requirement for senior-high-school teachers only. Only those courses are included which, according to the description given in the catalogues, are shown to be intended explicitly for junior-high-school training. The numbers preceding the description of the courses are the catalogue numbers. The quotations are not given in full but limited to phrases that are significant for the purpose intended.

#### COLLEGES AND UNIVERSITIES

*California, The University of* (Announcement of Courses, 1918-1919)

108B-108C. Modern Methods in Elementary Instruction.

A course primarily for teachers in service. The first half-year will cover the work of the first six years of the elementary school; the second half-year, the intermediate-school years.\*

112 The Intermediate (Junior High) School.

The development of the movement and the specialization of work for the intermediate school.

215. Special Studies. The intermediate school.

119. The Principles and Practice of Vocational Guidance. (In Summer Session Bulletin, 1918 )

The aims of vocational guidance; effective educational and vocational guidance in the elementary, intermediate, and high school; play, scoutcraft, camps, student activities, self-government, and other experiences as aids in self-discovery and in developing characteristics useful in occupations; the subject matter and method of the life-career class in schools; the relation between vocational guidance and vocational education.

*Chicago, The University of* (General Announcement of the School of Education, 1918-1919 )

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\*In California, the junior high school is called the intermediate school.

36. High-School Administration.

This course deals with the practical problems of high-school administration, including the relation of the high school to the elementary school and to the college; the junior high school.

38. Junior High Schools.

A survey of the evolution of the present divisions of the school system and of the divisions of European systems. A survey of the progress, in recent years, of the junior high school, including a critical examination of typical courses of study.

58. Prevocational Education.

Purpose: To study the present movement to organize purposeful curricula for those who leave school early. The course discusses the economic, administrative, and industrial phases of the work and its relation to the junior-high-school movement. Courses in English, mathematics, science, industrial history, drawing, and shopwork are examined. Useful to those preparing for administrative work in popular education or for teaching in prevocational or junior high schools.

59. Vocational Guidance.

Topics discussed: Guidance surveys and literature, school records, placement, employment supervision, analysis. Specifically useful for superintendents, principals of high and junior high schools, and for administrators of industrial training.

11A. Organizing Grammar-Grade and Junior-High-School History for Teaching Purposes.

Emphasis is placed on selecting, organizing, and standardizing historical material adapted to the grammar grades and the junior high school.

11B. The Technique of History Teaching in Grammar Grades and Junior High Schools.

A consideration of the following topics as they relate to history in the grammar grades and the junior high school: general and special methods of procedure, dramatization, the history recitation, notebook and written work.

30. The Teaching of the New Civics and Community Life in Junior and Senior High Schools.

A grammar course for teachers and supervisors of the grammar grades and high schools.

93. The Teaching of Industrial Arts.

This course is planned for grammar-grade, junior and senior-high-school teachers, and supervisors of industrial courses.

*Colorado, The University of* (Summer Session Announcement, 1918)

8. School Administration

Among the problems considered are the following: financial support, state and local control; the junior high school; supervised study, vocational guidance.

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*Columbia University* (Teachers College Announcement, 1917-1918)

219A. Sociological Foundation of Curricula.

Junior high and senior high schools.

292A. Problems of School Curricula.

Proposed for junior and senior high schools.

297-298. Vocational Guidance.

Vocational guidance aspects of the junior high school work and organization.

289. Organization and Administration of the Junior High School.

211C. Illustrative Lessons in History.

The class for 1917-1918 will be a first year class in the Horace Mann Junior High School.

496. Practicum. Current Problems in Arts Education.

Adapted to junior and senior high schools.

147-148. Principles and Practice of Teaching Industrial Arts in the junior high school.

(Summer Session, 1918)

S289A. Organization and Administration of the Junior High School.

Causes of dissatisfaction with the present organization of schools; approximations to the junior high school; existing junior high schools, their curricula, courses of study, and other provisions for individual differences; achievements; the outlook.

S281A. The Theory and Practice of Teaching in the Junior High School.

S307B. The Teaching of Literature in the Junior High School.

S308B. The Teaching of English Composition and Grammar in the Junior High School.

S212R. The Teaching of Regional Geography in the Junior High School.

S211D. The Teaching of General Science in the Junior High School.

S212T

or

S212P. The Teaching and Supervision of Mathematics in the Junior High School.

S101. Industrial Arts for the Junior High School.

S147. Theory and Practice of Teaching Industrial Arts in Junior High Schools.

*Cornell University* (Register of Cornell University, 1917-1918; Summer Session)

Industrial Education—C.—Wood Work for Prevocational Junior High Schools.

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*Dartmouth College* (The Catalogue, 1917-1918; Summer Session, 1917)  
Education S7. Junior High School.

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*Harvard University* (Register of the Division of Education, 1917-1918)

15. The Reorganization of Secondary Education.

Problems of theory and practice involved in the reorganization of secondary schools. The Junior High School and other plans for the readjustment of secondary education.

16. Principles of Vocational Guidance.

The following topics, among others, will be discussed: the aims of vocational guidance; effective education and vocational guidance in the elementary, junior high, high school and college.  
(Register of the Summer School of Arts and Sciences)

S15. The Junior or Intermediate High School and Related Movements.

Plans for the reorganization of secondary education.

S18. Social Studies in Secondary Education, with Special Reference to the Teaching of Community Civics in the High School and Junior High School.

(Brief Announcement of Courses by Division of Education, 1918-1919)

15. The Reorganization of Secondary Education.

The Junior High School and other plans for the readjustment of secondary education.

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*Illinois, The University of* (Annual Register, 1917-1918; Summer Session)

S127. Junior and Senior-High-School Curriculums.

Curriculum organization and special methods in junior and senior high schools; comparisons with foreign and secondary school systems.

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*Indiana, University of* (Bulletin of the Summer Session, 1918)

31. Survey of the Junior-High-School Movement.

*Iowa, University of* (Catalogue, 1917-1918, Summer Session)

XV. Organization and Administration, Junior High School.

A consideration of the problems to be met in the establishment of a junior high school.

XXI. The High-School Curriculum.

A detailed study of the present practice in junior high schools.

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*Johns Hopkins University* (University Register, 1917-1918)

5. Secondary Education.

This course will deal with the principal topics of high school organization and administration, including important current problems, such as supervised study, the reorganization of secondary education, and the junior high school.

4. Secondary School Organization and Classroom Management.

The junior high school.

6. The Teaching of English Composition in Secondary Schools.

English in the junior high school.

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*Kansas, The University of* (Annual Catalogue, 1917-1918; Summer Session)

XIX. The Intermediate School (Junior High School).

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*Leland Stanford Junior University* (No courses announced in Announcement of Courses for 1918-1919)

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*Michigan, The University of* (Catalogue, 1916-1917)

14. Social Education. Six-year high school.

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*Minnesota, University of* (Courses are projected, but not yet offered.)

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*Missouri, University of* (No course offered.)

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*Nebraska, University of* (Catalogue of the Summer Session, 1918)

15. The Junior High School.

The adjustment of the intermediate school to various demands; to preparation for college and for life, to adolescence, to intended occupations. The junior high school and improved training for vocation and citizenship.



*Ohio State University* (No courses announced in Catalogue for 1916-1917)

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*Pennsylvania, University of* (Catalogue, 1917-1918)

42. The Junior High School.

This course deals with the organization of the Junior High School, its purposes and the principles underlying the different plans in operation.

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*Pittsburgh, University of* (Bulletin of the School of Education, 1918-1919.)

101-102. High-School Administration.

Special attention is given to mental growth and development in connection with adolescent boys and girls, the organization of the junior high school.

105-106. The Junior High School.

The origin, growth, organization, program of studies, curricula, management, and extra class activities, the content of the courses of study.

(Bulletin of the Summer Term, 1918)

111. Junior-High-School Administration.

The aim of this course is to study the problems of school administration that would be met by a superintendent or principal in organizing a junior high school in a town or city.

131. English in the Upper Grades and Junior High School.

152. Civics in the Junior High School

109. The School Plant. Junior high school.

132. New Phases in Educational Administration. Junior high school.

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*Need College* (No courses announced in Catalogue for 1917-1918)

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*Texas, University of* (No courses announced in Catalogue for 1917-1918)

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*Washington, University of* (Bulletin for 1918-1919)

119. High School Curriculum.

Consideration of the junior high school and junior college.

154. The Junior High School.

Its functions; relation to the elementary school and to the

senior-high-school curricula, daily programs, departmentalism; promotion; teachers; buildings and equipment; costs; the problem of introducing this reorganization.

(Bulletin of Graduate School for 1917-1918)

252. Seminar in Vocational Education and Guidance.

Vocational education in relation to junior and senior high schools.

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*Wisconsin, University of*

108S. High-School Organization.

Brief historical account of the high school and its antecedents; reorganization of secondary education (Junior and Senior High School); program of studies; principles controlling selection and continuation of courses; aims and processes represented in the major high-school subjects.

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*Yale University* (No courses announced in Bulletin of the Graduate School for 1917-1918)

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NORMAL SCHOOLS

*Kansas State Normal School, Emporia, Kansas* (Descriptive Circular.)  
*Junior High School.*

This school consists of the seventh, eighth, and ninth grades. It has a principal who is also supervisor of history and civics. The principal together with the supervisors of mathematics, elementary and general science, and English have general charge of the management and discipline, while other supervisors are detailed from the Normal School for other lines of work.

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*Requirements for the Life Certificate to Teach in Junior High Schools.*

From eighteen to twenty-four hours; in each of two departments, nine to twelve hours.

*Administration of Junior High School Instruction.*

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*Colorado State Teachers College, Greeley, Colorado* (Catalog for 1918-1919)

13. Current Movements in Social Education.

It will include a discussion of vocational education, the school survey, and the Junior High Schools.

113. Organization and Administration of the Junior High School.  
Organization, standards for judging junior high schools, historical development, the program of studies; the daily schedule of classes, courses of study for the various subjects; the qualification of teachers
116. The High School Curriculum. A practical study of the curricula of various small high schools and junior high schools

*Cleveland School of Education, Cleveland, Ohio* (Bulletin of Summer Session, 1918)

18 *The Junior High School.*

Organization and teaching in the junior high school.  
*Supervised Study.*

Supervised study will be demonstrated in the several subjects taught in the Fairmount Junior High School.

*Massachusetts State Normal School, Salem, Massachusetts* (1917-1918)

Arithmetic 2. Methods of teaching arithmetic in grades 7 and 8 and junior high school.

Arithmetic 4. Teaching arithmetic in grades 7 and 8 and the junior high school; advanced course.

Geography 3 Junior-high-school geography.

History and  
Social Science

3 and 4. American history and methods in teaching history and social science in grades 7 and 8 and junior high school

Practical

Arts 4. Intended to familiarize the pupils with the courses of study, methods and demands made upon teachers in grades 7 and 8 and the junior high school.

Fine Arts 4. Methods and practice for students preparing to teach in grades 7 and 8 and the junior high school

Bookkeeping 5. Junior-high-school bookkeeping and penmanship.

*Oshkosh State Normal School, Oshkosh, Wisconsin* (Catalog for 1918-1919)

IX. A three-year course. to prepare for teaching in Junior High Schools.

XIII. *Course for Training College Graduates for Teachers or Principals for Junior High Schools.*

*Educational Sociology.* Discussion of the junior and senior-high-school program of studies in the light of various criteria of subject values.

(Catalog of Summer Session, 1918)

*Educational Sociology*: Discussion of the junior and senior-high-school program of studies.

*Principles of Secondary Education*: Principles which should govern the organization of the junior-high-school course of study.

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The survey just given of work offered in colleges and in normal schools is by no means complete. The aim is to show by the published reports of a large number of colleges and of a few normal schools that both types of institution are making a beginning in the development of courses that are intended to be of direct and special value to teachers and to administrators of junior high schools. In only a few instances is there even a slight approximation to the plans which must be instituted if the preparation of teachers is to be adequate. Doubtless the failure to meet the needs in full is recognized quite generally by many, if not by all of the institutions devoted to teacher-training. To be aware of the failure will frequently be the means of increasing the opportunities that are needed.

A few representative opinions of principles and superintendents who have had actual experience in junior-high-school work will show that among this type of men there is a very strong demand for a most thorough training of teachers. The following quotations from recent letters written in reply to a request for an expression of opinion concerning the proper training of teachers for junior high schools will show the trend of thought among those who have most direct contact with the problem:

#### OPINIONS OF SCHOOL MEN

1. C. E. Chadsey, Superintendent of Schools, Detroit, Michigan: "At present we are demanding of these teachers the same training, both academic and professional, as is demanded of senior-high-school teachers. I do feel strongly that the standards for teaching in this group should be fully as high as those required for high-school teachers."

2. F. E. Clerke, Assistant Superintendent of Schools, Cleveland, Ohio: "In our attempts to organize a Junior High School in the city of Cleveland, we have given most of our attention to the problem of training teachers."

3. Martin L. Cox, Principal of The Robert Treat Junior High School, Newark, New Jersey: "Wisdom and prudence demand that the teachers of the new type school shall be of the skill, tact, and efficiency shown by teachers of

the upper grammar grades and shall also be of the advanced educational and scholastic attainments of teachers of senior high schools."

4. Philip W. L. Cox, Principal of the Ben Blewett Junior High School, St. Louis, Missouri: "Point I, then, is selection of human beings interested in city, state, national, and international problems, in books and pictures and sunsets, in athletics and plays, who like to sing and dance, to direct activities without getting into the limelight themselves. General education, equivalent to a college bachelor's degree is desirable, and may the day arrive when it is feasible. Good methodology, actual practice in teaching under direction, is necessary in training teachers, of course."

5. C. H. Fullerton, Assistant Superintendent of Schools, Columbus, Ohio: "We expect soon to have none but college graduates doing junior-high-school work. I believe that is the proper ideal to be kept in mind."

6. Ben G. Graham, Principal of the Latimer Junior High School, Pittsburgh, Pennsylvania: "My experience goes to show that the teachers who have had successful work in the seventh and eighth years and have had professional preparation—at least graduated from a good School of Education—and better still having had a year of post-graduate work sufficient for an A. M. degree, make the ideal type for the Junior High School."

7. N. C. Hieronimus, Principal of the Garfield Junior High School, Richmond, Indiana: "No training can make a really successful junior-high-school teacher unless the individual to be trained has certain very definite natural qualifications, both physical and mental. Adolescents demand a vigorous physical and mental life of those who would lead; a breadth of interests as well as intensity; a sympathy *with* their life rather than *for* it."

8. C. F. Switzer, Principal of the Junior High School, Grand Rapids, Michigan: "The prime requisites of successful junior-high-school teachers are (1) successful teaching experience, (2) a genuinely sympathetic and helpful disposition, and (3) broad and thoro scholarship."

### CONCLUSIONS

After this examination of theory and practice in relation to junior high schools, it is proper to ask for a statement of conclusions. Obviously, it is possible to organize and to conduct junior high schools with poorly prepared teachers, just as it is possible to organize and to conduct any other kind of school with the same handicap. It is quite clear, however, that the demand for excellent teachers is stronger in the junior high school than in any other part of the public school system, on account of the needs of the children of junior-high-school age. To accept any standard of training except the best is to refuse to learn the lessons which the

failures in other parts of the school system should teach. There is no good reason for establishing a new type of school unless we can have teachers who are able to know and to solve the problems with which they must deal.

The conclusions may be summed up briefly as follows:

1. Select for junior-high-school teachers men and women who are young or who have the youthful spirit; who have broad human sympathies; and who understand and like boys and girls in their early adolescence.

2. Require of the persons who have the natural endowments enumerated in (1), a thoro academic education as represented by a four-year college course.

3. Require in addition adequate professional training. (In some cases successful teaching experience may be accepted in lieu of the professional training in a training school.)

If this program of training becomes the accepted standard in the country as a whole, the junior high school will be able to make a contribution to education commensurate with the expectations of its most enthusiastic advocates.

## CHAPTER II

### THE LESSON PLAN AND ITS VALUE TO THE STUDENT-TEACHER

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In supervising the work of the cadet-teacher, I have emphasized the value of a carefully prepared lesson plan. Each student has been required to make out a daily plan in accordance with a definitely outlined form, which, however, is sufficiently flexible to suit itself to individual needs. The results on the whole have been thoroughly satisfactory. The details of this plan will be discussed later.

#### THE FUNCTION OF A LESSON PLAN

The lesson plan serves two important purposes. In the first place, it should give the student a comprehension of the main objectives which a subject or course of study seeks to realize. In the second place, it should furnish a working basis for the particular aims that the individual lesson is seeking to obtain. For this reason, I have found it profitable to discuss with the teachers at the beginning of their work some of the most important educational values. Hence I frequently ask a group of student-teachers such questions as these: "What in your opinion should be the purpose of education in a democracy?" "To make the pupil a good citizen, what specific things should the schools attempt to do?" "In attempting to make the pupil a worthy member of society, to what extent should the teacher consider the individual as such? How far should his interests, abilities, prejudices, social and economic

status, etc., in any way modify general aims and methods?" "Do the aims of secondary in any essential ways differ from those of elementary education?" "Do the specific things that the high school seeks to accomplish separate this grade of instruction from that of elementary instruction?"

Of course, these questions are to be considered as samples merely of many others that are asked. Their purpose is to cause the student-teachers to think about their teaching in relation to the scheme of education as a whole and to furnish them with a right attitude toward their work. It may be objected that in a practical course philosophical considerations have no place. And to this I would agree if such questions were merely philosophical—that is, if they issued in no practical consequences. It is, however, of the utmost importance that the teacher should have a broad and generous conception of his calling; that he should comprehend the relation of things; that he should have large objectives that extend his vision beyond the immediate work that he is doing, that give him an insight into its significance, and a means of evaluating its details in terms of something more comprehensive and important. This broad point of view is particularly necessary for the prospective high-school teacher, who often is content to teach his subject merely as a 'subject,' and whose greatest single fault is the 'hearing of lessons;' who all too frequently does not know where he is going, but simply that he is 'on his way.' For the elementary teacher, this broader outlook may not be as essential. Instructors in the lower grades are held down to very definite courses of study, to be taught according to carefully prescribed methods with definitely stated and measurable results. The high-school teacher, however, has large autonomy in many instances, and unless he has a stock of 'free ideas' to aid him, his aims in teaching, as well as his methods, are likely to be largely of the trial-and-error variety.

It must be emphasized, however, that the formulation of some of the more important objectives of education is merely one element, and by no means the most essential element, in the construction of an adequate lesson plan. The novice in teaching may have concluded that the chief purpose of educating the youth of a nation is to make them worthy members of a democracy; indeed, he may



have gone farther and decided that in order to accomplish this result there are certain fundamentals in knowledge, in skill, in useful habits, and in right ideals and prejudices that all must possess. He may see, too, that in the development of the child his individual capacities, needs, tastes, interests, and aspirations must be given increasing attention, since the individual is useful only in so far as he is capable and well-disposed. This alone will not help the teacher. The main objectives must be related to other less comprehensive ends and these must ultimately work themselves out in definite and concrete aims that are to be realized in the particular lesson that is to be taught. In other words, there must be a hierarchy of ends, from the most general to the most detailed, if a lesson plan is to be adequately constructed. The teacher, like every other doer of the world's work, is a hopeless idealist if he lives in the realm of these large values alone, if he does not try to make them function in the details of his daily task. While narrow aims without large objectives are blind, generous ideals without detailed ends that lead up to them are ineffectual.

#### THE RELATION OF GENERAL TO SPECIFIC AIMS

When the student-teacher has formulated some of the more general educational aims, he is asked to find the place that his subject has in the attainment of these aims. In other words, he is asked to evaluate his subject in relation to more general educational values. Such a formulation is made with relative ease for some subjects, while for others the difficulty is considerable.

For example, the teacher of history is guided in his choice of the materials of instruction, in the relative emphasis that he gives various topics, and in his methods of teaching, by considering history as an important means of training the pupil in the principles of good citizenship and community service. On various occasions, I have noted how such an ideal of the purpose of history has functioned to revise entirely the teaching of this subject, to vitalize it, and to give it point and interest.

Again, the teacher of literature frequently forms a new conception of his subject when he seeks as one of his chief aims to em-

phasize the fundamental moral lessons embodied in the works of great writers and to bring to the comprehension of his pupils the practical virtues that mean so much in right living and right thinking. Such a teacher is sure to spend less time on tedious and unprofitable details that all too often characterize the English instruction in our high schools, and more on those elements that make literature real to the pupil and genuinely human. When he has a broad and illuminating conception of his subject, he will hesitate to state that "the chief aim of the lesson is to get the pupils to tell accurately the story of Canto II," or "to drill the class in reading with clear enunciation." Such a teacher, too, is less likely to find his instruction in English dry and deadening both to himself and to his pupils—an experience which unfortunately is not uncommon, as many teachers have frankly confessed to me.

The teaching of science, likewise, takes on greater interest and worth when it is conceived in terms of its social significance and its value to the human race in its development. Its facts and principles can no longer be all of equal importance, since with this large objective in view they are weighed in terms of their human significance. The scientific ideal and the scientific method will then find their proper place in the lesson plan, and the history of science will not be entirely ignored. There will be less insistence on learning details merely as a memory cram, less formal and routine laboratory work, and a more obvious connection between the study and community interests. Few teachers who have made the effort to consider this subject in relation to fundamental educational values will openly state: "My chief aim in teaching this course in physics is to satisfy the college entrance requirements. All other aims I subordinate to this."

In the teaching of history, literature, and science, the value of arriving at broad educational aims and of relating these aims to the more detailed objectives of the subjects taught is easily seen by the average teacher; while the narrower practical values of the manual and the domestic arts at once place these subjects as a matter of course in direct relation to the higher aims of efficiency and community service. On the other hand, in the teaching of the languages and in the teaching of high-school mathematics, the higher

aims seem to throw but little light on the specific objectives to be achieved in these latter subjects. Of course, an exception is to be made in the teaching of English comprehension and English expression. Here it is evident that a mastery of current English as it is found in our newspapers, magazines, and books is a prime necessity for the realization of the most far-reaching and important educational aims, while ability to express one's self clearly and to the point is essential in communication with one's fellows.

In the teaching of a foreign language, however, the case is different. The teacher is often quite in the dark as to what the relation of Latin or French is to the pupil's ultimate career, while the pupil generally has no more definite reason for taking the subject than that it is required or it is essential for admission to some higher school. Sometimes the teacher seeks to find in the subject some distant cultural value or some disciplinary end, which, however, is for the most part unclear and uncertain. Such aims seldom serve to vitalize the teaching or to function helpfully in the lesson plan. At this point, however, it is desirable to emphasize the fact that the broadest aims of usefulness can never be realized in any subject unless that subject is mastered so that it can be used by the pupil. The teacher may be uncertain as to just what rôle the knowledge of a foreign language will play in the later life of the pupil, and how well it will serve him as an efficient member of society. This one fact is clear, however, that it can be of little value unless he has a sufficient mastery of it to employ it as an instrument in understanding, interpreting, and expressing the facts and ideas that it contains. Hence, the language should be taught with some definite and measurable objective in view. Latin is to be read and comprehended. French, further, may be taught in order that the pupil may write it and speak it. Such a conception at once suggests to the teacher a wealth of detailed aims and specific methods calculated to achieve the larger end of ultimate use of the language as a tool. One of the chief criticisms that at present can reasonably be brought against our teaching of foreign languages in the high school and the college is that years of study seldom achieve the end here set forth.

A similar problem is found in connection with the aims of high-

school mathematics. For the great majority of pupils the subject is of little practical use, and surely in part for the reason that the pupil has never mastered his algebra and geometry in such a way that they can be tools to serve him efficiently. At any rate, nothing is gained by the study if there is not a reasonable skill and mastery, not even the much exalted end of mental discipline. So the teacher's main objective in teaching this subject becomes clear: Teach those things that the pupil can master; teach them until they are mastered; and relate them as far as possible to the needs of the world in which the pupil lives.

#### OTHER CONSIDERATIONS THAT DETERMINE SPECIFIC AIMS

In determining the main aims of a subject of instruction, as well as the detailed objects of the day's lesson, the teacher needs to take into consideration something more than the larger educational values, as helpful as these are. I emphasize with my classes constantly the necessity of the teacher keeping in view the general and the specific abilities and interests of the pupils, the careers that may be open to them on completing their formal education, and the probability of their continuing courses of study for longer or shorter periods of time. Most of all, however, I emphasize the fundamental laws of learning as they relate themselves not only to methods of instruction, but to the aims of instruction as well.

It frequently happens, for example, that the general intelligence and the previous training of a group of pupils will decide whether it is possible to teach a subject with a large, or a relatively small objective in view. There are often in the same high school various divisions in the same subject, using the same textbook, and instructed by the same teacher. Frequently these divisions show marked differences in interest and ability. I have known some classes in history that respond eagerly to questions relating to political, social, and industrial problems, while others evince little interest in these matters, and are aroused only when history is presented as an interesting story with emphasis on its dramatic details. In other classes even this simple presentation fails to appeal to some individuals. Indeed, many pupils seem capable only of mastering a few important facts and in memorizing the text in a mechanical

way. It goes without saying that the teacher should attempt to conduct his course in terms of the largest aims possible; but if he finds that he has before him a particularly stupid and inert class, he should not attempt the impossible task of making a silk purse out of a sow's ear.

What is true of history is even more true of English, whether taught from the standpoint of expression or of comprehension and interpretation. As far as English expression is concerned, the teacher often finds himself in a peculiar difficulty. Pupils vary tremendously not only in ability, but also in previous training, with respect to the use of the mother tongue. The refinements and niceties of diction may be taught to one group of pupils, who, because of ability and home environment, possess large vocabularies, some sense of verbal differences, and a capacity to comprehend what good usage means. Another group of pupils may be ignorant of the meaning of the most common words, may have no appreciation for any of the elements of style, and may not be able to write simple sentences with uniform correctness. The greatest service that the teacher can do for this latter group in preparing them for efficient living is to ground them in the most fundamental things; to insist that they speak and write with some regard for simple grammatical principles, that they use words with reasonable accuracy, and that they spell the most common words correctly. More than this he cannot hope to accomplish for such a class.

In the work in composition, the teacher finds some pupils who possess a real sense for style and some inventive ability, and who may be, and should be taught to write well; but his aim for the majority must be to teach them how to express common thoughts in simple and direct ways. One pupil may be encouraged to write a poem or a story, while another is given the assignment of composing a business or a social letter in an acceptable form.

Literary appreciation and a comprehension of the great thoughts and ideals that the English classics contain may be brought home to some pupils in a more fundamental way than to others. The aim for all cannot be the same. "Exposing pupils" to good literature, advocated by Professor Snedden as a means of developing appreciation, cannot be practiced in an aimless and haphazard

manner. Different individuals require different treatment. Some pupils are immune to the best; they will get the literary fever, if at all, only by placing them in contact with books other than the great literary masterpieces, and only by emphasis on the part of the teacher of things that to him may seem of less literary value and less moral excellence. It is perhaps unnecessary to give further examples. In all subjects of the high-school curriculum, this maxim holds good: "Modify your aims with reference to the individual capacities and interests of your pupils."

The probable future career of the pupil must necessarily determine in a considerable measure what the particular aims of any course of study should be. Perhaps there is but one subject called English, but clearly certain aspects of it, to the exclusion of others, should be emphasized for pupils who are preparing for college. The emphasis will be different for those who are to use it in the commercial world. Technical pupils will require a technical vocabulary; they should be trained to express their ideas in direct and definite ways. Perhaps such a term as "Agricultural English" is not so gross as it at first seems, if the idea that the expression is intended to convey is comprehended. English is no more universal than any other discipline or study. It functions only in specific situations.

What is true of English is true of every subject in the curriculum. Physics cannot have the same aims when it is made a part of a course in general science as when it is taught as a separate subject to pupils preparing for college or a technical school. In the manual arts the main objectives are influenced by the question: "Are the pupils taking this course to acquire a general knowledge of, and some elementary skill in, hand-work, or are they seeking to become proficient in some definite trade?" Foreign languages vary their aims in terms of what use the pupil is expected to make of what he learns. Instruction in French often differs materially from instruction in Spanish, because the former is considered a cultural subject and the latter mainly a practical subject, to be taught chiefly to those who are preparing for positions in the commercial world.

The question as to whether a pupil will probably continue a

course of study for a period of years or pursue it only for a brief time has an important bearing on the objectives of the course. A one-year course in high-school mathematics must adopt different aims and pursue different methods from the older course, covering two years and a half. It is possible that some Latin may be taught to pupils who intend to study it for only one or two years, but surely the aims of such a course will be quite different from those set up for a course in which the pupil is to carry the subject for four years in the high school with a view of continuing it in college.

Such questions as the above I impress upon my students in connection with their lesson plans, but more than any of these considerations, I endeavor to emphasize the place that *the laws of learning* occupy in the general and in the detailed aims of instruction. Important among these laws in influencing the lesson plan are the four following:

1. *The elements that enter into the learning must be associated in their proper order.* This maxim concerns chiefly the method of instruction, but it also has an important bearing on the detailed aims that the teacher sets up, since there is a best possible order in learning.

In the study of a foreign language, should we emphasize grammar at the start, or make our objectives early in the course the acquisition of some ability in reading and speaking? Since the right order of learning involves beginning with those things that have interest, and are related to the pupil's experience, should the teacher in the manual arts have as his first aim the mastery of certain formal exercises, or the construction of some simple articles of every day use? Since the less difficult elements of learning should be introduced if possible before the more difficult aspects of the subject are taken up, should instruction in a foreign language have as its initial aim the mastery of phonetics? Should the conditional sentence, seldom found in the literature read by the first-year pupil of Latin, be treated during the period in which the learner is acquiring a knowledge of the elements, or should its consideration be postponed until the construction arises in actual use? Since fundamental habits of knowledge and skill must be acquired before the learner can proceed far in any subject, such questions as

these suggest themselves. "What facts in history should be made the subject of drill in the early stages of the course?" "What physical principles are most elementary in their nature?" "What are the most commonly used processes in algebra that must be early reduced to the level of mechanical skill?"

2. *Unnecessary elements should never be introduced in the learning with an idea that they may be eliminated later.* This maxim, for example, clearly enjoins the teacher of shorthand to avoid setting up as the aim of a lesson the study of outlines which cannot be economically used in actual practice. This principle will prevent also the teacher of a foreign language from emphasizing translation into English as an aim of instruction when the purpose of the course is to give the pupils facility in reading and understanding the text in the original.

3. *There are fixed limits to desirable and possible proficiency in any act of learning.* The teacher who understands this principle will not continue to hold up certain objectives when the pupil has reached the point where further improvement in specific elements of learning is either extremely difficult or without compensating results. Such a teacher will not insist on emphasizing with a class of beginners unusual constructions in a foreign language, or with the average pupil, ultra-fine distinctions in the use of the English words. He will not expect immature pupils to understand the intricate problems of constitutional law in the study of history, or require them to spell uncommon words without the use of a dictionary.

4. *Review of what has been learned is necessary. This cannot be haphazard. There is a sequence in review that is the most economical one.* I have found that this maxim is one of the most difficult for the novice in teaching to comprehend and apply in working out the daily lesson plan. Just how much of yesterday's lesson should be gone over again; what important matters taken up earlier in the course should be recalled at a later stage; what particular weaknesses of the class and of individual pupils need most of all to be corrected; what connection should be made between the review and the advance? These are questions constantly recurring



and demanding most careful attention in the formulation of the daily aims of instruction.

COMMON FAULTS MADE BY TEACHERS IN FORMULATING THE AIMS  
OF THE LESSON

Up to the present point, the discussion may have given the impression that a consideration of the construction of the lesson plan, particularly of the nature and the function of the aim, precedes the drawing up of daily plans by the student-teacher. This is not so, however. The novice in teaching is given but a few preliminary instructions before he attempts to plan his work. A consideration of the lesson plan, not only in respect to the aim, but also in respect to its other essential features (to be discussed later), is carried on at the same time that plans are being drawn up and submitted, and the whole procedure is by the case method. In this way, theory and practice are kept in vital contact; the theory gives meaning to the practice, and the practice gives point and objective to the theory. Such a method of conducting the work I have found eminently satisfactory—a method which in my experience applies not only to the instruction of students in the art of plan-making, but to all teaching of whatever nature and whatever grade.

Student-teachers at first of necessity make many glaring mistakes in the formulation and utilization of aims, as well as in other details of the plan, and it is seldom before the middle of the scholastic year that reasonably good plans are submitted by the majority of the class. This, however, is to be expected. Gradually skill is obtained, and by the end of the year—during which some 180 lesson plans are handed in by most of the students (and in a few instances, double that number), and the lessons on which these plans are based actually taught—thoroughly good and practical plans are the rule.

The most common faults in determining the aims of the lesson that the novice in teaching makes are the following:

1. The detailed aims are vague and general, as for example:

“My aim in teaching this lesson is to make the class appreciate some of the best points in the story.” (Comment “What points?”)

“The aim for today is to review work touched upon during the last two

weeks" (Comment: "You cannot cover all the things considered during this time. Ask yourself what points need to be most emphasized in review and why.")

"In this lesson my aim is to discuss various difficulties that arise in connection with factoring" (Comment: "State specifically what these difficulties are. Ask yourself how you decide what difficulties should be considered.")

2. Not infrequently a broad aim, one which should enter in to determine the conduct of the entire course rather than the details of a single lesson; is set down as the specific aim for the day, as for example:

"My aim is to emphasize thought questions in discussing the political activities of the reign of Augustus." (Comment: "You should plan to ask thought questions in practically every lesson you teach. What are the specific thought questions that you have in mind for today's work?")

"The aim of this lesson is to impress the class with the moral problems brought out in the play" (Comment: "To emphasize the moral aspects of literature is one of the most general aims in teaching. What particular problems do you wish to bring out in the lesson? Be specific.")

"My aim is to give the class some notion of the scientific method." (Comment: "You have given a very large and important aim which should be before you in the teaching of the entire course. What specific things can you emphasize in your lesson in order that this large aim may be in part realized? You should select a few important details as the aims of your lesson, choosing these details in reference to your more comprehensive and general aim.")

3. The detailed aims seem to have no relation to broader objectives, as for example:

"My aim today is to have the pupils look up in their dictionaries the derivation of the most unusual words they meet in their reading." (Comment: "Why do you wish them to do this? How will a knowledge of the derivation of these words help the pupils in understanding and appreciating what they have read? Be sure that the time spent on this will justify itself in terms of the aims of the course before you adopt such lesson aims.")

"My aim in teaching this lesson [in Macbeth] is to have the pupils form complete sentences in reply to the specific questions asked." (Comment: "To what main aim that you have before you in teaching the plays of Shakespeare does this specific aim relate? This aim may have some justification, but have you no other and more important aim in teaching this lesson? Remember this is a class in literature, not in oral expression.")

"My aim in today's lesson is very specific. It is to teach the class the correct spelling of the following words found in the outside reading." (A list of unusual words follows.) (Comment: "Does the teaching of the spelling

of these words help you in any way to realize the important objectives of this course? Remember that these words are so uncommon that probably not one of them will be used by your pupils in their written work either in school or out of school.”)

4. At the outset of the course, the student-teacher is likely to hand in aims that are purely formal in their nature, often being merely an outlined statement of the assignment, as for example:

“My aim is to call upon the pupils for the vocabulary and then to take up the translation of the sentences from Latin to English ”

“My aim is to go over with the class yesterday’s review and then to take up the advance propositions.”

“My aim is to read with the class the two selections assigned them for the day.”

In such instances as the foregoing, I point out to the individuals who submit these plans and to the class as a whole, the obvious fact that a mere formal statement of the lesson to be taught, as an aim in teaching has no value, since it cannot in any way determine details or methods. It does not function practically in guiding the teaching. On the other hand, I indicate that if the teacher carefully goes over the assignment and selects from many details definite points that he knows need emphasis, he has then given to his plan some point and value, particularly if he has chosen these details with reference to the larger aims of his teaching and the specific needs of his pupils.

5. Sometimes the teacher repeats the same aim day after day. When criticized for this, he frequently replies that he does not see how he can vary his aims. The same aim applies to all lessons, he maintains. This difficulty is most frequent in the teaching of the foreign languages, where the instructor is likely to proceed in a cut-and-dried way—so much vocabulary each day, so much translation from the foreign language into English, and so much composition in the language. To such teachers I try to make clear the fact that to have one unvarying object is to have no object at all. The teacher who aims at identical things from day to day, not considering the development of the work, the progress of the pupils, and some of the more ultimate values to be achieved, is in a hopeless rut of deadening routine.

6. Frequently student-teachers confuse aims and methods, substituting the *how* for the *what*, as for example:

"My aim in this lesson is to have the members of the class write out the advanced work on the blackboard, and then have it corrected by others."  
(Comment "You are telling how you plan to do your work, not the objects you wish to accomplish. Ask yourself the question: 'What results do I hope to accomplish by this method of teaching, and why is this the best way to accomplish these results?' The results that you seek are your real lesson aims.")

"My aim in this lesson is to conduct the work by question and answer."  
(Comment "'Question and answer' describes a method of instruction, not an aim. What points do you seek to emphasize in your questions? These are your lesson aims.")

"My aim in this lesson is to have the pupils recite on the various main topics. After each topic has been presented (but not during its presentation) the class will be allowed to ask questions of the pupil who has just recited."  
(Comment "This describes a method and in some instances a helpful one. It does not tell what you aim to do by using this method.")

7. The teacher at times sets up too many aims to be realized in any single lesson, although the aims considered singly may be excellent. Thus:

"My aim in this lesson is to consider first, the development of the story in the 'Legend of Sleepy Hollow'; second, to emphasize the exquisite humor of Washington Irving's treatment; third, to discuss the epithets and descriptive adjectives that he employs; fourth, to analyze the character of Ichabod; fifth, to make the class realize the effects of foolish fears on the actions of an individual; and sixth, to lead the class to see that in this humorous narrative there is an element of pathos, making the application of this fact to life in general."

8. Frequently the various aims are not mutually related and do not group themselves under a single higher aim to which they should contribute. To an extent the example quoted above suffers from this fault. The following even more obviously errs in this direction:

"The aim of this lesson is to give the boys practice in forming simple sentences in answer to questions; to make sure they all profited by the reading yesterday; to bring to their attention the principles of indirect discourse; also certain idioms explained under paragraph 154; further to stimulate interest in the subject; to impart knowledge about the country; and to improve pronunciation, reading ability, and vocabulary."\*

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\*Quoted from the writer's *An Introduction to High-School Teaching*, p. 349.

## THE METHOD AS A PART OF THE LESSON PLAN

The second important consideration in the lesson plan is the statement of the method by which the aims are to be realized. The chief characteristic of the effective method is that it should be adequate to realize these aims. Often, however, there is apparently little relation between the two, as the following example shows:

"The aim of the lesson is first to emphasize the importance of clearly relating a modifying clause to those parts of the sentence that it modifies; second, to consider with the class various varieties of modifying clauses, and third, to point out the most common errors made in the use of such clauses.

"Method: I shall devote the first part of the hour to a rapid review of yesterday's advance. I shall then discuss the main points in the advance for today; and finally I shall take up with the class the sentences written on the board by various individuals."

In sharp contrast with this obscure statement of method is the following in connection with a lesson, the subject of which is taxation as a cause of the French Revolution:

"Method: When the class assembles, I shall pass out sheets of paper for the purpose of having a short test. This test will require about fifteen minutes, and will be based upon the reading assigned to be done outside of the class. The following questions will be asked: (1) Give proofs that the burdens of taxation were unevenly distributed. (2) Name the different kinds of taxes in France at the time of the French Revolution. (3) What were the direct and indirect taxes? Explain and give examples of each

"After the test is over, I shall begin the explanation of taxation by saying that the city of \_\_\_\_\_ has a yearly expense of about \$8,000,000. I shall then ask how this money is expended, so directing the questions that I shall receive such answers as the following: 'To keep the city streets clean;' 'to pay the salaries of city officials;' 'to maintain the public schools;' 'to provide the enforcement of sanitary rules and regulations;' 'to maintain a fire department, and a police force.' I shall then ask the question: 'How does the city secure money to pay for these things?' and I shall naturally expect the answer: 'Through taxes.' I shall then ask about methods of assessing taxes and securing their payment, and I shall compare such methods with those employed in France before the Revolution. I shall finally bring out through various questions the fact that the people of the city under discussion do not as a rule feel that taxation is a heavy burden, and that the poor are practically exempt from direct taxes. On the basis of these questions, I shall attempt to contrast the condition of the French people with those in the local community, and to show how excessive and burdensome taxation causes discontent and may ultimately lead to social revolution. In emphasizing this

last point, I shall call the attention of the class to the burdens of taxation that are being placed on the shoulders of the people of Europe in the Great War, and suggest possible results after the conclusion of peace.”\*

The method, like the aim, is often too general to be of any specific value in realizing the concrete lesson aims. I frequently get statements of which the following are examples:

“My method will be by question and answer.” (Comment: “The question-and-answer method is, or should be, employed in the large majority of lessons taught. Your statement gives no idea of the details of method that you are to employ to realize the aims of this particular lesson.”)

“I shall use the development method for the most part in teaching today’s lesson.” (Comment similar to the preceding.)

“I shall spend most of the hour in demonstrating to the class the nature of magnetism” (Comment: “Your statement is too general. Tell in detail how you plan to conduct your demonstration and how it is suited to bring to the minds of your pupils the aims that you have outlined above.”)

Again, the method, like the aim, is often stated in stereotyped form day after day, indicating no originality or adaptability on the part of the teacher.

As a rule, the novice in teaching gives too few details in his statement of method and is likely to ignore some of the most essential elements of the work in this statement. This is particularly true in regard to the main questions that he plans to ask and also in regard to the illustrations that he should use in his teaching. For this reason, I insist that all student-teachers shall include in their lesson plans, statements of the most important questions that they intend to put to the class and also of the detailed illustrations that they are to use in making clear the difficult and obscure parts of the lesson. I get a fair response to my first request, but in the majority of instances an unsatisfactory response to the second.

In regard to the framing of questions in advance of the lesson, I always meet the objection on the part of my students that it is extremely difficult to formulate questions prior to the actual class situation; that when such questions are formulated and held to rigorously, they give the lesson a stereotyped character and hold down the teacher to a cut-and-dried program, limiting spontaneity and hampering the free development of the lesson. To

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\*Quoted from the writer’s *An Introduction to High-School Teaching*, pp. 353, 354.

this objection (which in my mind is a real one, and which has a certain justification) I reply by pointing out that no details of a lesson plan should be adhered to with absolute rigor, particularly if there is a clear reason for modifying them in the course of a lesson, and that no teacher should be so much a slave to method, not even his own method, that he cannot depart from it in general or in details, if the occasion arises. A lesson plan, however, is in a small way similar to a plan of battle. The general in command must know his main objectives and his detailed aims; he must further have his method of reaching these objectives very clearly worked out in advance of the actual engagement. While many things may occur during the fighting to cause him to modify both aims and methods, the fact that he has planned what to do in advance will help him to change details intelligently. Further, certain main objectives must be realized if he is to win the engagement at all. It is equally true that while no teacher can foresee all the questions that he should ask in advance of the actual lesson, the teacher who goes into the class without a very definite idea of what his most important questions are to be and how they should be framed, is not likely to formulate them well on the spur of the moment.

In regard to the use of illustrations, I find most of the class in ignorance at the beginning of the course. I try to make the student understand: first, what the function of the illustration is; second, what the various types of illustrations are; and third, the general technique to be employed in their use. Space permits me to touch on these points only in a most general way. At the outset, I define an illustration as anything that makes clear something that is relatively remote, obscure, or abstract. I then point out to the class that the illustration may take various forms. The object or the process under consideration may be actually presented, or a picture or model of it may be used. Again, illustration may take the form of graphic representation. A means of illustration, particularly important in the teaching of literature and history, is to stimulate the class to call up in imagination incidents and scenes similar to those described in the text. Sometimes illustration is by analogy; sometimes it consists in a mere suggestion, the

last-named device being an excellent means of bringing moral situations to the attention of the pupils, and of enforcing ideals, as well as of illuminating elements of humor phrased in terms outside of the pupil's common experiences.

Naturally, student-teachers are able to select adequate illustrations more easily in some subjects than in others. The sciences offer the most obvious methods of illustration and demonstration, yet even here I find that students fall far short of their opportunities. Such subjects as language and mathematics give the chance to illustrate in the form of examples, though in a somewhat perfunctory and stereotyped fashion. In such cases, the problem is to find the best and clearest examples for bringing out the fact or procedure under consideration—by no means an easy thing to do. During the first weeks of the course, the student-teacher has little conception of methods of illustration by other means than those just mentioned. Graphic illustration in its various forms is generally a closed book to him; even the proper use of charts and maps is unfamiliar to him. He finds great difficulty in making his points clear through well-devised analogies, and he seldom appeals to the imagination of his pupils in making his treatment of history and literature the humanizing studies that they should be. As he goes on in his course, he improves in these particulars, but seldom achieves excellence during his period of practice-teaching.

#### OTHER FEATURES OF THE LESSON PLAN

Beside insisting that my student-teachers formulate carefully their aims, and work out in reasonable detail the method by which these aims are to be achieved, I have found it advantageous to have them place at the end of each lesson the results that they believe they have obtained. Under the topic "*Results*" are included the general impression formed by the teacher as to how the lesson progressed as a whole, fairly detailed statements of those points where the results were excellent or satisfactory as well as of those which were relative failures, comparisons between the day's lesson and those that have preceded, statement of definite achievements of the pupils, frank comments on the aims set up, methods employed, questions asked, illustrations used, etc. When these results are



carefully and faithfully made out, they serve two excellent purposes. In the first place, they bring to the consciousness of the teacher in an impressive way just what occurred during the lesson. They aid the teacher in forming an estimate of the class. They are the means of honest self-examination and criticism." In the second place, they furnish a record of the daily work that can be referred to from time to time for comparison with later attainment. Student-teachers differ greatly in the emphasis that they place on the statement of results. Some content themselves with perfunctory and brief statements, such as: "Today's lesson went well on the whole. I had little trouble with attention or discipline." Other teachers write out in considerable detail what they consider was the outcome of the lesson, giving an interesting and intelligent analysis of their successes and failures, of the relative value of various parts of the lesson and a brief critique of their aims and method. The following is an example:

"I feel that to-day's lesson went better than any I have so far conducted. In the first place, the class was interested and alert. The reason for this attitude was, I am sure, that I tried to bring the discussion home to them, to relate it to their own experience and to the things that most concerned them. I am going to try to do this each day from now on. However, I must guard against two things. First, I must keep more to the subject, and not allow the class to wander far afield, however interesting the excursions may be. In one instance, I started in to discuss agrarian troubles in Italy and ended with the relation of high prices to the present gold supply. Second, I must prevent the individual members of the class from breaking in with comments and questions. Their interest prompts them to do it, but it creates a certain disorder that may affect the discipline. I had a feeling to-day that if I am not careful about this, I may soon have a disorderly class on my hands.

"In to-day's lesson I spent too much time on the advance and I had only five minutes for the assignment of tomorrow's work. I had planned for ten minutes, and I could have used even more to advantage. I think most of my questions were good, but too many were leading questions and involved little thought on the part of those who answered them. My illustrations 'went.' The class in every instance saw the point and were interested. I shall spend a good deal of time in the future in planning my illustrations. I wish I had better maps for part of this work, but I find I can get on by drawing rough outline maps on the board, and having the pupils fill in important details as they arise in the course of the recitation. I have not as yet overcome entirely the fault of asking questions twice or three times, or of repeating the answers of the pupils, but I am sure I am improving in this respect."

I require student-teachers to hand in their lesson plans at the end of each week. These are corrected and the main faults and merits are discussed with the class as a whole. The book in which the plans are written has space at the end for details other than those immediately connected with the plan. The student-teacher is required to give a written statement of the more important matters brought out during the week in his conference with his critic-teacher. He is asked to report all cases of discipline, their nature, the method of treating them and the results secured. He is also asked to give an account of individual help rendered pupils, stating the difficulty, the nature of the help given, and the outcome, as far as it can be judged. If he visits the class of another teacher, or observes the work of his critic in the conduct of a lesson, the student-teacher is asked to write out his impressions of this.

All lesson plans are required to be made out in advance of the lesson taught, and during the actual teaching are placed on the teacher's desk where they can be inspected by the critic-teacher or the supervisor of practice teaching. Changes made from this plan during the course of the recitation are indicated in red ink.

Student-teachers at times find the making out of lesson plans somewhat of a task, but on the whole their attitude is receptive, particularly after they understand the purpose of such plans and acquire some skill in constructing them. At the end of the year of practice teaching, each student is asked to write a paper commenting on the work, giving his impressions of its merits and defects. With scarcely an exception, the members of each class mention the planning of their lessons as one of the most helpful devices in their teaching. Doubtless they make this favorable comment in part because they know the instructor's attitude toward this phase of their work, but I am inclined to believe that there is a good deal of genuine approval in what they say. Many teachers who have past beyond the period of their novitiate, have told me in later years that while they no longer make out detailed plans for each day, they nevertheless continue to a considerable extent to plan their lessons, and find the practice of great value in their teaching.

In concluding this discussion, I append a lesson plan which

shows in some detail the main features touched on in the foregoing discussion. It is an example of one of the better plans submitted by a student-teacher toward the end of the year of practice teaching.\*

#### LESSON PLAN IN PHYSICS

##### A Materials Covered in the Lesson

(a) *Review.* I shall go over with the class the various facts previously discussed in regard to sound, namely,—that it originates in a vibrating body, that it is conducted through the atmosphere, and that it is in the form of longitudinal wave motion. What really travels through the air is a series of compressions, alternating with a series of rarefactions. (10 min.)

(b) *Advance.* Here we shall discuss the speed of sound, the graphic representation of sound, and the nature of the manometric flame. (17 min.)

(c) *Assignment.* I wish here to bring out the difference between noise and tone, and two of the three features by which tones are distinguished from one another; namely, loudness and pitch. I shall reserve the discussion of quality (fundamentals and overtones) for another lesson. (18 min.)

##### B. Outline of the Lesson in Detail

(a) *The aim.* The aim of this lesson is again to emphasize the physical facts relating to the cause of sound and its transmission, to draw a distinction between sound as a *sensation* and as a *physical phenomenon*; to frame with the class a definition of noise and tone, and of loudness and pitch. I shall treat these distinctions from two standpoints, sensation and physical energy. These latter distinctions will lead up to subsequent laboratory experiments.

(b) *Method.* I shall first ask a number of fact questions concerning matters brought out in previous lessons. Typical questions to be asked are as follows:

“If you clamp in a vise a blade of a hack saw, what must you then do to cause it to give forth a sound? As long as the sound continues what will you notice about the hack saw? Sound a tuning fork and notice that the edges look hazy. Why is this? What must we do to the strings of a mandolin in order that the instrument shall give forth a sound? What do the above facts show in regard to the cause of sound? The human voice is a good example of sound. Is the sound in this instance due to vibrations?” (This last question calls for discussion and reflection; it has not been touched on in previous lessons.) “How does sound travel from the source (vibrating body) to the ear that hears it? What proofs have you that it travels through the air? Does it take time to travel? What proofs have you that it takes time, and can you measure the time that it actually takes?”

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\*Quoted from the writer's *An Introduction to High-School Teaching*, pp. 418-421.

The above questions will emphasize the facts that sound is always caused by a vibrating body, and that it travels through the air. I shall next attempt to demonstrate the fact that sound travels in the form of waves. To do this, I shall use König's device, the manometric flame (The nature of the sound wave has been discussed in previous lesson, but has not as yet been demonstrated, for the simple reason that the apparatus was out of order at the time the topic was first considered)

I shall next draw on the board a graphic representation of sound waves and explain the construction of the graph.

In the assignment for tomorrow, I shall attempt first to lead the class to distinguish between two kinds of sound, noise, and tone, and to point out their essential differences first as sensations, and then as physical phenomena. To do this I shall use the various resources of the laboratory to produce sounds (both tones and noises) I shall strike the tuning forks, actuate strings, pound on the desk with a mallet, etc. By this means I hope to get a statement from the class that some of the sounds are musical and others are not. If I succeed in doing this, I shall then ask such questions (requiring reflection and thought) as the following:

"Give me a list of words (adjectives) that can be applied to tones; to noises." "Are tones always pleasant?" "Are noises always unpleasant?" "Are there some sounds that are both tones and noises?"

I shall next attempt to make clear to the class that the discussion of tone and noise which we have just had, considers sound as a *sensation*, not as a form of physical energy I shall then ask what is the physical distinction between tone and noise, and shall again use the manometric flame with the purpose of showing that tone is due to a periodic motion, and that noise is due to a non-periodic motion

By striking the tuning fork with gentle and hard blows, I shall attempt to lead the class to distinguish between loud and soft tones By striking various forks I shall attempt to develop the notion of pitch. I shall clamp a clock spring in a vise, hoping to bring out the fact that as it is shortened it vibrates more rapidly and gives out a higher note. I shall also attempt to show that a vibrating string sounds loud when its amplitude is great, and soft when its amplitude is slight. Finally, I hope to lead the class to the conclusion that loudness is due to amplitude of vibration, while pitch depends on rapidity of vibration (frequency). In the next lesson (a laboratory exercise), I shall attempt further to prove these conclusions through individual observation and experimentation.

*Questions asked* At the beginning of the hour the questions will be principally of the knowledge and the drill types, the majority of the questions will, however, be of the thought type. I shall aim to demonstrate and develop rather than to tell.

*Illustrations used.* I shall use numerous demonstrations as outlined above. In addition, in discussing the rate at which sound travels, I shall tell the class

about the explosion at Krakatoa in August, 1883, the effects of which were recorded at various points on the earth's surface. I shall illustrate compressions and rarefactions of the air by Mach's photograph of the stationary waves which accompany the flight of a Mauser rifle ball. I shall also refer to the effect of the explosion of ammunition in New York harbor in 1916. Glass windows were broken as far uptown as Times Square.

(c) *Results.* I attempted to cover too much in the hour. Some of the things I tried to do were too difficult for the class to comprehend, particularly the graphic representation of sound waves. This part of the lesson was a distinct failure. Some of my demonstrations did not come out well, particularly those connected with the manometric flame. Few of the class could see just what took place. I shall use this demonstration again as a laboratory exercise. The interest was on the whole well sustained. Some of the thought questions worked out satisfactorily. However, I was forced to tell a good deal that I had hoped to develop. On the whole, I should say that the lesson was fairly successful. Much must be gone over again in review.

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## CHAPTER III

# THE TRAINING OF TEACHERS IN THE ACCREDITED HIGH SCHOOLS OF THE STATE OF WASHINGTON

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### INTRODUCTION

There have appeared in the educational literature of the past decade or two many expressions of opinion of greater or less merit on what the character of the training of the high-school teacher should be. The Report of the Committee of Seventeen,\* to which frequent reference will be made in this study, is, without doubt, one of the best, if not the best, of these. But we have had relatively few statements of what the actual training of any large group of high-school teachers has been. The authors, in common with others who have to do with the training of teachers for secondary schools, have been aware that, before any satisfactory program of reform in the training of high-school teachers can be carried into effect, we must have before us, among other things, the facts on the training of the teachers now in service in the state for whose high schools we are expected to prepare teachers. Pursuant to this felt need for a knowledge of conditions now obtaining in the high schools of the State of Washington, the writers, in the spring of 1917, launched an investigation designed to discover those conditions. The results of this investigation are here reported and, in order to enhance their significance, the facts assembled are presented in parallel with the statements of the Committee of Seventeen as to the kinds of training recommended by them. Although the investigation was initiated with the intent of obtaining facts that would be of use in helping to determine the preparation to be given high-school teach-

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\**Proc. Nat. Educ. Assoc.* 1907, pp. 523 ff

ers-in-training in one state only and, in particular, for one higher institution in that state, in the early stages of assembling and interpreting the data gathered it became apparent that the outcomes were of more than merely local import, that they might even be typical, to a greater or less extent, of conditions in other states, and that, therefore, there was justification for securing for them more than merely local attention. It is on this account that the study has been prepared in its present form.

In order to obtain the facts required for the study, two questionnaires were sent out—one to the teachers in the accredited high schools of the State of Washington, asking them to report the actual preparation they had had for their work, and the other to the superintendents or principals who select and nominate the teachers, asking them to indicate the minimal amount of training such teachers should have in order adequately to meet the needs of the school systems under their supervision. The two questionnaires were alike in that they contained similar questions, asking for detailed information concerning the special academic training for the teaching subjects, the general academic training, and the professional (pedagogical) training.

In response to the questionnaires, returns were received from 496 teachers in the accredited high schools of Washington and from 39 superintendents or principals of such accredited schools. The 496 teachers were slightly less than a third of the total number of teachers in the accredited high schools of the state. In most cases the questionnaires had been carefully filled out and almost all were usable. Of these 496 returns from the teachers, 227 were from secondary schools in which there are 30 or more teachers, 123 from schools in which there are from 11 to 30 teachers, 146 from schools in which there are 10 teachers or fewer. Throughout this study these groups of teachers will be referred to as "teachers of Groups I, II and III," respectively. Most of the returns from the superintendents or principals were from the schools with the smaller instructional staffs, and, since the number of these replies is small, they were treated as a single group. Since the group contains but few principals, throughout this study we shall refer to the returns as the "superintendents'" returns or opinions.

In the discussion of the number of subjects taught and the recurrence of the different teaching combinations, the responses of teachers and superintendents used in this study are supplemented by the results of two investigations made available by the kindly co-operation of Dr. Frederick E. Bolton, Dean of the College of Education and Chairman of the Recommendations Committee of the University of Washington.

Our results will be presented and discussed under the following heads:

- I. Specific Academic Training in the Teaching Subjects
- II. General Academic Training
- III. Professional (Pedagogical) Training

#### I. SPECIALIZED TRAINING IN THE TEACHING SUBJECTS

When the Committee of Seventeen\* in 1907 recommended as one of the components of the training of teachers for secondary schools "a detailed and specialized study of the subjects to be taught," they recommended what must call for the concurrence of all who are interested in securing effective high-school teaching. Without scholarship in the subject to be taught, a teacher must indeed be a blind leader. The facts assembled for the study here presented, however, indicate very clearly that for a large proportion of the teachers in the high schools of the State of Washington, this desideratum is not met. This is shown by the facts as to (1) *the number of different subjects that instructors are required to teach*, (2) *the actual numbers of academic hours of preparation which instructors have had for the subjects they are teaching*, and (3) *the chaos in the subject-combinations handled by the teachers*.

##### 1. *The Number of Different Subjects Instructors are Required to Teach*

Table I indicates the numbers of different high-school subjects that were being taught or had been taught by the 496 teachers who responded to the inquiries concerning their work and training. This table is so constructed as to show the numbers and percentages

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\**Loc. cit.*



of each of the three groups of teachers who were teaching or had been teaching one subject, two subjects, etc. It is to be read as follows: 161, or 75.5 per cent., of the teachers in Group I (those teaching in the largest high schools) were teaching only one subject; 64, or 55.5 percent, of the teachers in Group II were teaching only one subject, etc. Before the reader proceeds to scrutinize the table fully, his attention should be called to the fact that for the purposes of this table and for the study in general, each one of the following has been regarded as a subject: English, Latin, general science, physical geography (and geology), botany, zoology, German, French, Spanish, mathematics, history (including civics), biology, physiology, chemistry, physics, agriculture, home economics, manual training, and commercial work (including economics). The significance of the table is to be seen by glancing down the columns of percentages for all of the three groups of teachers. While three fourths of the teachers in Group I were teaching only one subject, this proportion drops to a little over one half and less than one fourth, respectively, for Groups II and III, *i. e.*, for those teaching in the smaller high schools of the state. Correspondingly, while relatively small percentages of Group I were teaching two, three, and four subjects, the percentages of Groups II and III teaching these numbers of subjects were large. More than a fourth

TABLE I  
NUMBER OF DIFFERENT SUBJECTS THE GROUPS OF TEACHERS ARE TEACHING  
OR HAVE TAUGHT

Number of Different Subjects	Present						Past and Present					
	Group I		Group II		Group III		Group I		Group II		Group III	
	Times Reported	Per Cent of Group	Times Reported	Per Cent of Group	Times Reported	Per Cent of Group	Times Reported	Per Cent of Group	Times Reported	Per Cent of Group	Times Reported	Per Cent of Group
1	161	75.5	65	55.5	35	34.5	35	16.1	26	21.8	13	9.1
2	40	18.8	38	32.0	46	32.0	17	16.6	17	13.9	15	10.5
3	8	3.8	10	8.6	35	34.5	17	16.6	16	12.8	22	16.4
4	3	1.4	3	2.7	21	14.8	28	13.8	15	12.8	36	25.8
5	1	0.5	1	0.9	4	2.8	32	14.7	13	10.7	27	18.9
6	..	..	0	..	2	1.4	17	7.7	10	7.7	5	7.0
7	..	..	..	..	..	..	11	5.0	10	8.2	14	9.8
8	..	..	..	..	..	..	3	4.7	8	6.5	2	1.4
9	..	..	..	..	..	..	3	1.4	2	1.0	3	2.1
10	..	..	..	..	..	..	1	0.4	1	0.8	1	0.7
More than 10	..	..	..	..	..	..	7	3.2	1	0.8	..	..
Total	213	100.0	117	100.1	143	100.1	218	99.0	122	99.9	138	100.1

of the teachers who were serving the high schools with teaching staffs of ten teachers or fewer were handling three subjects and about a seventh were teaching four subjects. When we total the percentages of the teachers in each group who were carrying class-work in three or more subjects we find that they are 5.7, 12.1, and 43.5 per cent., respectively. Almost an eighth of those teachers in high schools having instructional staffs of eleven to thirty, and almost a half of those in high schools having staffs of ten or fewer are teaching three or more subjects! With these facts before us we may suspect that these teachers have not made a "detailed and specialized study of the subjects to be taught," especially since most of our institutions giving training to prospective high-school teachers make no pretensions to giving preparation in more than one or two subjects.

The grounds for this suspicion are considerably enlarged when one gives attention to the figures in the six right-hand columns of Table I. These columns present the numbers and percentages of teachers who have taught each of the several numbers of different subjects from one to ten or more. For the needs of this portion of the table, to the number of different high-school subjects being taught by each teacher at the time the inquiry was made were added the number of additional high-school subjects in which this teacher had given instruction during some earlier period of his experience. The first glance at the numbers and percentages in these columns, when compared with those in the six left-hand columns, discovers a marked drift toward the lower portions of the table. The proportions of these teachers in all three groups, who, in all their high-school teaching experience, have been privileged to teach one subject only are very small. Many in all three groups have taught three, four, five, six, and seven different subjects during their careers as high-school teachers. In fact, the total percentages in each of the groups who have taught from three to ten or more subjects are 67.3, 64.7, and 80.5, respectively—approximately two thirds of all teachers for the first two groups, and more than four fifths for the third.

What may have been a suspicion must, in the face of these facts, be strengthened to a conviction. Even though it be admitted

that many of these teachers have not had this experience in these additional subjects in the high schools which they are now serving, they have had it somewhere in the high schools of Washington or of some other state and the students in all these high schools must have been taught by teachers who have *not* made a "detailed and specialized study of the subjects to be taught."

Since the situation we have so far described is seen clearly to be more acute in the high school with the smaller instructional staff than for the high school with the larger staff, and since we must, in the nature of the case, be more concerned with the proper equipment of the teacher now in training than with the improvement in this regard of the teachers now in service in the high schools, it is pertinent to cite some facts drawn from a source other than that which supplies the main body of materials used in this study,—a source available through the co-operation of Dr. Frederick E. Bolton, Dean of the College of Education and Chairman of the Recommendations Committee of the University of Washington. This supplementary material concerns the 126 teachers placed in the high schools of Washington by this Committee for the school-year 1916-17. Table II and Chart I show the distribution of these teachers by the size of the instructional staffs of the high schools in which they were placed. One is struck by the fact that most of these teachers went to high schools employing 10 teachers or fewer. In fact, 81 per cent, or over four fifths, of the entire group

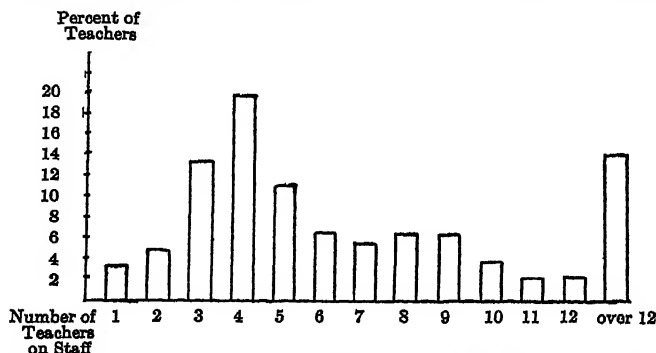


CHART I Distribution by Size of Instructional Staff of High Schools in which 126 Teachers were Placed in 1916-17 by Recommendations Committee of the University of Washington.

TABLE II  
SIZE OF INSTRUCTIONAL STAFF IN SECONDARY SCHOOLS IN WHICH 126 TEACHERS  
WERE PLACED IN 1916-17

Number on Staff	.	1	2	3	4	5	6	7	8	9	10	11	12	Over 12
Number Placed	.	4	6	17	25	14	8	7	8	8	5	3	3	16
Per Cent Placed	.	3.2	4.8	13.5	19.8	11.1	6.4	5.5	6.4	6.4	3.9	2.4	2.4	14.3

went to high schools with staffs of this size, while 52.4 per cent., or more than half, went to high schools with 5 teachers or fewer. This same group of appointees were asked to report the subjects which they were teaching in these high schools. The results of the assembly and classification of the responses of the 110 who answered this question are presented in Table III and Chart II. It may be

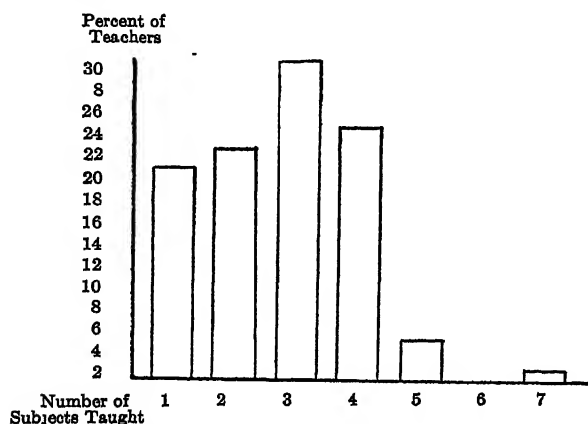


CHART II. Number of Different Secondary-School Subjects Taught by Teachers Placed in 1916-17

TABLE III  
NUMBER OF SECONDARY-SCHOOL SUBJECTS TAUGHT BY TEACHERS PLACED IN 1916-17

Number of Subjects	Number of Teachers	Per Cent of Teachers
1	22	20.0
2	24	21.8
3	33	30.0
4	26	23.6
5	4	3.6
7	1	0.9
Totals	110	99.9

seen that only about two fifths of the entire group were fortunate enough to secure positions where they were limited to the teaching of one or two subjects, whereas the remaining three fifths were

teaching three to seven subjects—almost a third teaching three subjects, more than a fifth, four subjects, and no inconsiderable proportion as many as five subjects. We are forced to conclude that, in spite of the careful efforts of those in charge of the work of recommendation to place the candidates in positions for which their academic preparation best fits them, many must be attempting to give instruction in subjects for which they are inadequately equipped. As most of those placed by these committees having to do with appointments are recent graduates and as most of them go to small high schools, many of them to teach three or more subjects, it is obvious that training institutions have not yet solved the problem of providing a detailed and specialized knowledge of the subjects the teachers in training will be called upon to teach.

## 2. *The Subject-Combinations Taught by Instructors in the High Schools*

The detailed and specialized study of the subjects to be taught is rendered difficult not only by the number of different subjects handled by the teacher, but also quite decidedly by the chaotic combinations of these subjects which is readily revealed when one attempts to tabulate the reports. The mere number of different subjects in which teachers attempt to give instruction is appalling enough, but the great variety of subject-combinations is still more so. In Table I were shown the numbers of teachers teaching one subject, two subjects, three subjects, etc. The three tables now to follow describe the situation in greater detail.

Table IV presents the frequency of appearance of the subjects reported by those of the group of 473 high-school teachers making answer to this question who signified that they were giving instruction in a single line. It shows that by far the most common single subject taught is English, that its nearest competitor is mathematics, and closely following the latter in point of frequency are the three vocational lines, manual training, home economics, and commercial work. The only other subject appearing in this table more than a score of times is history. As is to be

TABLE IV  
FREQUENCY OF APPEARANCE OF SUBJECTS REPORTED BY INSTRUCTORS TEACHING  
ONLY ONE SUBJECT

Subject	Group I		Group II		Group III		Total of Groups I, II and III	
	Times Re-ported	Per Cent of Group	Times Re-ported	Per Cent of Group	Times Re-ported	Per Cent of Group	Times Re-ported	Per Cent. of 473 Teachers
English . . . . .	36	16.9	22	18.8	5	3.5	63	13.3
Latin . . . . .	7	3.3	2	1.7	..	..	9	1.9
German . . . . .	4	1.9	1	0.8	..	..	5	1.1
French . . . . .	2	0.9	..	..	..	..	2	0.4
Spanish . . . . .	6	2.8	..	..	..	..	6	1.3
Mathematics . . . . .	22	10.3	8	6.8	6	4.2	36	7.6
History . . . . .	17	7.9	3	2.5	2	1.4	22	4.7
Botany . . . . .	2	0.9	0	0.0	..	..	2	0.4
Chemistry . . . . .	4	1.9	1	0.8	..	..	5	1.1
Physics . . . . .	6	2.8	1	0.8	..	..	7	1.5
Manual Training . . . . .	12	5.6	11	9.4	7	4.9	30	6.3
Home Economics . . . . .	17	7.9	7	6.0	6	4.2	30	6.3
Commercial Work . . . . .	18	8.5	6	5.1	9	6.3	33	6.9
Physical Training . . . . .	3	1.4	..	..	..	..	3	0.6
Miscellaneous Single Subjects . . . . .	5	2.3	3	2.5	..	..	8	1.7
Totals . . . . .	161	76.4	65	55.5	35	24.5	261	55.1

anticipated, most of these more commonly recurring single-subject positions are to be found in Group I. The exception is in the case of English in the high schools of Group II.

The numbers and percentages of such two-subject combinations as appear twice or oftener are shown in Table V. One is at once struck, on examining this table, with the very few times each of the combinations listed has been reported. English and history is the most frequently recurring two-subject combination, and it appears but four times in Group I, 13 times in Group III and 17 times in the entire group of 473 teachers.

Table VI gives further evidence of the same sort. Except for Group III, the proportion of non-recurring 2-subject combinations is greater than the proportion of recurring 2-subject combinations. Only 8 of a total of 52 3-subject combinations are recurring. These are not presented for the reader's inspection, but it may be stated that they represent three different combinations. All of the 4-subject and 5-or-more-subject combinations are of non-recurring sorts. If all the non-recurring combinations are totalled, they will number 147, and they constitute almost 70% of the total number of combinations reported. With a situation such as this obtaining, i.e., with the almost total absence of combinations (excepting the 2-

TABLE V  
NUMBERS AND PERCENTAGES OF RECURRING TWO-SUBJECT COMBINATIONS

Subject-Combinations	Group I		Group II		Group III		Total of Groups I, II and III	
	Times Re-reported	Per Cent of Group	Times Re-reported	Per Cent of Group	Times Re-reported	Per Cent of Group	Times Re-reported	Per Cent of Group
English and Latin	3	1 4	3	2 5			6	1 3
English and German	3	1 4			5	3 5	8	1 7
English and History	4	1 9			13	9 1	17	3 2
English and Mathematics	2	0 9					2	4
English and Home Economics					3	2 1	3	6
Latin and German					4	2 8	4	8
Latin and Mathematics			2	1 7			2	4
Latin and History			2	1 7			2	4
German and Spanish	2	0 9					2	4
French and Spanish	3	1 4					3	6
Mathematics and Commercial Work					3	2 1	3	6
Chemistry and Physics			2	1 7			2	4
Chemistry and Home Economics					3	2 1	3	6

TABLE VI  
NUMBERS AND PERCENTAGES OF RECURRING AND NON-RECURRING TWO-, THREE-, FOUR-, AND FIVE- OR-MORE-SUBJECT COMBINATIONS

Combinations	Group I		Group II		Group III		Total of Groups I, II and III	
	Times Re-reported	Per Cent of Group	Times Re-reported	Per Cent of Group	Times Re-reported	Per Cent of Group	Times Re-reported	Per Cent of Group
Total Recurring 2-Subject Combinations	17	7 9	9	7 6	31	21 7	57	12 0
Total Non-Recurring 2-Subject Combinations	23	10 8	29	24 8	15	10 5	67	14 1
Total Recurring 3-Subject Combinations					8	5 6	8	1 7
Total Non-Recurring 3-Subject Combinations	8	3 8	10	8 5	27	18 9	45	9 5
Total 4-Subject Combinations (All Non-Recurring)	3	1 4	3	2 5	21	14 7	27	5 7
Total 5-or-more-Subject Combination; (A non-Recurring)	1	5	1	9	6	4 2	8	1 7
Totals	52	24 6	52	44 4	108	75 5	212	44 8

subject combination of English and history) that may be said to have become "standard" through crystallization out of practice, there can be little doubt that the chances that teachers will attempt to teach subjects for which they have too little detailed and specialized preparation are much enhanced.

Among the supplementary facts to which the writers have had access through the co-operation of Chairman Bolton of the

Recommendations Committee of the University of Washington are some bearing on the character of the calls for high-school teachers that came to the office of this committee during the school-year 1917. These calls came from a wider area than the State of Washington, so that such significance as they may have will at once be seen not to be purely local. Because a tabulation of these calls as to the number of subject-combinations they represent gives point to the condition we have just been describing, the main facts concerning them are presented in Table VII.

TABLE VII

CALLS FOR HIGH-SCHOOL TEACHERS RECEIVED BY THE RECOMMENDATIONS COMMITTEE OF THE UNIVERSITY OF WASHINGTON DURING 1917

Number of Subjects Named in the Calls	1	2	3	4	5	6	7
Number of Calls	229	374	270	171	71	34	8
Number of Different Combinations	.	140	206	116	54	28	8

Of the 1,157 calls here tabulated, 229 were for teachers of a single subject. The frequency of recurrence of these subjects appearing two or more times in the calls is given in Table VIII.

TABLE VIII

CALLS FOR TEACHERS OF SINGLE SUBJECTS RECEIVED BY THE RECOMMENDATIONS COMMITTEE OF THE UNIVERSITY OF WASHINGTON DURING 1917

Subject	Number of Calls	Subject	Number of Calls
Home Economics . . . . .	66	Latin . . . . .	5
Manual Training . . . . .	50	German . . . . .	4
Commercial Work . . . . .	33	History . . . . .	4
English . . . . .	21	Spanish . . . . .	3
Mathematics . . . . .	12	Agriculture . . . . .	3
Music . . . . .	11	Botany . . . . .	2
Athletics . . . . .	9	Chemistry . . . . .	2
		Total . . . . .	223

The first five subjects in this list are identical with the five most frequently reported by those of the 473 teachers who are teaching but a single subject, as already reported, although the order of frequency is not the same in the two sets of data. Both sets of data seem to indicate that if one were desirous of teaching only a single subject in the high school, the chances of doing so are somewhat greater for these five subjects than for any of the remaining high-school subjects. The situation as to the variety of two-subject combinations in these calls does not seem to be quite as hopeless



as in the case of the material of the main portion of our study, but it seems to be not less so for combinations involving three or more subjects. It must be admitted in addition, as most of those who have had experience in submitting or receiving these calls are aware, that after the teachers have been appointed upon recommendation, they will in a rather large proportion of cases be finally assigned to combinations involving either different sets of subjects, more subjects, or both.

### *3. The Number of Hours of Academic Preparation in Higher Institutions for the Subjects Taught*

We now turn to the facts concerning the number of semester-hours of preparation in higher institutions the teachers included in this study reported that they had had for the subjects they were teaching. A presentation of the situation in this regard is made in Table IX. This table indicates for each of the three groups and for each subject the number of teachers reporting, the numbers without preparation in the subject in higher institutions, and the first quartile, median, and third quartile in semester-hours of such preparation in higher institutions. A glance at the column of figures for the number of teachers reporting will show that the groups for the most part are large enough to assure findings that are fairly representative. Some indication of the state of affairs may be found in the numbers of each of the groups teaching each subject who report teaching that subject without preparation for it in higher institutions. While the proportions in Groups I and II who are teaching without such preparation are not particularly disturbing, we find cause for pause when we direct attention to the proportions in all subjects except German and general science for Group III (which includes those teaching in high schools with instructional staffs of ten or less). The three right-hand columns of figures in this table, however, give us a better description of the semester-hours of work of collegiate grade the teachers had had for the subjects they were teaching, as they indicate the medians and the first and third quartiles of the numbers of semester-hours of preparation reported. The interpretation of these figures may

be illustrated as follows: a fourth of those who teach English in the high schools of Washington having instructional staffs of thirty or more (the group of largest high schools) have had less than 20 9 semester-hours of collegiate grade in this subject and the remaining three fourths, more, a fourth have had more than 44.8 hours; while

TABLE IX  
SEMESTER-HOURS OF PREPARATION IN HIGHER INSTITUTIONS FOR SUBJECTS TAUGHT

	Number of Teachers Reporting	Number Without Preparation in Higher Institutions	First Quartile	Median	Third Quartile
ENGLISH					
Group I	41	1	20 9	36.3	44 8
Group II	33	1	17 7	23 7	39 4
Group III	40	3	11 0	25 0	40 7
LATIN					
Group I	14	0	20 8	35 0	43 1
Group II	14	0	17 5	32 5	46 8
Group III	26	7	4 6	8 8	32 5
GERMAN					
Group I	13	0	30.6	38 8	52 5
Group II	8	0	22.5	32 5	47 5
Group III	27	1	14.7	22.9	32.8
MATHEMATICS					
Group I	22	0	20 4	25 0	33 8
Group II	19	1	19 4	32 5	43.7
Group III	39	10	4 9	9.8	24 3
HISTORY					
Group I	27	1	16 2	24.3	41.6
Group II	15	2	7.2	12.5	23.1
Group III	44	7	6 3	9 8	21 7
GENERAL SCIENCE					
Group III	15	0	26 3	42.3	98 8
BOTANY					
Group I	7	0	9 4	21 2	41.3
Group II	5	0	...	22.5	...
Group III	14	3	5 8	11.7	18.8
CHEMISTRY.					
Group I	8	0	15.0	24.0	45.0
Group II	6	1	22 5	25 0	30 0
Group III	13	3	6.3	14.2	20.9
PHYSICS					
Group I	9	0	15 4	19 5	24 4
Group II	6	0	12 5	22.5	32 5
Group III	18	4	5.3	8.1	13 8
MANUAL TRAINING					
Group I	7	0	13 8	32 5	38.1
Group II	9	0	17 1	21 2	31.8
Group III	15	5	3 8	7.5	13.1
HOME ECONOMICS					
Group I	17	0	30 3	36 3	43.4
Group II	7	0	41 9	47.5	61.2
Group III	22	2	9 8	30.0	43.8

half of them have had less than 36.3 hours and a half have had more. The middle fifty per cent. have had between 20.9 and 44.8 hours of such preparation. When we compare with these figures the corresponding points for teachers of English in Group II, we find the latter uniformly lower. For Group III the first quartile is markedly lower than for the two preceding groups, while the median and third quartile do not differ notably from those for Group II. Examination of these points for the other subjects listed in this table will show that with a relatively small number of exceptions, as may be anticipated from the proportions of teachers in each of the three groups who were teaching three or more subjects, the number of hours of preparation drops off as we proceed from the first group to the third, and, also, that the decrease is usually much greater from the second group to the third than from the first to the second.

If it should be assumed that 12 to 15 semester-hours of work of collegiate grade is a 'teaching minor' in a subject and that this should be the minimum accepted for teaching high-school courses in the same subject—and few will contend that it is not low enough, while many will be ready to argue that it is far too low—our figures demonstrate all too clearly that there are many teachers of many subjects in many high schools who do not measure up to such a minimal standard. There are relatively few with less than such a minimum in Group I of the teachers in English and not many in Group II, but there are more in Group III. The situation in Latin is much the same as for English for Groups I and II, but emphatically more unsatisfactory for Group III, where more than half the teachers have had less than this assumed minimum. A first glance at the figures for the teachers of German seems to show a better preparation than for the two preceding subjects, but of this we cannot be certain, because we have no information as to the amount of work in German these teachers had had in high school before entering upon the work reported as taken in higher institutions. No doubt, there were many who were too meagerly equipped in scholarship in this modern foreign language to be able to give effective instruction in it. The situation in mathematics is very similar to that in Latin, the teachers of Group III being especially

poorly prepared. The subject in which teachers seem to be most poorly equipped academically is history, for even in Group I almost a fourth have had less than the assumed minor in the subject, while the preparation in Group II is almost as meager as for Group III. In the second group approximately half of the teachers have had less than this assumed minor, while more than half of the third group are similarly unprepared. As general science is a recent arrival among the list of high-school subjects, teachers of this subject were too small in number in Groups I and II to justify the computation of quartile and median points. It seemed appropriate to regard all work of collegiate grade in all sciences which the teachers of general science had pursued as preparation for teaching that subject. This has resulted in relatively high median and quartile points. When with this condition is coupled the fact that for one of these 15 teachers this preparation has touched eight different sciences, for five it has touched six, for four it has touched four, for four it has touched three, and for one only it has touched but a single subject, we have further evidence that their preparation in subject matter, as far as it concerns amount and range, is not far from satisfactory. In terms of quantity, many teachers of the special sciences of botany, chemistry, and physics, are poorly equipped, and this applies to the teachers in all three groups of high schools. The two remaining fields, manual training and home economics, offer a striking contrast in the matter of the adequacy of preparation in subject matter of those who teach them. Even in the high schools with the larger staffs, many teachers of the former subject have had little training in it; in the third group most of the teachers have had very little or no such training of collegiate grade. This absence may be compensated for to some extent in a few instances by the trade experience of some of the teachers, but it is all too plain that most of the teachers are wanting in higher training for their work. On the other hand, we have in home economics the subject that fares the best of all the subjects so far considered in point of preparation in subject matter of those who were teaching it. This preparation is more extended in Group II than in Group I, and although we find a considerable proportion of those in Group III with less than our assumed minor, the median

for this group is larger than that for the same group in any other subject excepting general science. Because the numbers of teachers involved are usually too small in one or more groups to justify including figures based on them in Table IX, facts concerning the preparation in subject matter of teachers of Spanish, physiography, commercial work, agriculture, and other subjects, have been omitted. In so far as the computations were at all trustworthy, they were indicative of the same general condition as obtains in the subjects for which figures have been presented and discussed. For example, too many teachers of physiography have had little or no preparation for teaching the subject. Teachers of commercial subjects seem to have received their training in subject matter in private business schools, most of them of not higher than secondary-school grade. This is, no doubt, in large part owing to the fact that our training institutions too infrequently give preparation for teaching this work. Agriculture, also, suffers from being taught by persons having had too little training in the subject in higher institutions.

Corroboratory evidence as to the small amount of preparation in subject matter of teachers in the high schools is to be found in Table X. This table shows the numbers and percentages of the 110 teachers placed in the high schools of the state of Washington by the Recommendations Committee of the University of Washington during the school year 1916-17 who report that they are teaching their major, first minor, second minor, and other subjects. The terms "first minor" and "second minor" as here used signify merely the subjects in which the teachers had had the second and third largest number of hours of work, *i.e.*, they do not in many cases signify a specific minimum number of hours of work. The amounts of work in many instances must be exceedingly small—too small indeed, to assure anything like minimal adequate preparation. Despite the great care used by the Recommendation Committee to place these teachers in positions as nearly suited to their preparation in subject matter as possible, only four fifths are teaching their major subjects, less than three fourths are teaching their first minors, almost a third are teaching subjects in which they have had as little work of collegiate grade as may be implied by the term "second minor," while almost half are teaching "other sub-

jects'' in which they have had either little or no collegiate preparation.

TABLE X

NUMBERS AND PERCENTAGES OF TEACHERS PLACED IN THE HIGH SCHOOLS OF WASHINGTON BY THE RECOMMENDATION COMMITTEE OF THE UNIVERSITY OF WASHINGTON WHO ARE GIVING INSTRUCTION IN THEIR MAJOR, FIRST MINOR, SECOND MINOR, AND OTHER SUBJECTS

Teaching	Number	Per Cent
Major Subjects	88	80 0
First Minor Subjects	79	72 8
Second Minor Subject	35	31 8
Other Subjects	50	45 4
Total	110	

Of those who have been aware for many years of the inadequacy of preparation in subject matter of a large proportion of the teachers in our high schools, many have been accustomed to lay the blame for it at the door of the superintendents or other officers having to do with the selection and nomination of candidates to teaching positions in the high school under their supervision. It

TABLE XI

SEMESTER-HOURS OF PREPARATION IN HIGHER INSTITUTIONS DESIRED FOR TEACHERS OF CERTAIN HIGH-SCHOOL SUBJECTS BY THE SUPERINTENDENTS

Subjects	English	Latin	Modern Foreign Language	Mathematics	History	Botany	Chemistry	Physics	Manual Training	Home Economics
Number of Opinions	39	35	29	39	39	34	37	39	37	37
Range	6-76	0-40	4-50	4-52	4-66	4-48	4-40	2-44	4-80	4-76
First Quartile	22 8	7 7	17 1	11 3	22 7	12 1	17 3	11 6	21 6	22 8
Median	32 1	14 9	31 5	22 5	37 5	21 2	25 6	18 9	34 5	41 8
Third Quartile	42 3	23 0	41 5	32 8	45 6	28 1	32 7	26 5	44 8	50 9

was thought proper by the writers to include as a part of this investigation a study of the opinions of these officers as to the 'minimum total number of hours of work of college grade in the special subjects' they would consider adequate for preparation for teaching the courses in those subjects in their high schools. Thirty-nine superintendents and principals were kind enough to make usable responses to a rather extended questionnaire which in part inquired into their conception of minimal preparation in subject matter desirable to teach each of the following subjects:

English, Latin, modern foreign languages, mathematics, history, botany, chemistry, physics, manual training, and home economics. This list of subjects is identical with that for which figures have been presented in Table IX, except that in the former modern foreign languages was substituted for German and that general science was omitted. The numbers of opinions secured, the range in semester-hours of such preparation desired, the medians, and the first and third quartiles have been introduced into Table XI. As our interest in this connection centers mainly in a comparison of these opinions and the actual figures for preparation which we have just presented and discussed, the reader will find it profitable to examine Chart III which essays a comparison of the medians for Group III of Table IX and the medians of Table XI. The justification for the use of medians of Group III in the comparison will be seen when it is stated that 30 of the total of 39 nominating officers who ventured opinions were superintendents of the high schools of Group III, less than a fourth of the responses coming from nominating officers concerned with the high schools of Groups I and II. It may be seen from this chart that the medians of the nominating officers' desires exceed in every instance—almost in every instance *far* exceed—the corresponding medians of the actual preparation of the teachers in the high schools. In fact, if the reader will compare the medians of Table XI with those for both Groups I and II in Table IX, he will note that in four instances the former appreciably exceed the latter in amount, in twelve instances they approximate them, and in four instances only do they fall appreciably short of them. These four instances are to be found in the medians for Latin (two instances), modern foreign languages in comparison with German (one instance), and mathematics (one instance). Partial explanation of the marked disparity for Latin is to be found in the fact that the questionnaire to the nominating officers stated clearly that their answers were to assume four years of Latin of high-school grade preliminary to the work of college grade in the subject and in the fact that the nominating officers—most of them, as already indicated, answering for high schools of Group III—were thinking mainly of preparation for teaching the subject in their high schools, many of which

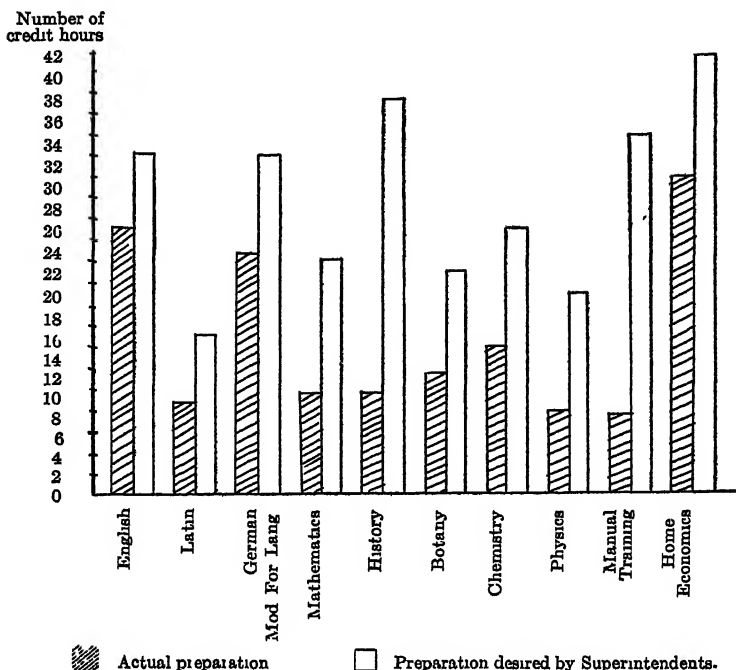


CHART III Median Number of Hours of Actual Preparation of Teachers of Group III and the Median Number of Hours Desired by Superintendents

do not offer work beyond Caesar. Because the figures for German have not given consideration to the amount of work the teachers had had in high school in that subject and because the figures for modern languages assume *no* work in the language in high school, their respective medians are not safely comparable. Nor, because the opinions assume but two years of high-school mathematics antecedent to the mathematics to be taken in the higher institutions and because the teachers answering the questionnaire on training were not asked to state the number of years of high-school mathematics they had had previous to their college work—although they all or nearly all must have had two or more years of such high-school work—the medians in this instance are hardly satisfactory for dependable comparisons. The evidence in this portion of the



study seems to indicate that the charge frequently preferred against the secondary-school administrative officer, that preparation of the teacher in subject matter seems to him to be of little consequence, is far from generally true. *He desires more of such preparation on the part of his teachers than he can get. This is especially true where the instructional staff of the small high school is concerned.* Thus, in the endeavor to secure teachers better prepared in subject matter, it is unnecessary to urge this need upon those who nominate teachers; the solution of the difficulty is to be sought in other ways.

Since it has been shown, on the one hand, that the teachers actually have little preparation in the subjects they are teaching and, on the other hand, that superintendents desire teachers with much more extended special preparation for the subjects taught than they have actually had, one may at this juncture hastily conclude that a very large proportion of these teachers are still undergraduates and that, for the most part, they have had periods of training in higher institutions too brief to permit them to receive

TABLE XII  
NUMBERS AND PERCENTAGES OF TEACHERS WHO HAVE ADVANCED DEGREES,  
BACHELORS' DEGREES, AND WHO ARE UNDERGRADUATES

Academic Classification	Group I		Group II		Group III		Groups I, II, and III	
	Num- ber	Per Cent	Num- ber	Per Cent	Num- ber	Per Cent	Num- ber	Per Cent.
Advanced Degrees	43	18.9	18	14.6	10	6.8	71	14.3
Bachelors' Degrees	147	64.8	86	69.9	105	71.9	338	68.1
Undergraduates	34	14.9	18	14.6	31	21.2	83	16.8
No Answer	3	1.3	1	.9		.	4	.9
Total	227	99.9	123	100.0	146	99.9	496	100.0

sufficient training. However, a glance at Table XII reveals the fact that more than four-fifths of all the 496 teachers hold advanced or bachelor's degrees and that only 17 per cent. of all these teachers would be classed as undergraduates. The proportions of each classification do not vary markedly from group to group. This wholesome situation results from careful enforcement of a policy pursued through several years by the State Board of Education and the State High-School Inspector. It may be added that in all the groups, but more especially in Groups I and II, many of the undergraduates are teachers of the special subjects, such as manual training, the commercial branches, or music,—subjects for the

teaching of which preparatory training has not yet been provided in our higher institutions. While most educators would urge that teachers in accredited high schools should be college graduates, it may be conceded that 17 per cent. of undergraduates must have no great total influence on the problem under consideration. Such influence as it has, must be more than offset by the influence of those who have done work toward advanced degrees. Table XII shows that but 14.3 per cent. of all teachers have advanced degrees, but it should be added that 39.7 per cent. of all teachers (48.4, 39.0, and 26.7 per cent. in Groups I, II, and III, respectively) have done some graduate work. Thus, we must cast aside the assumption that the exceedingly meager training which teachers have had for their teaching subjects is attributable to a relatively low academic standing and short period of training.

#### *4. Conclusions and Recommendations on Special Academic Training in the Subjects Taught*

(1) The one outstanding finding of the portion of our study so far presented is, that the teachers in the accredited high schools of the State of Washington, especially in those high schools with the smaller instructional staffs, have all too frequently had a very meager preparation in higher institutions in the secondary-school subjects in which they are giving instruction. The cause of this unfortunate lack of preparation is in large part the number of different subjects that instructors in the high schools are required to teach and the corresponding fact that our institutions for the training of high-school teachers rather commonly aim to give them academic preparation for teaching only one or two subjects. A contributory factor of much importance must also be the chaos in the subject-combinations in which teachers were found to be giving instruction, a chaos that almost precludes any appreciable extent of recurrence of combinations. Additional facts that have been presented tend to absolve superintendents from guilt in the matter of wilfully ignoring the importance of training in the subjects to be taught, as their desires in this regard are seen generally to exceed the preparation the members of their high-school staffs report that they have had. Nor, inasmuch as a rather small pro-

portion of the teachers reporting for this study are without bachelors' degrees, is this situation to be accounted for to any considerable extent by the limited period of training of these teachers in higher institutions. On the contrary, there are almost as many who had some graduate training as there are who are still of undergraduate standing

(2) Turning now to the recommendations looking to the improvement of the unsatisfactory condition this study has discovered in the special preparation of teachers for the subjects taught, we are prompted to say in the first place, that, in so far as the condition found is attributable to the short period of training in higher institutions of some teachers, those in authority, viz, state boards of education and high-school inspectors, in approving teachers for accredited high schools should continue in the present policy of insisting upon the bachelor's degree or its equivalent as the minimum of preparation for such teachers. This is the minimal standard set by the Committee of Seventeen, by voluntary standardizing agencies, *e.g.*, the North Central Association of Colleges and Secondary Schools, and by many states. One state at least, viz, California, insists upon an additional year of training, and the tendency in the future in other states will inevitably be in this direction

(3) As long as the higher institutions presuming to provide training for prospective high-school teachers neglect to give an adequate amount of special training in subject matter in certain recognized high-school subjects, so long must we have teachers poorly prepared for teaching those subjects. Two subjects in which this study has found teachers inadequately prepared are manual training and the commercial branches. It is well known that little or no preparation for teaching these special subjects is given in most of our higher institutions that make pretensions to training high-school teachers. Every one is aware of the type of institution to which those giving instruction in these subjects in the high school have frequently had to turn for such preparation as they have had. If the entire range of secondary-school subjects had been investigated in this study, other subjects would, without doubt, have been found for the preparation for the teaching of which our

higher institutions are doing little or nothing. Here, certainly, is a clearly defined line along which progress may and should be made.

(4) Another very obvious recommendation urged by the facts of this study is that our institutions having to do with the training of high-school teachers must train each of them to give instruction not in *a subject*, but rather in *subjects*. Knowing, as we do, that almost all the product of these training institutions go first to the traditionally organized smaller four-year high schools with the smaller instructional staffs, we must prepare them to give instruction not merely in one or two, but most often in not fewer than three subjects. Some institutions have already been doing this for a number of years, but too many still proceed in ignorance, neglect or even defiance of the lessons of such facts as have been cited in the present section of this report by requiring such a large number of credit-hours in one major subject as to preclude the students' making any considerable preparation for teaching other subjects.

(5) But merely giving each prospective high-school teacher special academic preparation in as many as three different high-school subjects will not go far toward a solution of the problem with which we are here concerned. With the chaos in subject-combinations now being assigned to teachers in our high schools there is little likelihood that, if a teacher-in-training makes preparation in any two or three different subjects, he will be fortunate enough to be permitted to teach those same two or three subjects in the high school to which he goes when his period of training is concluded. One need have no profound knowledge of mathematics to be aware of the multiplicity of two-subject and three-subject combinations possible with all the subjects of study now being taught in our high schools. If no effort is to be made to train teachers in what we may term *standard combinations*, or, after training them, to elect them to teach the combinations in which they have been prepared, little hope of improvement of the situation may be entertained. It does not seem to the writers impossible to establish such standard combinations, even though the presentation of the facts of this study has discovered little tendency toward such standardization out of current practice. But to attempt such standardiza-

tion of combinations for a single state does not appear feasible, because of the large number of institutions and wide range of territory from which the high-school teachers of any state are recruited. This may be illustrated by a fact not yet cited in this study but deserving serious attention—that the 496 high-school teachers with which this study mainly deals have received their training in 183 different higher institutions located in 28 different states. With the high-school teachers of a state coming to it from almost two hundred institutions in more than half the states of the union, the standardization of subject-combinations becomes a problem of inter-state and nation-wide significance. Therefore, the writers would urge that voluntary agencies operating over wide areas undertake the task of designating standard combinations. Such bodies as the National Education Association, the Association of College Teachers of Education, and the North Central Association of Colleges and Secondary Schools could perform a service of inestimable value for secondary schools by first making a study of subject-combinations recurring in wide areas and then making recommendations in the direction of standardization. With such facts and such recommendations before them state authorities could insist upon the preparation of prospective teachers for giving instruction in these standard combinations, and colleges and universities would have a better basis than they now possess on which to give vocational guidance to such prospective teachers. Those having to do with the appointment of high-school teachers—boards of education, superintendents, and principals—should also in time be required to select teachers prepared to give instruction in the standard combinations. Such standardization of combinations recommends itself to the writers as one of the most fruitful suggestions evolving from the present study.

(6) The facts so far presented constitute one of the weightiest arguments for the reorganization of secondary education in the smaller communities on some such plan as the six-six or six-three-three. It must be manifest to all those who have given this matter serious consideration that, as long as we have four-year high schools whose entire curricular offerings must be presented by two, three, or four teachers, so long must we have a large proportion of teach-

ers attempting to give instruction in subjects for which they have had insufficient preparation. This will be true despite our best efforts to standardize combinations as suggested in the preceding paragraph. A desirable extent of departmentalization is almost always an impossibility under such conditions. It must be even more manifest that the extension of the high-school organization down into the seventh and eighth grades in these smaller communities, thus providing a six-year secondary-school program, will make this desirable extent of departmentalization much more nearly realizable and will at the same time hasten the carrying into operation of the standardization of combinations already discussed. The benefits of such reorganization are already being demonstrated in the school systems of these smaller communities still traditionally organized, *i.e.*, on the eight-four plan, where teachers of home economics give instruction in their subjects both in the high school and in the upper grades. Because they are thus already assigned to a full teaching schedule, very frequently these teachers are not called upon to give instruction in subjects outside their special fields. The same situation obtains for teachers of manual training in many smaller communities. The reorganization suggested will carry a larger measure of such departmentalization than is now possible to other subjects of study. For example, the teacher giving instruction in English will be responsible for five or six years of work in that subject and will not, therefore, be required to give instruction in a number of additional subjects. The teacher giving instruction in mathematics will be responsible for four or five years of work in that subject and will, similarly, not be required to give instruction in as many additional subjects as under present conditions. Analogous advantages for the teaching of other subjects will at once occur to the reader, which, with those here used as illustrations, should convince him that reorganization of secondary education in the smaller communities will go far toward remedying the unsatisfactory condition to which attention has been directed in the present section of this study.

(7) Finally, our facts constitute an additional protest against the needless multiplication of very small high schools. Such high schools mean very small instructional staffs and these in turn

mean the giving of instruction in subjects for which the teachers are all too inadequately prepared. It must be admitted, of course, that under pioneer conditions in new states it may be advisable temporarily to encourage the provision of high-school work in small communities that are remote from the larger population centers where effective high-school instruction may be given. But for the legislative and educational authorities of a state to enact and carry out a policy of encouraging the multiplication of small and feeble institutions in disregard of proximity to population centers or of other conditions making for effective high-school work would be nothing less than the encouragement of an inefficient school system.

## II. GENERAL ACADEMIC TRAINING OF THE HIGH-SCHOOL TEACHER

The Committee of Seventeen recommended not only "a detailed and specialized study of the subjects to be taught" as a component of the training of teachers for work in secondary schools, but they recommended also (a) that "the program of studies selected by each student should include work in subjects outside of those in which he is making special preparation, sufficient to give some insight into the different fields of knowledge and to avoid the dangers of over-specialization," and (b) that it should contain also "one or more subjects from a group" including history, economics and sociology, and, in addition, "a course in general psychology and at least one from a group of subjects including the history of philosophy, ethics, and logic." The Committee recommended the work in the social studies in order that the student might be given the "social outlook," while the work in the group last named should be required to give an outlook upon education as the development of the individual. They are thus seen to have deemed it necessary to ballast the detailed and specialized training in the subjects to be taught by what we may term "general academic training" which should give some insight into, and appreciation of the different fields of knowledge and which should also generate proper attitudes and points of view.

### 1. General Academic Preparation of Teachers in the High Schools of Washington

The facts presented in Table XIII describe the general academic training of the group of teachers under consideration. This table indicates merely the numbers and percentages of teachers in each group who have studied a particular subject in a higher institution. For the purposes of this table differences in the total number of hours a teacher may have had in a subject are disregarded, the *presence only* of the subject in the teachers' preparation being considered the point of interest. It thus represents an attempt to ascertain the breadth and scope of the teachers' preparation, in contra-distinction to the special training discussed in the preceding section of this study. A glance at the right-hand columns of the

TABLE XIII

THE NUMBERS AND PERCENTAGES OF TEACHERS WHO HAVE HAD PREPARATION IN HIGHER INSTITUTIONS IN THE DIFFERENT SUBJECTS AND SUBJECT-GROUPS

Subject or Subject Group	Group I		Group II		Group III		Total of Groups I, II, and III	
	Number	Per Cent. of Group	Number	Per Cent. of Group	Number	Per Cent. of Group	Number	Per Cent. of Group
English.....	202	98.3	120	99.0	139	98.1	461	96.8
Mathematics.....	181	88.6	118	97.5	123	88.4	422	87.8
Latin.....	125	67.1	78	64.4	63	45.7	266	54.9
Greek.....	54	24.0	28	23.1	30	20.8	112	23.1
German.....	161	73.3	81	66.0	101	70.1	343	70.8
French.....	121	56.3	60	49.5	49	34.0	230	47.5
Spanish.....	36	16.4	13	10.7	11	7.6	60	12.4
History.....	185	84.5	104	85.0	122	84.7	411	84.9
Political Science and Sociology.....	149	68.0	85	70.3	109	78.7	343	70.8
Chemistry.....	118	53.8	71	58.0	82	58.9	271	55.9
Physics.....	97	44.3	66	54.5	62	43.1	225	46.5
Botany.....	105	47.0	64	52.0	70	48.0	239	48.4
Zoology.....	87	39.7	50	41.3	53	36.8	190	37.8
Physiography and Geology.....	94	43.0	51	42.5	58	40.8	203	41.7
Astronomy.....	47	21.4	34	28.1	22	15.3	103	21.3
Agriculture.....	13	6.0	17	14.1	27	18.8	57	11.8
Physiology.....	70	31.0	39	32.3	46	31.9	155	32.0
Philosophy and Ethics.....	139	63.4	67	57.8	81	56.0	287	58.9
Public Speaking.....	86	39.3	45	37.3	60	43.8	191	40.7
Home Economics.....	23	10.5	17	14.1	30	20.8	70	14.4
Manual Training and Mechanical Drawing..	37	16.9	28	23.1	20	14.0	85	17.4
Music.....	56	25.6	40	33.1	47	34.0	143	29.5
Graphic Arts.....	20	9.1	14	11.5	23	16.8	57	11.8
Commercial.....	26	11.9	11	9.1	26	18.1	63	13.0
Some Foreign Language.....	105	48.6	111	91.7	125	88.8	431	88.9
Some Ancient Language.....	124	56.6	68	56.3	68	49.3	260	53.7
Some Modern Foreign Language.....	179	81.7	99	81.3	119	83.6	397	81.0
Some Social Study.....	200	91.3	112	92.5	134	93.1	446	92.0
Some Science.....	192	87.6	109	90.1	132	91.6	433	89.4



upper portion of this table will show that 95.2 per cent.—almost all—of the teachers have had courses in English in higher institutions, while more than four fifths have had courses in mathematics and history. German, political science, economics and sociology have been studied by about 70 per cent., philosophy and ethics by 60 per cent.; while Latin, French, chemistry, physics, botany, physiography and geology, and public speaking have been studied by about one half. The remaining subjects listed range from 11.8 per cent. for agriculture and the graphic arts to 37.2 per cent. in zoölogy. If we compare the proportions for the different groups, we note, as we proceed from Group I to Group III, a decreasing percentage of teachers who report having had work in the foreign languages. In connection with the languages, it is pertinent to note that twice as many teachers have taken courses in the modern foreign languages as in the ancient languages. In the sciences the percentages are roughly constant as we pass from group to group. Although approximately equal numbers of teachers have had work in each of the different sciences, chemistry was reported by the highest percentage of teachers, with botany, physics, physiography and geology, and zoölogy following in the order named. We find increasing percentages of the teachers reporting the newer subjects, such as agriculture, home economics, manual training and mechanical drawing as we proceed from Group I to Group III. This is probably due to the fact that the teachers in Group I received their training earlier than did the teachers of Groups II and III and that these subjects were not as well established at that time as they have been in recent years.

The lower portion of the same table presents a grouping of certain subjects listed in the upper portion with the aim of showing the proportions of the teachers who have had some work in each of these large groups. This attempt at summary shows that of all the teachers under consideration, 86.9 per cent. have had some work in higher institutions in foreign language; 92.1 per cent., some work in the social studies; 89.4 per cent., some work in the sciences. When we add to this group of subjects English and mathematics, taken by 95.2 and 87.2 per cent. of the teachers, respectively—as already shown in the upper portion of the table—we are urged

to the conclusion that these teachers have had rather broad general academic training. It appears, therefore, that the training of the teachers under consideration has conformed rather generally to the recommendation of the Committee of Seventeen that "the program of studies selected by each student should include work in subjects outside of those in which he is making special preparation, sufficient to give some insight into the different fields of knowledge and to avoid the dangers of over-specialization." It appears, also, that, as far as this large group of high-school teachers is concerned, there has been almost complete conformity to the recommendation that one or more subjects from the group of social studies be included in the preparation. Little can be said with any assurance as to conformity to the Committee's recommendation that a course in general psychology be included, because, for this investigation, this subject was placed in the list of professional subjects. Such evidence as is at hand in the last section of this report indicates that only slightly more than half the teachers reporting for our study had had either this course in general psychology or a course in educational psychology. The course in the history of philosophy, ethics or logic, which is the one remaining phase of general academic training recommended by the Committee, has been a part of the training of but slightly more than a half of the group of teachers under consideration in this study.

## *2. Superintendents' Opinions as to Adequate General Academic Training*

Now that we have examined the recommendations of the Committee of Seventeen on general academic training and the facts as to the extent to which teachers have actually had such training, we may next make comparisons of the latter with the general academic training which the thirty-five superintendents who sent in usable replies considered to be the minimal amount adequate for teachers in their school systems. The superintendents' opinions are presented in Table XIV. The results shown in this table are not exactly comparable with the recommendations of the Committee of Seventeen or with the actual general academic training of these teachers as just reported, because in these latter cases the general

academic training includes merely those subjects taken in higher institutions. The superintendents were directed to indicate whether the different subjects should be taken in the high school, the college, in either, or in both. As a consequence, some subjects which are deemed necessary by the superintendents for adequate general training may be taken in the high school and not in higher institutions. On the whole, however, this table shows what subjects are considered by superintendents as most important as components of the general academic preparation of high-school teachers.

Table XIV is to be read as follows: 25 superintendents (71.4 per cent.) said that the general training of the adequately prepared teacher should include English in the high school; 28 superintendents (80 per cent.) English in college; 25 superintendents (71.4 per cent.), English in both the high school *and* college; 8 superintendents (22.9 per cent.) English in the high school *or* college; while all 35 superintendents, disregarding the place in which the subject is to be taken, say that it is a necessary part of the general academic training of the high-school teacher.

A glance at the summary column at the right of the upper portion of this table shows that three fourths or more of the superintendents would require courses in English, mathematics, history, economics, sociology, political science or civics, physics, botany, psychology, and physical or military training. A half or more, but less than three fourths, would include Latin, some modern foreign language, chemistry, physiography and geology, physiology, philosophy and ethics, public speaking and debating, and manual training or domestic science. The subjects thought to be least necessary—if one may judge by the percentages who would require them—are Greek, the graphic arts and astronomy. Further examination of the table will show that English and history are the only two subjects which more than 50 per cent. of the superintendents would require in both the high school and the college. Almost 50 per cent. would require mathematics, but of the other subjects listed only a fourth or fewer would require training in both institutions. It is interesting to note that 40 to 50 per cent. of the superintendents think it immaterial whether courses in economics, sociology, political science or civics, botany, physiology, public speaking and debat-

TABLE XIV

OPINIONS OF THIRTY-FIVE SUPERINTENDENTS AS TO THE GENERAL ACADEMIC TRAINING THAT SHOULD BE REQUIRED OF ALL HIGH-SCHOOL TEACHERS

	High School		College		High School and College		High School or College		Total for Groups	
	Number	Per Cent	Number	Per Cent	Number	Per Cent	Number	Per Cent	Number	Per Cent
English . . . .	25	71.4	28	80.0	25	71.4	8	22.9	35	100.0
Mathematics . .	23	65.7	21	60.0	17	48.6	10	28.6	33	94.3
Latin . . . .	12	34.3	7	20.0	0	17.1	8	22.9	22	62.9
Greek . . . .	1	2.8	4	11.6	1	2.8	1	2.8	4	11.4
Modern Foreign Language . .	15	42.8	12	34.3	9	25.7	8	22.9	25	71.4
History . . . .	18	51.4	19	54.3	18	51.4	13	37.1	34	97.1
Economics . . .	5	14.3	10	28.6	5	14.3	17	48.6	30	85.7
Sociology . . . .	5	14.3	14	40.0	0	17.1	15	42.8	30	85.7
Civics or Political Science . . . .	8	22.9	13	37.1	8	22.9	16	45.7	29	82.8
Chemistry . . . .	10	28.6	9	25.0	7	20.0	10	28.6	22	62.9
Physics . . . .	20	57.1	10	28.6	9	25.7	10	28.6	30	85.7
Botany . . . .	11	31.4	9	25.7	8	22.9	14	40.0	27	77.1
Zoology . . . .	7	20.0	8	22.9	4	11.6	8	22.9	17	48.6
Physiography and Geology . . . .	8	22.9	7	20.0	6	17.1	7	20.0	18	51.4
Astronomy . . . .	0	0.0	6	17.1	0	0.0	2	5.6	8	22.9
Psychology . . . .	3	8.7	5	14.3	1	2.8	14	40.0	20	57.1
Philosophy or Ethics . . . .	2	5.6	22	62.9	1	2.8	8	22.9	30	85.7
Public Speaking and Debating	0	0.0	17	48.6	0	0.0	3	8.7	19	54.3
Manual Training or Home Economics . . . .	7	20.0	12	34.3	7	20.0	15	42.8	24	68.6
Music . . . .	11	31.4	7	20.0	5	14.3	7	20.0	18	51.4
Graphic Arts . . .	7	20.0	4	11.6	2	5.6	0	17.1	15	42.8
Physical Training or Military Drill	3	8.7	3	8.7	1	2.8	1	2.8	6	17.1
Some Foreign . . . .	7	20.0	14	40.0	6	17.1	7	20.0	26	74.3
Some Ancient . . . .	16	45.7	12	34.3	9	25.7	13	37.1	26	74.3
Some Modern Foreign Language . .	12	34.3	7	20.0	5	14.3	8	22.9	18	51.4
Some Social Study	15	42.8	12	34.3	9	25.7	8	22.9	25	71.4
Some Science . . . .	20	57.1	22	62.9	10	28.7	16	45.7	34	97.1
	19	54.3	15	42.8	7	20.0	22	62.9	34	97.1

ing are taken in high school or college. It is significant that the largest percentages of superintendents desire that the courses in mathematics, Latin, modern foreign language, physics, manual training or home economics, music and the graphic arts, be taken in the high school, while they desire that Greek, history, astronomy, psychology, philosophy and ethics, and physical or military training be taken in the college.

It is clear that superintendents are not in full agreement as to the subjects which should be required for adequate general academic training of the teachers for their school systems. Nor are they agreed as to whether the training in certain subjects should be given

in the high school or in higher institutions. The disagreement is not as great in extent, however, as may at first seem to be the case; since, if we disregard the grade of the institution in which the work in the subject is to be taken, we find that three fourths or more of the superintendents desire that their high-school teachers have training in English, mathematics, some foreign language, some social study, some science, psychology and physical or military training. If we recall in this connection the general academic training which the teachers report that they have actually had, the most striking difference we note is, that the superintendents would demand more psychology than the teachers have had, as well as work in physical or military training. With these two exceptions the general training received approximates closely the training which the superintendents would regard as adequate for the general academic preparation of high-school teachers in their school systems.

### *3. Conclusions and Recommendations on General Academic Training*

(1.) The presentation of facts concerning the general academic training of teachers in the accredited high schools of the State of Washington indicates that this training tends in general to conform to the recommendation of the Committee of Seventeen. All but a small proportion of teachers during their periods of training in higher institutions have had some work in English, in foreign language, in mathematics, in science, and in the social studies, and, therefore, it may be said that the teachers in the accredited high schools of the State of Washington had included in their programs "work in subjects outside of those" in which they were "making special preparation, sufficient to give some insight into the different fields of knowledge and to avoid the dangers of over-specialization."

(2) Furthermore, the fact that all but a small percentage have had one or more courses in the group of social studies, as has just been stated, indicates almost complete conformity in the training of our group of teachers to the recommendation that preparation for high-school teaching include one or more courses from history, economics, or sociology.

(3) On the other hand, it appears that the courses in general psychology and in the field of history of philosophy, ethics and logic have not nearly as frequently been a part of the preparation of our group of teachers and, that, to this extent, the general academic training of the teachers in the high schools of Washington does not conform to the recommendations of the Committee of Seventeen.

(4) The tendency of the desires of the superintendents in this matter of general academic training seems to differ only slightly from the recommendations of the Committee. The former are more willing to dispense with the course in the field of philosophy, but desire that physical or military training be included in the preparation of the prospective teacher.

(5) Although the two sets of data are not readily comparable on account of the differing manners of inquiry in the two cases, it does not appear that superintendents should be greatly dissatisfied with the general academic preparation of the teachers in the high schools, inasmuch as the latter report having had in higher institutions, work in almost all subjects that the former would have included as a part of the teachers' general training in the high school, in the college or university, or in both. However, almost all superintendents would require a course in general psychology and some work in physical or military training. As has already been pointed out, a surprisingly small proportion of teachers report having had work in the former subject. No inquiry was made in the questionnaire to teachers as to their work in the latter field and, therefore, no statement may be ventured as to whether or not the teachers now in service can satisfy the superintendents' desires in respect to it.

(6) Without doubt, it has occurred to many readers that insistence upon general academic training may be carried so far as to preclude specialized and detailed training in the teaching subjects. It must be axiomatic that the greater the amount of the former, the less there must be of the latter. While a policy of teacher-training that over-stresses general academic preparation to the detriment of specialized preparation for the teaching subjects will often recommend itself (because subject-combinations are at present in a very chaotic condition and because the little prepara-

tion for a subject that the few semester-hours taken in it as a part of one's general academic training is to be preferred to no special preparation in the subject if one must give instruction in that subject,) nevertheless it can not be stated too emphatically that the continuation of such a policy would never permit us to rid the high schools of teachers who lack adequate special training in the subjects they are attempting to teach. In this connection it should be pointed out that by preparing teachers to give instruction in two, three, or four subjects, as has been recommended in an earlier section of this report, even though these subjects be somewhat related, we should to that extent guarantee the teachers' general academic training. In view of these considerations, the authors recommend that those having to do with the arrangement of curricula for prospective high-school teachers see to it that there is a proper balance of specialized academic training and general academic training. Obviously, much more intelligent action may be taken in this regard by those in authority in training institutions when the standard combinations recommended in the preceding section of this study shall have been determined.

### III. TRAINING IN THE PROFESSIONAL SUBJECTS

We may now turn to the third section of our study—that which concerns the preparation in professional (pedagogical) subjects of the teachers in the accredited high schools of Washington. Before presenting the facts of preparation it will be helpful to quote again for the purposes of comparison from the Report of the Committee of Seventeen—in this instance from their recommendations on the professional subjects most suitable for the preparation of high-school teachers. The professional training of the prospective high-school teacher, according to this Committee, should include courses in the following subjects.

1. History of education (both general education and secondary education)
2. Educational psychology, with emphasis on adolescence
3. Principles of education
4. Special methods in teaching subjects
5. Organization and management of school systems

6. Practice teaching
7. School hygiene

*1. The Professional Training of the High-School Teachers of Washington*

The lefthand column of Table XV contains the list of professional subjects more commonly reported to have been a part of their professional training by the teachers in the accredited high schools of the state. Those of this list which are regarded by the writers as to a fair degree the equivalents of the subjects recommended by the Committee of Seventeen are printed in italics. Owing to the wide variation in content and organization of courses in education a considerable measure of error in thus signifying courses as equivalent must be admitted. Obviously, the courses in the history of education, educational psychology, principles of education, special methods, and practice teaching, of the list recommended by the Committee, may be taken to correspond with those under similar titles in Table XV. Organization and management of school systems may be held to be comparable with administration and supervision or with secondary education in that table. Because, in the brief characterization of the course in principles of education given in the report of the Committee, mention is made of the fact that under this head are to appear courses in "general method," the course in methods in Table XV is also regarded as having been recommended. Because the course in educational psychology is qualified in the report as being a course in "educational psychology, with emphasis on adolescence," the course in adolescence in the table is also similarly regarded. As very few teachers reported having had the course in school hygiene, it has not been listed in Table XV.

Scrutiny of this table reveals the fact that for large proportions of high-school teachers the recommendations of the Committee of Seventeen are still far from being realized. Less than three fourths of them have had courses in educational psychology; slightly more than two thirds have had courses in the history of education; less than three fifths have had courses in methods; slightly more than a third have had courses in special methods and in prac-



tice teaching; only slightly more than a fourth have had courses in administration and supervision; and barely a fifth have had a course in secondary education. If the recommendations of the Committee be taken as a criterion, teachers in the high schools of Washington have had insufficient professional preparation.

TABLE XV  
NUMBERS AND PERCENTAGES OF TEACHERS WITH PREPARATION IN THE DIFFERENT PROFESSIONAL SUBJECTS

Subjects	Group I		Group II		Group III		Totals of Groups I, II, and III	
	Number	Per Cent	Number	Per Cent	Number	Per Cent.	Number	Per Cent
<i>History of Education</i>	138	69.3	78	68.4	99	71.7	315	69.9
<i>Principles of Education</i>	117	58.3	60	52.6	91	65.9	268	59.4
<i>Administration and Supervision</i>	44	22.1	39	34.2	43	31.1	126	27.9
<i>Special Methods</i>	67	33.2	48	42.1	55	39.8	170	37.7
<i>Secondary Education</i>	42	21.1	21	18.4	29	21.0	92	20.4
<i>Educational Measurements</i>	13	6.5	7	6.1	14	10.1	34	7.5
<i>Methods</i>	72	36.1	60	52.6	77	55.8	209	46.3
<i>Elementary School Curriculum</i>	9	4.5	8	7.0	12	8.7	29	6.4
<i>Philosophy of Education</i>	54	27.1	31	27.2	23	16.6	108	23.9
<i>Educational Sociology</i>	23	11.5	17	14.9	33	23.9	73	16.2
<i>Educational Psychology</i>	145	72.9	82	71.9	103	74.6	330	73.1
<i>Adolescence</i>	31	15.6	29	25.4	43	31.1	103	22.8
<i>Industrial and Vocational Education</i>	24	12.1	15	13.1	15	10.9	54	11.9
<i>Foreign School Systems</i>	18	9.1	7	6.1	6	4.3	31	6.9
<i>Practice Teaching</i>	60	30.1	41	35.9	55	39.8	156	34.6
Total Number Reporting	199		114		138		451	

However, those who are interested in the professional training of teachers and who are at the same time in general agreement with the Committee may take hope from a comparison of the percentages of each of the three groups of teachers who report having had work in the several professional subjects. Group III, representing the teachers in the smaller high schools and those most recently trained, shows a higher percentage (having had almost all of these courses considered essential by the Committee) than does either Group I or Group II. It may be added also that Group II usually shows a higher percentage who report work in these same subjects than does Group I. This tendency is further emphasized by the facts as to the numbers of hours of work in professional subjects as shown in Table XVI. The first two horizontal lines of this table indicate that not all of the teachers in each group reported their hours of

professional preparation in usable form. It is significant that, of the entire group of teachers considered, only three reported that they had not had professional training. As one compares the number of hours of professional training in the different groups, he sees an increasing amount in each quartile as he proceeds from Group I to Group III. The only exception is the third quartile in Group III. This exception is probably due to the fact that Group III, containing the teachers most recently trained, includes fewer who have done any graduate work.

TABLE XVI  
NUMBER OF SEMESTER-HOURS IN PROFESSIONAL SUBJECTS

	Group I	Group II	Group III
Number of Teachers in Group	213	117	143
Number of Teachers Reporting.	107	102	137
Number Having had no Professional Training	2	1	0
First Quartile . . . . .	9 8 hrs	11 8 hrs	14 8 hrs
Median . . . . .	15 7 hrs	18 2 hrs.	10 3 hrs.
Third Quartile . . . . .	24 2 hrs	30.6 hrs	27 6 hrs.

Thus, although we have found that these teachers in the State of Washington have not met the recommendations of the Committee of Seventeen in the matter of the professional subjects, there are indications of an increasing realization of the recommendation in the teachers more recently trained and, also, of a tendency for the number of hours of work taken in professional subjects to enlarge. If backed by proper state laws and by a continued demand for greater efficiency in instruction, one feels assured that the proper professional training of the teachers will be guaranteed.

## 2. *Superintendents' Opinions as to Adequate Professional Training*

It is sometimes openly asserted that there is little or no value in professional training and that superintendents would prefer teachers with very little or none of it as a component of their preparation. This assertion is manifestly without proof, if we may judge from the responses of the thirty-five superintendents who made replies as to what they would regard as minimal adequate professional training for high-school teachers. Of these superin-

tendents not one recommended no professional training. The least amount recommended was 8 hours, while the most recommended was 60 hours. The median number of hours recommended by the superintendents was 23.6 hours, while the lower and upper quartiles were 17.1 and 32.5 hours, respectively. Thus, if we compare these figures with those of Table XVI, we find that the superintendents desire more professional training than the teachers have actually had.

### *3. Evaluation of the Different Professional Subjects*

At the same time that we are discussing the amounts of training in the different professional subjects which our group of teachers have had and the amount which the superintendents desire them to have, it is pertinent to present a summary of the estimates these teachers have made of the usefulness of these different subjects in their work of teaching. If we are to be justified in requiring teachers-in-training to spend as much time in the professional subjects as the Committee of Seventeen recommends or as the superintendents desire, the result of such training must make itself felt in the classroom. No doubt, the Committee of Seventeen, in recommending the list of subjects presented at the beginning of this section of our study felt that each of the subjects named is indispensable. As will be seen later, the superintendents agreed very closely with the Committee of Seventeen in the list of professional subjects which they thought each teacher should have. However, one test of the usefulness of a course to teachers in their training must be the trend of the opinions of those who have had the courses and who are engaged in teaching. At the same time that the group of teachers under consideration were asked to indicate the number of hours of preparation in each of the professional subjects they had had, they were asked to check the courses which had proved most helpful to them in their teaching. Because a considerable proportion of teachers overlooked the latter request, there are discrepancies in the numbers reporting having taken the different courses as presented in Tables XV and XVII. The latter table should be read as follows: of the 72 teachers of Group I who took history of education and checked some out of all the listed courses, only 5, or

TABLE XVII  
NUMBERS AND PERCENTAGES OF TEACHERS INDICATING CERTAIN PROFESSIONAL SUBJECTS  
AS HAVING BEEN MOST HELPFUL IN THEIR TEACHING

Subjects	Group I			Group II			Group III			Total of Groups I, II, and III		
	Number taking and evaluating course	Number checking as most helpful	Per cent. checking as most helpful	Number taking and evaluating course	Number checking as most helpful	Per cent. checking as most helpful	Number taking and evaluating course	Number checking as most helpful	Per cent. checking as most helpful	Number taking and evaluating course	Number checking as most helpful	Per cent. checking as most helpful
<i>History of Education</i> . . . . .	72	5	6.9	53	8	15.1	56	10	17.8	181	23	12.7
<i>Principles of Education</i> . . . . .	66	27	40.9	43	12	27.9	51	32	62.7	160	71	44.3
<i>Administration and Supervision</i> . . . . .	19	3	15.8	24	9	37.5	20	9	45.0	63	21	33.3
<i>Special Methods</i> . . . . .	37	25	67.0	23	18	78.3	32	18	56.0	97	59	60.8
<i>Secondary Education</i> . . . . .	21	9	42.9	15	7	46.6	21	6	28.6	57	22	38.6
<i>Educational Measurements</i> . . . . .	5	1	20.0	5	3	60.0	9	6	66.6	19	10	52.6
<i>Methods</i> . . . . .	33	18	54.5	41	23	56.1	42	29	69.0	116	70	60.3
<i>Elementary School Curriculum</i> . . . . .	2	0	0.0	7	0	0.0	8	1	12.5	17	1	5.8
<i>Philosophy of Education</i> . . . . .	29	6	20.7	21	6	28.6	9	1	11.1	59	13	22.0
<i>Educational Sociology</i> . . . . .	13	7	54.0	12	5	41.7	19	9	47.4	44	21	47.7
<i>Psychology or Educational Psychology</i> . . . . .	74	45	60.8	50	26	52.0	54	29	53.7	178	100	56.2
<i>Genetic Psychology or Psychology of Adolescence</i> . . . . .	19	13	68.4	22	14	63.6	27	17	62.9	68	44	64.7
<i>Industrial or Vocational Education</i> . . . . .	9	4	60.8	9	5	55.6	9	6	66.6	27	15	55.6
<i>Foreign School Systems</i> . . . . .	7	3	42.9	0	0	0.0	4	0	0.0	17	3	17.6
<i>Practice Teaching</i> . . . . .	33	11	33.3	26	13	50.0	31	21	67.7	90	45	50.0

6.9 per cent., said it had been "most helpful" to them in their teaching; of the 53 teachers, of Group II, only 8, or 15.1 per cent., said it had been most helpful, etc. A glance at the different subjects at the left in italics of this table, *i. e.*, the professional subjects recommended by the Committee of Seventeen, and at the corresponding percentages of all the teachers checking them as "most useful," will show that a majority of the teachers agree with the Committee with regard to the following subjects: special methods, methods, psychology or educational psychology, genetic psychology or the psychology of adolescence, and practice teaching. This list includes more than half of the recommended subjects. There is disagreement of these teachers with the Committee in the cases of the history of education, principles of education, administration and supervision and secondary education. When one considers that every subject mentioned in which the teachers agreed with the Committee deals primarily with the method of presenting subject matter or the laws

underlying such presentation, and also that these teachers were asked to designate those subjects which were *most useful in their teaching*, he can readily understand the close agreement in those subjects. Such an agreement is to be expected. If it is not present, something must have been wrong in the presentation of the professional subjects under consideration. One must admit surprise that just one half of all the teachers who have had the course in practice teaching do not indicate it as one that was "most helpful" to them in their teaching. This, of all courses, should prove the most helpful in teaching and the fact that it is not so regarded should constitute a challenge to all those who are responsible for this course. Apparently, principles of education, which is usually regarded as a fundamental subject, has not appealed to the teachers as being "most helpful" to the extent that should be expected. It may be significant to note that, in Group III, which includes for the most part the teachers more recently trained, over two thirds of all teachers taking the course indicate that it is most helpful in their teaching.

One is not greatly surprised at seeing small percentages of the teachers indicating the courses in the history of education, administration and supervision and secondary education as most useful in their teaching, since these subjects do not deal primarily with the teaching process, but with the development, organization and management of schools and school systems. The main value of these courses does not lie largely in their usefulness as an aid to classroom procedure.

Despite the qualification just stated, the authors can not refrain from noting that the course in the history of education, one of the oldest of the courses in the field and, therefore, one that has had ample time to have been made useful, and which, according to Table XV, has been taken by the second largest proportion—approximately 70 per cent—of our entire group of teachers, should have proved so sterile in utility in teaching as to have been checked as most useful by hardly more than one eighth of those who reported that it had been a part of their professional training. The percentage is so small as to leave grave doubt in the mind as to whether this course should be regarded as sufficiently useful to

be continued as a fundamental one in the training of high-school teachers, as it still is in many institutions.

Thus far we have been examining only the percentages given in the summary column at the right hand of Table XVII. Comparison of the percentages given for each of the three groups seems to warrant the assertion that some subjects are becoming helpful, for, in passing from Group I to Group III, increasing percentages of the teachers report them as having proved most helpful. This is especially true of administration and supervision, methods and practice teaching. The fact that this tendency is manifest in such a pronounced degree with these subjects must in large part be owing to recent development within the subjects themselves and to a better presentation of them. It is not impossible that better courses in these subjects may cause some of the related courses to decline in usefulness. One might reasonably anticipate, for example, that an especially practical course in methods would tend to minimize the usefulness of courses in special method or in general psychology. Such a tendency is already apparent in Table XVII.

Before turning to conclusions and recommendations drawn from this section of our study it seems worth while to make a comparison of the opinions of superintendents as to the value to teachers of the several courses in education with the opinions of the teachers themselves. Such a comparison is made in Table XVIII, the manner of assembly of which will require a word of explanation. The

TABLE XVIII

COMPARISON OF THE USEFULNESS OF THE PROFESSIONAL SUBJECTS AS INDICATED BY TEACHERS AND BY SUPERINTENDENTS

	Ranking by Teachers	Ranking by Superintendents
<i>History of Education</i> .....	14	5
<i>Principles of Education</i> .....	8	2
<i>Administration and Supervision</i> .....	11	3
<i>Special Methods</i> .....	2	6
<i>Secondary Education</i> .....	10	4
<i>Educational Measurements</i> .....	6	7
<i>Methods</i> .....	3	1
<i>Elementary School Curriculum</i> .....	15	8
<i>Philosophy of Education</i> .....	12	9
<i>Educational Sociology</i> .....	9	5
<i>Psychology or Educational Psychology</i> .....	4	3
<i>Genetic Psychology or Adolescence</i> .....	1	3
<i>Industrial or Vocational Education</i> .....	5	7
<i>Foreign School Systems</i> .....	13	8
<i>Practice Teaching</i> .....	7	7

rankings of the subjects by teachers (in the first column of figures) have been arrived at by numbering the subjects in the order of the proportion of teachers reporting them as most useful (as already shown in Table XVII), the subject with the largest percentage being assigned the rank "1," the second largest, "2," and so on. In this column, since there were no identical percentages for any two subjects, there are as many rankings as there are subjects. For arriving at the rankings as assigned in the second column of figures, the expressions of opinion of superintendents as to the importance of each one of a long list of professional subjects in the training of the high-school teacher were used. The questionnaire to the superintendents included a request to signify which subjects of this list should be included in this training. The total numbers and percentages of the superintendents so indicating for each of the subjects were then computed. From the latter the ranking in the righthand column of Table XVIII was made, as in the case of the opinions of the teachers. Because there was identity of the percentages in several instances, there are not as many rankings as there are subjects. It should be stated, further, that the teachers and superintendents were not estimating the subjects on completely identical bases, since the former had been asked to signify those subjects most helpful in their teaching and the latter those they would consider essential to the preparation of a high-school teacher. These bases have enough in common, however, to justify a comparison of the rankings obtained.

It is interesting to note that the Committee of Seventeen, the teachers and the superintendents agree fairly well that the courses in special methods, methods, psychology or educational psychology, genetic psychology or the psychology of adolescence and practice teaching are most helpful in teaching. The teachers seem to disagree with the Committee and the superintendents with regard to the value of the courses in the history of education, principles of education, administration and supervision and secondary education. The probable explanations of this disagreement have already been given. The greatest divergence between the recommendations of the Committee and the superintendents' opinions is in that the latter desire the prospective teacher to have courses in educational

sociology, while the report of the former does not even make mention of the course, without doubt because it has made its appearance in the family of courses in education since the preparation of the report of the Committee.

No very sweeping conclusions can be drawn from this section on the evaluation of the several professional subjects. In the first place, the numbers of cases are often too small to allow for generalizations. In the second place, each of the several subjects must have been presented with an extremely wide variation in subject matter, methods, and effectiveness. In the third place, the teachers were asked to evaluate the courses only in terms of usefulness in their teaching. However, with all these limitations, we feel safe in saying that the Committee, the teachers and the superintendents agree that a majority of the recommended subjects are very useful in teaching. The data presented seem to urge that those who are responsible for subjects not shown to be useful in teaching should examine their courses to see if the fullest possibilities are being realized. The responses lead us to question, also, if the course in the history of education should be continued as one of the fundamental courses. Furthermore, it may be wise in the case of prospective teachers who may have a limited amount of time to devote to professional subjects to require them to spend the major part of this time upon those subjects in which there is more nearly universal agreement as to their utility in teaching. It is also apparent that further studies seeking to evaluate professional courses should be undertaken and, if teachers over wider areas are found to feel that certain subjects are not useful in their teaching, a revision of the recommendations of the Committee of Seventeen should be made.

#### *4. Conclusions and Recommendations on Professional Training*

(1) If the recommendations of the Committee of Seventeen in the matter of professional subjects fundamental to the training of high-school teachers be taken as a criterion, many of the teachers in the accredited high schools of the State of Washington are without adequate professional preparation. There is, however, a notable tendency to include more of these subjects in the preparation of



teachers-in-training, if we may judge from the fact that larger proportions of teachers more recently trained report having had them than do those whose training was received in a remoter period.

(2) Superintendents are inclined to desire more training in professional subjects than the teachers in the high schools under their supervision have received. This may be interpreted as an acknowledgement of the value of professional courses.

(3) The Committee of Seventeen, the teachers and the superintendents are in agreement in a majority of instances in their opinions as to which of the professional courses are most useful in the work of teaching. The teachers seem to dissent to some extent from the opinion held in common by the Committee and the superintendents that courses in the development and organization and management of school systems are very useful to them. This disagreement may be more apparent than real, since the teachers were not asked to pass judgment upon a completely identical basis with that used by the superintendents. It is so marked, however, in the case of one of the oldest of the professional subjects, the history of education, that there seems to be justification for excluding it from the list of fundamental subjects, even though we admit that utility in the actual work of teaching is not the sole criterion by which to judge the utility of a subject intended for the professional training of high-school teachers. This disagreement of teachers with the Committee and the superintendents should urge upon those responsible for the courses concerned a scrutiny of their content, organization and mode of presentation with a view to their reorganization to make them more useful to the teacher.

(4) Many considerations, both within and without the limits of the facts assembled for the present study, seem to be urging upon the educational world the making of a new authoritative statement on the professional component of the training of the prospective high-school teacher. Since the preparation and publication of the report of the Committee of Seventeen more than a decade ago the progress in the whole field of education has been nothing short of remarkable. Among other things, this progress has brought a more general acceptance of the scientific mode of attack upon educational problems. Again, a large part of this progress has been the in-

creasing dominance of educational thought by the concept of the socializing function of education. These and other reforms have brought into the field of the pedagogical, new courses and new types of material for most of the older courses. The presence in the list of professional subjects named in the tables of this report of such new courses as educational measurements, educational sociology and industrial and vocational education are cases in point. Such an enrichment and enlargement must be followed by a re-evaluation of the professional subjects, a re-evaluation which may give to some of the traditionally approved courses a more subsidiary place in the training of high-school teachers than they now occupy. The writers are convinced, therefore, that they can make no more valuable suggestion than that our educational associations that operate over wide areas should institute investigations, large in scope and as scientific as may be, aiming at the discovery of what should now constitute the professional training of the high-school teacher and that, after the results of such investigations are available, that these associations should make, in the light of them, a new authoritative statement to supplant that of the Committee of Seventeen.

## SECTION III

### REPORT OF THE COMMITTEE OF THE SOCIETY OF COLLEGE TEACHERS OF EDUCATION ON PRACTICE TEACHING FOR SECONDARY TEACHERS

#### CHAPTER I

#### RÉSUMÉ OF THE WORK OF THE COMMITTEE ON PRACTICE TEACHING FOR SECONDARY TEACHERS

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This Committee of the Society of College Teachers of Education was created by action of the Society at the Cincinnati meeting in 1915, and the writer was made Chairman. The membership of the committee has varied much during the four years, but in each year it has represented all sections and all of the major types of institutions for training secondary teachers.

The first report of the committee was made at the Detroit meeting in 1916. The material of that report has since appeared in publication, as follows:

1. Practice Teaching for Secondary Teachers, *Educational Monograph No. VII, Society of College Teachers of Education. Society Publication, No. 12.* G. M. Wilson, Secretary, Ames, Ia.
2. Practice Teaching for Teachers in Secondary Schools, A. R. Mead. *Bulletin U. S. Bureau of Education*, 1917. No. 29.

The second report of the committee was made at Kansas City in 1917. At that time, the following investigations were reported:

1. Effects of Practice Teaching on Pupils of Training School as shown by Pupils' Later Progress, W. S. Gray.

2. Forecasting Success in Practice Teaching, by C. E. Holley.
3. Some Interrelations of Departments or Schools of Education, W. G. Chambers.

The general report of the chairman of the Committee concerned the year's progress, and a recommendation that two standards be adopted by the Society. They were: (1) that the quantity of practice teaching required should be 2.5 to 5 semester hours' work; (2) that in no case should a special supervisor direct the work of more than 20 practice teachers at one time. These two standards were adopted. The investigations of Gray and Chambers were published in Bulletin 29 for 1917, referred to above. The study by Holley was published in the *Journal of Educational Psychology*, for October, 1916, Vol. VIII, pp. 495-497.

The third report of the committee was made at Atlantic City in 1918, and included the following: (1) general statement of work of committee; (2) paper by S. S. Colvin, The Most Common Faults of Beginning High-School Teachers; (3) report of Survey by A. R. Mead, Methods of Selection and Supervision of Practice Teachers; (4) report of Investigation by W. S. Gray and Geo. N. Cade, Objective Studies of the Achievements of Training School and Public School Pupils in the Freshman Year of the High School; (5) report by the Chairman of a study by Dean Fordyce of Nebraska on Correlation between General Teaching Power and Some Specific Teaching Qualities; (6) statement by Professor H. H. Foster of Arizona of a new plan for practice teaching during the summer.

In addition to the work of this committee, a paper presented at the same meeting by Professor Geo. Works, of Cornell University, described the Cornell plan for practice teaching in Agriculture and Home Economics. Colvin's paper has since been published in *School and Society*, Vol. VII, 1918. Work's paper, also appeared in *School and Society*, June 8, 1918. The study by Gray and Cade appeared in *The Elementary School Journal*, Vol. XIX, September, 1918.

The complete list of studies of the committee's report for 1918 includes one investigation not reported at Atlantic City. It is "Practice Teaching in Manual Arts and Industrial Education," by Professor F. C. Whitcomb, of Miami University.

The present compilation includes the material reported and collected in 1918 and a bibliography.

As a result of the work of this committee, the following standards for practice teaching have been derived:

- (1) The quantity of practice teaching should be 2.5 to 5 semester hours. (A semester hour is equivalent to one period of 45-60 minutes per week for 18 weeks).
- (2) The number of practice teachers supervised by a special supervisor at one time should in no case exceed 20. In actual practice, a much smaller number is very desirable.
- (3) Wherever possible, both public schools and schools controlled by the teacher-training institutions should be used for practice teaching.
- (4) The supervision of the practice teaching should be closely controlled by the department, or school of education.
- (5) At least four items should be included in the *general* direction of practice-teaching;
  - (a) regulation of work in subjects to be taught, *i.e.*, *content* subjects;
  - (b) regulation of work in courses in education;
  - (c) selection of candidates to be based partly upon the *moral* and
  - (d) the *physical* status of the candidate.
- (6) Observation of high-grade teaching, of real (not artificial) demonstration lessons, should be used as well as actual practice teaching.
- (7) Practice teaching should be required in at least two different subjects.
- (8) Practice teaching should include teaching in the advanced work of a subject, as well as in the beginning phases of that subject. For example, practice teaching in Latin should include teaching in Beginning Latin, Caesar (or second-year work), Cicero (or third-year work), and Virgil (or fourth-year work).
- (9) A type of practice teaching should be developed for *experienced* teachers, different from that for beginning teachers.

Other standards are included in the material of the Committee's report for 1918.

In addition to the derived standards, the following important facts have been well established:

- (1) That practice teaching is a highly desirable type of training for teachers.
- (2) That well-informed opinion favors practice teaching.
- (3) That practice teaching under *supervision* does not necessarily produce results inferior to other teaching.
- (4) That most institutions training secondary teachers are as yet doing but a small quantity of practice teaching.
- (5) That practice teaching is frequently hampered and weakened by an unsympathetic attitude of the administration of the Arts Colleges, and by the same attitude held by many faculty members of the Arts Colleges.
- (6) That normal schools are giving practice teaching for secondary teachers, probably as much or more in quantity than the colleges and universities.
- (7) That the types of organization and administration of practice teaching vary greatly among colleges and universities.
- (8) That conceptions of the specific outcomes of practice teaching are not usually well defined.
- (9) That methods of supervision and rating are not well planned, except in a few cases.
- (10) That, in view of these facts, there is need for the larger institutions to train men and women to supervise practice teaching for secondary teachers.

## CHAPTER II

### THE MOST COMMON FAULTS OF BEGINNING HIGH-SCHOOL TEACHERS<sup>1</sup>

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During the past few years I have collected from one hundred and twelve teachers at the end of their first year of instruction in the high school a considerable number of papers in which are frankly discussed the chief problems of teaching as seen by these novices. The writers, while emphasizing various phases of class management and technique of instruction, are in the main conscious of four main problems; namely, (a) the control and discipline of their classes, (b) their personal attitude toward the class, (c) their methods of teaching, (d) their own inadequacy, lack of preparation and need of improvement.

The question of discipline is almost invariably mentioned. There is scarcely a paper that does not refer to it directly, and in the large majority of instances it is the chief problem discussed. Clearly, in the opinion of these beginning teachers, proper control of their classes is the all-important consideration in this first year of teaching. In this opinion they are probably correct. Common observation, as well as such investigations as those of Buellfield<sup>2</sup> and of Moses,<sup>3</sup> indicate that failures during the first three years of high-school teaching, the critical period for the teacher, are largely due to disciplinary troubles and related causes. Boyce,<sup>4</sup> who has approached the matter of success in teaching from the positive side, agrees in placing good discipline as one of the most

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<sup>1</sup>Read before the Society of College Teachers of Education at Atlantic City, February 26, and reprinted with some omissions from *School and Society*, Vol. 7, April 30, 1918, pp. 451-458.

<sup>2</sup>*Educational Administration and Supervision*, September, 1915.

<sup>3</sup>*School and Home Education*, January, 1914.

<sup>4</sup>*Journal of Educational Psychology*, Vol. 3, and *Fourteenth Yearbook of the National Society for the Study of Education*, 1915.

important elements that constitute success in high-school teaching.

However, it should not be concluded either from the opinion of the teachers themselves, or from the findings of investigators, that the majority of beginning teachers are seriously lacking in control over their classes, or that marked disorder is the rule. If the novice has the good fortune to obtain a position in a well-organized and properly controlled school, he should have no serious difficulty with discipline. My personal observations lead me to believe that in the good high school, even among beginning teachers, marked disorder is rare. Yet, doubtless, faults in discipline are much more frequent with inexperienced teachers than with those long in the service, partly for the reason that the older teachers have learned how to manage their classes, but chiefly for the reason that those who are conspicuously weak in class-control have been eliminated from the teaching profession. If discipline in the first years of high-school teaching is a critical matter for a few teachers, and the important concern of many, it is not because in itself it is the one overwhelming consideration. It is vital not because there are no other problems to be considered, but because without reasonable control of the class nothing worth while can be achieved, and because the success or failure of the teacher is so largely judged by the one question: "Can he hold his class, and maintain reasonable order and attention?"

When the novice in high-school teaching has disciplinary troubles with his classes, this is due, according to my observation, to three main causes:

1. He lacks self-confidence; he is afraid of himself and afraid of his pupils.

2. He can not adequately imagine consequences; he lacks the ability to picture what is likely to occur; he does not know the first symptoms of disorder.

3. He does not initiate the proper habits of class attention and provide the necessary routine from the outset. He lets matters drift until the class has acquired bad habits, and the situation has become critical. Then he often acts too late. These three causes go together and are the natural results of lack of experience and confidence.



Because the young teacher lacks self-confidence, he relies at times too much on others, and at times too little. Many beginning teachers throw the burden of the discipline of their classes on a superior, generally the principal. They have not learned the most important principle of pupil-control, namely, the teacher must manage the class himself. They invariably send offending pupils to a disciplinary officer, or dismiss them from the room when such treatment means an ultimate report to the office.

On the other hand, because of this same lack of self-confidence, the beginning teacher is apt to conceal his troubles in discipline from his superiors and colleagues. He worries and broods over them, when a frank statement of his difficulties to those of experience and sympathy would generally materially help the situation. Inexperienced teachers have frequently asked me whether it would not be better for them to keep some of their failures in discipline to themselves, rather than to take the risk of giving the impression that they are having serious difficulties, when, after all, matters might be much worse.

Because the novice lacks confidence he is prone at times to act too slowly, thinking it better to let troubles take a definite form before he actively interferes. Again, he is apt to act rashly when class-control has reached a critical stage. On such occasions he frequently loses his head and 'goes up in the air.' A typical example of this is the following:

An inexperienced teacher of history was attempting to conduct a recitation in current events by means of a cooperative class exercise. There was a class chairman, and various individuals were making reports on assigned topics, while others were expected to participate in the discussion. The work was distinctly poor and the class was listless and in mild disorder. However, the teacher kept completely in the background and in no way attempted to direct the course of the proceedings. I advised him to interfere actively, but this he seemed very loth to do, offering various excuses. He showed by his whole attitude that he lacked courage; he was afraid to take a hand. Finally, he made some comments in a weak and timid manner, but the only effect that this had was to make matters worse. At last, when the class was reaching the stage of aggressive disorder, I urged upon him the necessity of acting with vigor. For a moment he wavered in a hesitating and helpless way, then of a sudden he burst out in a perfect furor of scolding and passionate anger.

While such faults in discipline as this are not confined ex-

clusively to beginning teachers, it has been my experience that a combination of what may be called the 'obstructed' and the 'explosive' will is rarely found among teachers of experience.

Because the novice in teaching cannot adequately evaluate acts and their consequences he often lets incipient disorder pass unnoticed, and acts only when too late. In several hundred cases of disciplinary troubles among beginning teachers that I have collected and analyzed, the majority would easily have been avoided had the teacher been able to detect the first signs of disorder and meet them at the time. The theory that "things will take care of themselves if you don't notice them" is not infrequently expressed by the novice. The trouble with this principle is that it never works, according to my experience.

Few beginning teachers realize the importance of a proper routine. Further, they have no adequate idea of how to plan and carry out such a routine. Some, I think the majority, have the impression that routine deadens and kills. They do not understand the basal fact that only through order is freedom and spontaneity possible. If they were more exacting in fundamental requirements, they could control their classes with much less friction. I have no figures to show the proportion of instances in which disciplinary troubles have their origin in a lack of organized procedure during the recitation, but in my opinion it is considerable.

While no teacher can hope to succeed without good discipline, while effective class-control is the *sine qua non* of good teaching, it is not good teaching itself. Unfortunately, it is too often regarded as such, both by teachers and by supervising officers. It is not to be wondered at, therefore, that the young teacher not infrequently looks upon himself as a pronounced success if he has succeeded in the initial problems of class-control. He exaggerates the importance of discipline, while he frequently is only dimly conscious of the vital matters that relate to the technique of teaching. According to my experience, few high-school teachers fresh from college, who have had no practical courses in teaching methods, have any definite conception of method or its necessity in teaching. They often are guilty of astonishing wastes in instruction without recognizing that such wastes exist; almost without exception they

'hear lessons' rather than teach, and are generally oblivious of the fact that each lesson should have a definite plan, if it is to be properly taught. Far too many high-school teachers conduct their recitations without definite and carefully worked out plans; novices as a rule appear to have no thought of a plan unless it is emphatically brought to their attention. Even then too frequently their first reaction is to consider the making out of such a plan as a clear waste of time, or at least as an unnecessary burden.

During the past six years I have had under my direction a considerable number of graduate students in Brown University who have been engaged in intensive work in practice-teaching in various high schools in Providence and its environs. These teachers have spent in teaching from one to three periods a day for an entire academic year. On the average, they are in ability and training clearly superior to the beginning high-school teacher. It can be assumed, therefore, that the faults that these cadet teachers show exist in a still greater degree among novices in high-school teaching. From the outset of their training I have emphasized with these cadet teachers the importance of a well-constructed lesson plan, and I have invariably found that at first they had absolutely no conception of how to prepare a helpful, working scheme of conducting their recitations.<sup>5</sup>

More than anything else, the character of the questions asked determines the nature and the value of teaching. Teachers as a rule are not skilful in the way in which they formulate their questions. The novice is particularly weak. At the start his questioning is almost entirely of the lesson-hearing type; he asks too many questions; he is impatient for answers; there is little poise and deliberation in his instruction.

His most common faults are:

1. He asks questions that are not well phrased. The English is frequently not above reproach; the wording is inexact and at times obscure. In the lesson plan the most important questions should be definitely formulated and stated.

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<sup>5</sup>Further discussion of the character of the lesson plan, included in the original printing of this article, is here omitted since it is more extensively treated elsewhere in this Yearbook.—*Editor*.

2. Because of the inadequacy of his questions and also because of nervousness, the novice in teaching is prone to repeat or rephrase his questions, as for example:

Tell me why you think that is so; why do you think it is so; what is your reason for believing it correct; state your reasons.

Is this substance soluble? in what is it soluble? do you know whether it is soluble or not? have you tried to find out?

Give me the exact date of Shakespeare's death; was it before or after Bacon's death, have you looked it up; do you know?

What principle of factoring does this example come under? is it the first case, do you think? do you see any resemblance between this example and those that we have just been working at the board?

Because the novice does not sufficiently realize the importance of properly phrasing his questions and because he fails to formulate his pivotal questions in advance of actually asking them, they are frequently obscure and indefinite, as for example:

What do you think about the character of Napoleon?

What can you say about this canto we have just finished?

Tell us about "Snow-Bound."

What do you observe when you look at this picture?

Obviously, the fault in such questions as these is that they are not specifically directed toward the details that the teacher is seeking (or should be seeking) to bring out. Questions asked by the teacher are at times indefinite because they are not sufficiently simple to belong to the pupils' experience, knowledge, or manner of thinking. The recent college graduate often asks questions similar to those asked by his college instructors, not realizing that the high-school pupil is too immature to give an intelligent answer. Among the many questions of this type that I have noted during my observations of class teaching, the following are typical:

Is compensation the rule in human experience?

Is our behavior generally altruistic or egoistic?

What is the technical value of this scene? (The "Knocking at the Gate" in *Macbeth*.)

What refinements of humor have you noted in this sketch of Irving?

In what respects was Socrates a Sophist?

Quite frequently the young teacher when urged to conduct his instruction largely in the form of question and answer rests content in asking numerous trivial questions or questions that are purely informational or formal. He finds it extremely difficult

to frame queries that provoke thought on the part of the class as a whole or on the part of the individuals who chance to be reciting. Sometimes the questions are purely of the 'yes-or-no' type. At their worst these require no mental reaction whatsoever; at their best they are merely incentives to guessing, with a fifty per cent. probability of a correct reply. Such questions are for the most part brief, and in some recitations are asked literally by the hundreds. They do not need extended exemplification. These, however, are a few taken at random from a very long list:

T. "Do you agree with Emerson in regard to compensation?" P. "Yes, I think he is right."

T. "Do you think that most people get rewarded when they suffer, or are unhappy?" P. "In the majority of instances."

T. "Do you know of any persons who always seem to get the worst of it?" P. "I have known of some cases of hard luck all the time."

The above examples, while of the yes-or-no type, evidently possessed some value in stimulating thought. This much can not be said, however, of the following:

T. "Have I bisected this line?" P. "Yes."

T. "Is the line erected at this point perpendicular?" P. "It looks to me as if it was."

T. "Did Macbeth show any bravery in the first part of the play?" P. "Yes, he seemed to be brave."

T. "Was he brave when he saw the ghost of Banquo?" P. "No, he was frightened."

T. "Did he have the courage to commit the murder of the king?" P. "No, his nerve seemed to go back on him."

T. "Was the Lady Macbeth more resolute than her husband at this time?" P. "Yes, she seems so."

T. "Do you like this chapter?" P. "Yes."

T. "Does it make you respect the hero?" P. "Yes."

T. "Do you feel friendly toward him?" P. "Yes, I like him on the whole."

Often these yes-or-no questions definitely suggest the answer to be given, as for example:

Do you think Irving had a delicate sense of humor?

Was Napoleon chiefly interested in his own personal fortunes?

Is the scene in "Snow-Bound" true to life?

Was Sidney Carton a real friend?

Is the color of this deposit brown?

Was this a trying experience for David?

I have recently analyzed five hundred questions asked by teachers in their first year of high-school experience. These questions I have taken at random from a much larger number that I have observed and recorded. Out of this total number, I have found about five per cent. that could be considered in any way genuine thought questions. Over one quarter required no more definite answer than 'yes' or 'no.' Over three quarters were purely informational or quiz questions. About twenty per cent. were so suggestive in their phrasing that they were questions in form only. Eight per cent. were definitely faulty in their English; in thirty per cent. of the questions there was unnecessary repetition and rephrasing. While there were some unreasonably long and complicated questions, the majority of the questions averaged fewer than eight words, and the replies to these, fewer than four words, indicating that they were asked in a hurried and ill-conceived way, and that the recitation lacked poise and valuable mental reaction.

The nature of the questions asked during the recitation and the manner in which they are asked is, to my mind, the most vital part of the teaching. However, there are other important considerations that have to do with method, in which all teachers are at fault at times, and the novice in teaching more frequently. Lack of time makes it impossible for me to refer to these except in the briefest way.

All teachers waste time during the recitation; some experienced teachers waste at least fifty per cent. of their time, while novices not infrequently waste more. I recall one teacher, who has since made a pronounced success, who frequently spent thirty minutes of the recitation period in history in dictating an outline for the study of the new lesson; another who sent half of his pupils to the blackboard in geometry and questioned the remaining half on topics that were not vital, apparently for the purpose of killing time, and who later permitted the pupils to recite their proofs in a voice almost inaudible, so that the class as a whole got no benefit out of the exercise; a third who confined all of his attention to the pupil who was reciting with the result that each pupil got on the average less than three minutes' attention during the forty-five-minute period; a fourth who talked most of the hour while the class re-

mained stolid and mentally inert; a fifth who spent one entire period in conducting a demonstration in physics that only the pupils in the front rows could see; and so on. I would not, however, wish to give the impression that all, or most beginning teachers are guilty of such serious faults as these. However, it has been my experience that these novices in teaching at the outset waste on the average at least one third of the class exercise.

Beginning teachers, even to a greater extent than those of experience, violate the most fundamental principles of drill. In particular, they are not consistent and uniform in their practice, largely because they have not given sufficient consideration to methods of procedure and have no standardized experience to guide them and to prevent them from going astray. They often initiate superfluous habits, or habits that must be broken later. They are more likely to follow the logical than the psychological order, since they possess a more definite knowledge of the subject matter as it has been taught them in college, than they do of the minds of their pupils. They often introduce the most difficult and uninteresting parts of the subject first, making the beginnings irksome and unattractive; they do not realize the great importance of initiating a habit in the proper way and keeping the pupils under constant supervision; above all, they are prone to drill the few at the expense of the many.

While there are many other ways in which beginning teachers sometimes fail and often seriously, those discussed above are, according to the observations of the writer, the most frequent and the most serious. In one particular aspect of teaching, beginning teachers seldom fail, at least in such conspicuous and clearly evident way that it results in the loss of their position, and that is in knowledge of subject matter. This seems at times extraordinary, since beginning teachers not infrequently are called upon to teach subjects with which they have little familiarity, sometimes giving instruction in subjects they have not taken in college, and occasionally not even in the high school.<sup>6</sup> The reason why they do not openly

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<sup>6</sup>Doubtless, however, a scholarly knowledge of subject matter acts indirectly in matters of discipline and in methods of teaching, and is a hidden, though an important cause of success or failure.

fail is largely because so little scholarly knowledge is insisted on or expected in the non-technical subjects. Almost any teacher can keep just ahead of the class, and this is all the average principal seems to ask, if only the teacher has a fairly impressive personality and can exercise sufficient control over his classes. Where the beginning teacher fails most definitely is in class-control and class-methods, and this is just the point at which our preparation of the secondary teacher is the least efficient. In our undergraduate courses in college, we stress principles of education, history of education, educational psychology, and the like, but these are taught for the most part in an academic way, and far removed from practical problems. Our women's colleges that provide us with a large number of better-trained high-school teachers are for the most part committed to the belief that undergraduate instruction should be chiefly 'academic' in its nature, and that vocational and practical courses should be postponed for the graduate years and the vocational and technical schools. Thus, the college-trained teacher has frequently very little definite preparation for his work. This is all the more unfortunate because of the fact that in many instances he views teaching as a makeshift and a temporary expedient, and does not remain long enough in the work of high-school instruction to learn much through experience.

A recent inquiry made at the Women's College of Brown University revealed the fact that, while over half of the senior class planned to enter the field of teaching after graduation, only three of the entire number preferred this as a profession. Evidently, most of those who planned to teach did so because they felt that their college education had provided them with little else of immediate practical value. Doubtless most of them hoped to get out of teaching at the earliest opportunity and enter other and more attractive occupations. None of these young women had been trained to teach in more than a most general way. This state of affairs is probably true of our women's colleges in general, particularly in the east. The fact that our high schools in New England recruit their instructors in a large number of instances from graduates of women's colleges, and that these graduates often will continue to teach only until they can find something more congenial, makes



clear the desirability of giving these young people some specific, practical training for the work they are to undertake. This should be done even at the expense of removing from the curriculum some of the more theoretical courses in the departments of education and substituting practical courses, courses in applied educational psychology, and in general and special methods.

## CHAPTER III

### OBJECTIVE STUDIES OF THE ACHIEVEMENTS OF TRAINING-SCHOOL AND PUBLIC-SCHOOL PUPILS IN THE FRESHMAN YEAR OF THE HIGH SCHOOL<sup>1</sup>

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The investigation which is reported in this article was undertaken to determine the relative efficiency of teaching in elementary training schools which are connected with normal schools and in elementary public schools. The investigation was prompted primarily by the fact that in some communities in which training schools are located patrons object to sending their children to the training school on the assumption that student teaching is inferior. Universities in many sections meet the same objection when they attempt to secure the co-operation of public high schools in the training of teachers.

A study of this problem was presented in a report<sup>2</sup> in 1917, in which the standing of elementary training-school pupils was com-

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<sup>1</sup>*Objective Studies of the Achievements of Training-School and Public-School Pupils in the Freshman Year of the High School*, George N. Cade. Master's Thesis. University of Chicago, March, 1918. Reprinted from *The Elementary School Journal*, Vol. XIX, December, 1918.

This study by Cade and Gray concerns the effect of teaching by practice teachers upon pupils in the elementary school, even though the measurements were undertaken upon high-school pupils. The study was carried out at the suggestion of Professor Mead's Committee, however, and is included in this *Yearbook* because it seems to be relatively much easier to get objective results of the effect of practice teaching in subjects taught in the elementary school; moreover, the argument can pretty safely be transferred to the field of secondary education. In any event, it puts the burden of proof upon those who oppose the development of practice teaching for prospective high-school teachers and who assert that this sort of teaching interferes with the progress of the pupil.—*Editor*.

<sup>2</sup>*Practice Teaching for Teachers of Secondary Schools*, Department of the Interior, Bureau of Education, Bulletin No. 29, 1917.

pared with the standing of public-school pupils in subjects taken during the first year of the high school. This report included data from the records of 1,500 pupils of five high schools which were connected with four normal schools of Illinois and with the University of Chicago. These high schools were selected because pupils from both types of elementary schools were found in the freshman classes, and they offered therefore an opportunity for making a comparative study of the standing of training-school and public-school pupils. The investigation revealed the fact that the average standing of the training-school pupils was approximately the same as the standing of the public-school pupils. The tentative conclusion was therefore drawn that no marked advantage could be attributed to training-school instruction or to public-school instruction.

The investigation which is reported in this article differs from the investigation of a year ago in that the achievement of the pupils was determined by means of standard tests based on elementary-school subjects. Tests in reading, writing, arithmetic, spelling, and language were selected, because these subjects include the basic lines of training given in elementary schools. The following standard tests were used: the Spiral Arithmetic Test, to measure mastery of the fundamentals in arithmetic; Stone's Reasoning Test, to measure ability to solve arithmetical problems involving more or less reasoning; Starch's Silent-Reading Test No. 8, to measure rate of reading; the Kansas Silent-Reading Test, to measure ability to interpret directions or questions read; the Gettysburg edition of the Ayres Handwriting Scale, to determine the quality of handwriting; words from the Ayres Spelling Scale, to measure ability to spell words in lists and words in sentences; and Starch's Language Test, known as Grammatical Scale A, to determine the pupil's control of language forms. Tests of a much wider variety should have been included in order to measure the results of instruction in all phases of elementary-school work. The conclusions to which this investigation points relate, therefore, only to the relative standing of training-school and public-school pupils during the first year of the high school in the fundamentals of elementary-school work as outlined above.

The following schools co-operated in the investigation: the public high schools of Goshen, Indiana; Ypsilanti, Michigan; and DeKalb, Illinois; the high schools of the University of Chicago and of Brigham Young University at Provo, Utah; and the high schools which are connected with the state normal schools at Normal, Illinois; Macomb, Illinois; Carbondale, Illinois; and Warrensburg and Springfield, Missouri. Each of these high schools, with the exception of the high school at Goshen, Indiana, is made up in part of pupils who have attended elementary training schools. This high school was selected as one of the ten because it included a representative group of pupils who have passed through public elementary schools and therefore could be used to advantage to check the results from the somewhat selected groups of public-school pupils who secure admission to high schools which are connected with normal schools.

The tests were given during November, 1917, to 572 pupils. Of this number, 185 entered high schools from training schools and 387 from public schools. The training-school pupils were classified on the basis of the number of years during which they had attended training schools. The validity of classifying pupils who have at-

TABLE I  
EFFECT OF LENGTH OF ATTENDANCE IN THE TRAINING SCHOOL ON STANDING  
IN SCHOOL SUBJECTS

No. of Years in Training School	No. of Pupils	Median Score	
		Stone's Reasoning Test	Kansas Silent- Reading Test
Entire course.....	45	9.80	23.33
7.....	15	8.80	22.60
6.....	25	10.50	25.00
5.....	24	8.15	25.83
4.....	17	11.14	21.25
3.....	21	12.00	21.25
2.....	18	10.43	23.83
1.....	20	7.50	20.00

tended a training school for less than one-half of the elementary-school period as training-school pupils might be challenged. In order to determine the effect of length of attendance in the training school on standing in elementary-school subjects the median scores of each group of pupils were determined for Stone's Reasoning Test and for the Kansas Silent-Reading Test.

The entries in Table I indicate that length of attendance in the

training school is not a large factor in determining standing in school subjects. The validity of including with the training-school pupils the group which had been in the training school only one year is open to question. Inasmuch, however, as this group represents such a small percentage of the total number of pupils, the final results of this investigation have not been modified to any great extent by classifying this group as training-school pupils.

The tests were given by the teachers of the high schools which co-operated in the investigation. Mimeographed sets of directions were prepared in order to insure a high degree of uniformity in the conditions and procedure of giving the tests. The tests were scored and tabulated by Mr. George N. Cade, a graduate student in the University of Chicago, to whom full credit should be given for whatever contribution this study makes. The results of the various tests will now be discussed separately.

The rate of reading was determined through the use of Starch's Silent-Reading Test No. 8. The median rates for each group are represented in Diagram 1. The numbers in the vertical column to the left of the diagram refer to the number of words read per second. The Roman numerals in the horizontal row at the bottom of the table refer to nine of the high schools which co-operated. The high schools were numbered in order on the basis of the median rates of the training-school pupils in each high school. The various high schools are represented in the same order in all the diagrams of this report. The solid oblique line represents the median rates of the various groups of training-school pupils included in this investigation, and the solid horizontal line represents the median rate of all training-school pupils tested. The dotted oblique line and the dotted horizontal line represent corresponding facts with regard to public-school pupils. The broken horizontal line represents the median rate of the pupils of Goshen.

The diagram reveals the following facts with regard to the pupils tested: (1) The training-school pupils read at a median rate of 4.79 words per second and the public-school pupils at a rate of 4.61 words per second. This represents a superiority of 0.18 word per second in favor of the training-school pupils. (2) The pupils of Goshen read on the average more rapidly than do the public-

school pupils of nine high schools, but not so rapidly as the training-school pupils. (3) The median rates of various training-school groups vary widely. The highest median rate is 6 words per second and the lowest median rate is 3.40 words per second. The

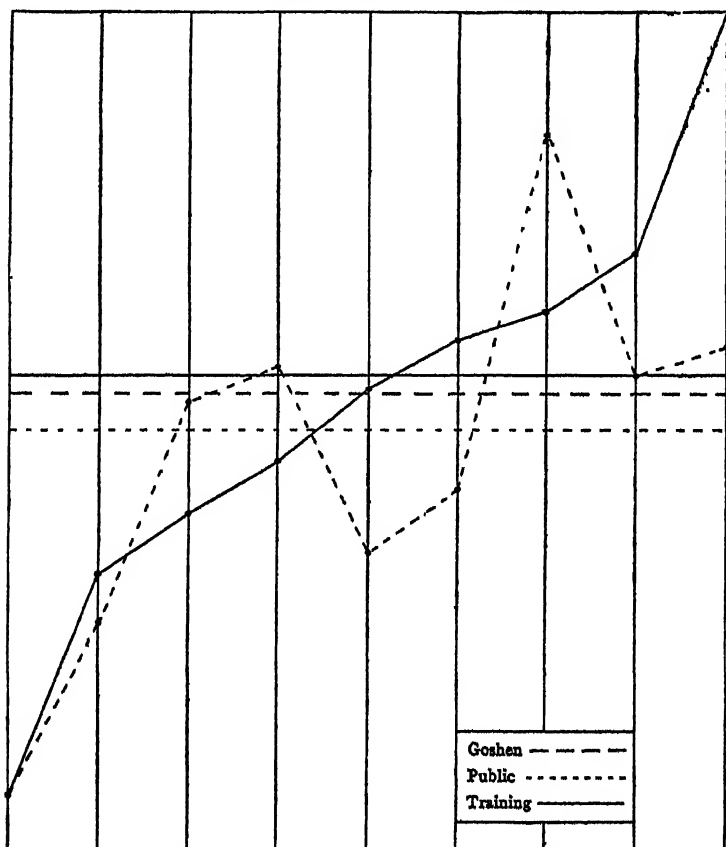


DIAGRAM 1.—Median rates of silent reading in words per second

variation in the median rates of the public-school groups is almost as wide. (4) The training-school pupils and the public-school pupils attending a given high school follow somewhat closely the same level of achievement. This fact is particularly noticeable in the cases of Schools I, II, III, IV, and less noticeably true in the

cases of several other schools. This general correspondence in rates indicates that there are community factors, such as similarity in economic status of pupils and common ideals and standards among all teachers of a community, which are more significant in determining the outcome of instruction than is either training-school instruction or public-school instruction alone.

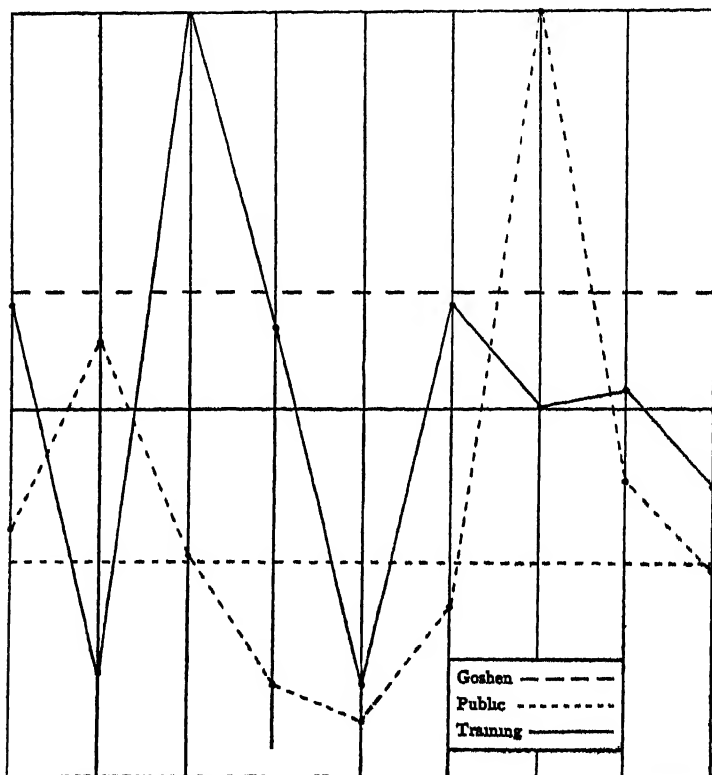


DIAGRAM 2.—Median scores in the Kansas Silent-Reading Test

The Kansas Silent-Reading Test was used to determine how well pupils understand what they read. The median scores are represented in Diagram 2. The median score of the training-school pupils is 23.33, of the public-school pupils 20.69, and of Goshen, 25.31. The median score of the training-school pupils is distinctly

superior to that of the public-school pupils. The difference is equal to 78 per cent of the score of the public-school pupils. In both rate of reading and comprehension the training-school pupils are superior to the public-school pupils. It should be noted that the median score of Goshen is superior to both of the median scores just considered. The diagram shows that there is wide variation in the scores of the public-school pupils in the various high schools.

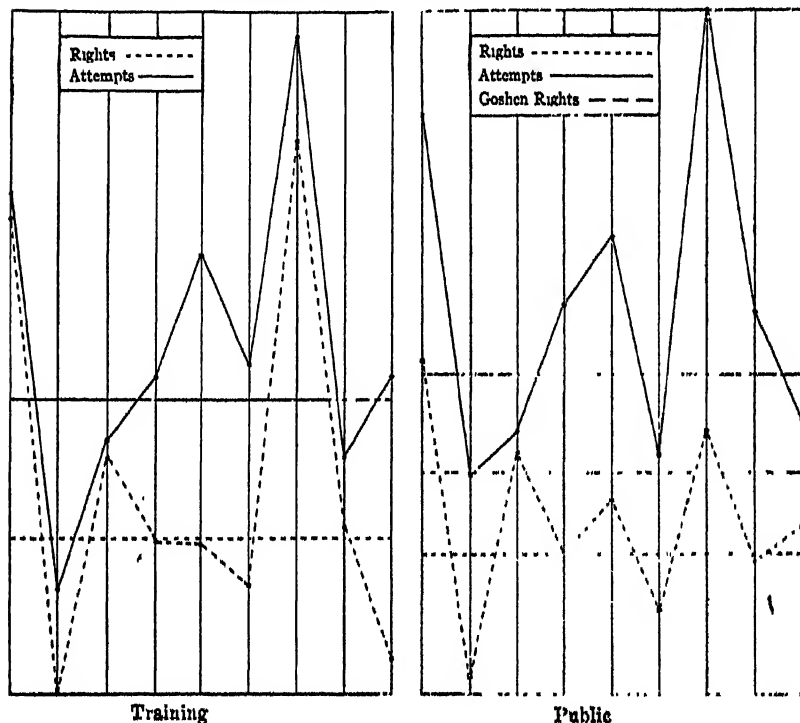


DIAGRAM 3.—Median scores in Set II of the Spiral Arithmetic Tests

The variation in the scores of the training-school groups is approximately as wide. The close correspondence in the scores of the two groups of pupils attending a given high school which was noted in the results for rate of reading is not apparent in this diagram. In fact, there is wide variation in the scores of the two groups of pupils in a number of schools. Schools II, III, IV, VI, and VII are



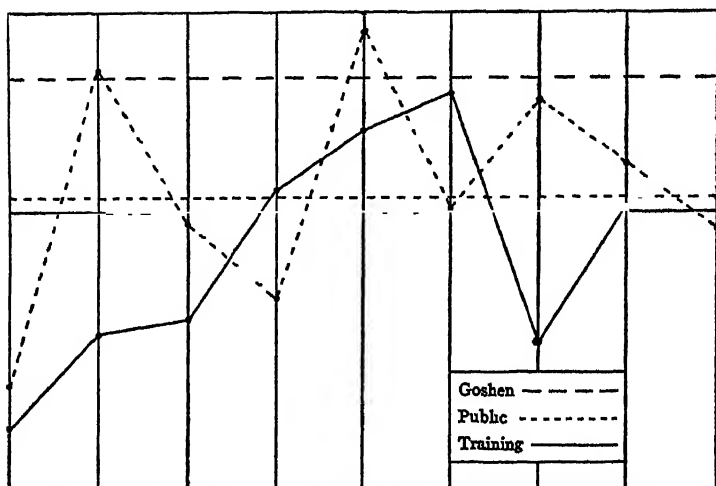


DIAGRAM 4.—Median number of rights in Set J of the Cleveland Spiral Tests

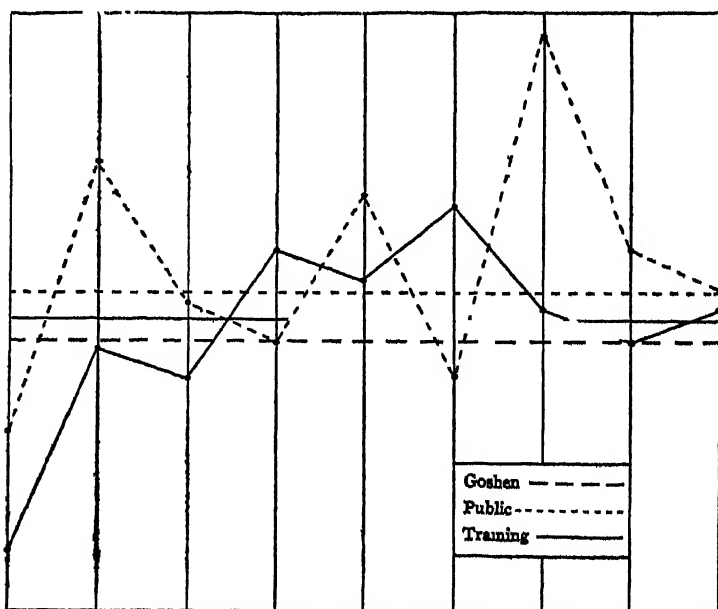


DIAGRAM 5.—Median number of rights in Set L of the Spiral Arithmetic Tests

## ACHIEVEMENTS OF PUPILS IN FRESHMAN YEAR

illustrations. In some cases the public-school group secures the higher score, and in other cases the training-school group secures it. These facts indicate that the schools which send pupils to a given high school obtain more uniform results in rate of reading, as measured by the Starch Reading Test, than in comprehension of what is read, as measured by the Kansas Silent-Reading Test.

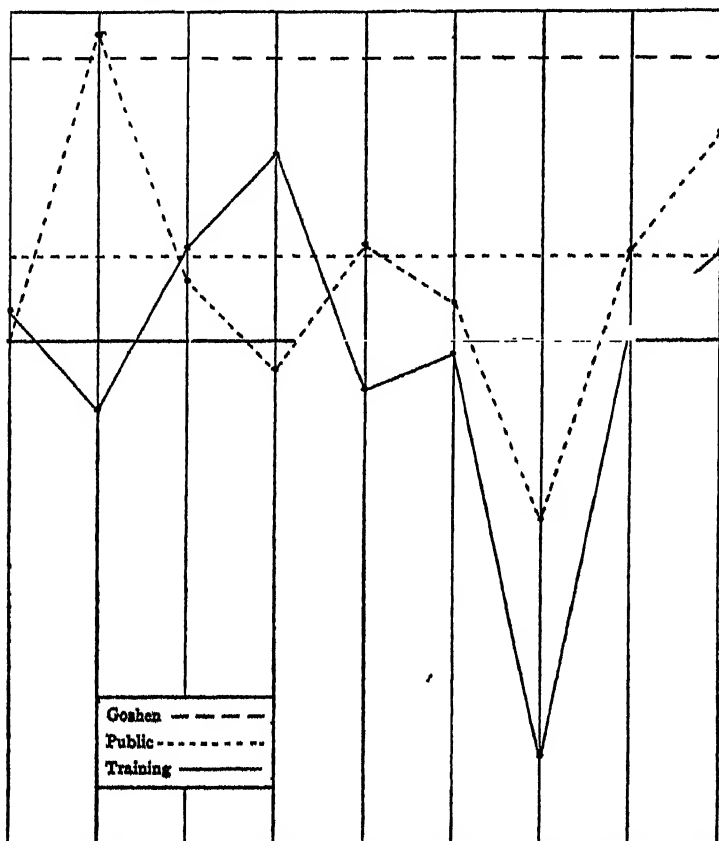


DIAGRAM 6.—Median number of rights in Set K of the Spiral Arithmetic Tests

The Spiral Arithmetic Tests used in the Grand Rapids and in the St. Louis surveys were used in this investigation to measure achievement in the fundamentals of arithmetic. Diagram 3 repre-

sents the median scores for Set H, which includes the addition and subtraction of fractions of like denominators. The left half of the diagram compares the number of problems attempted and the number of problems solved correctly by the training-school pupils. The right half represents the corresponding facts for the public-school pupils. The diagram shows that the public-school pupils attempted more problems on the average than did the training-

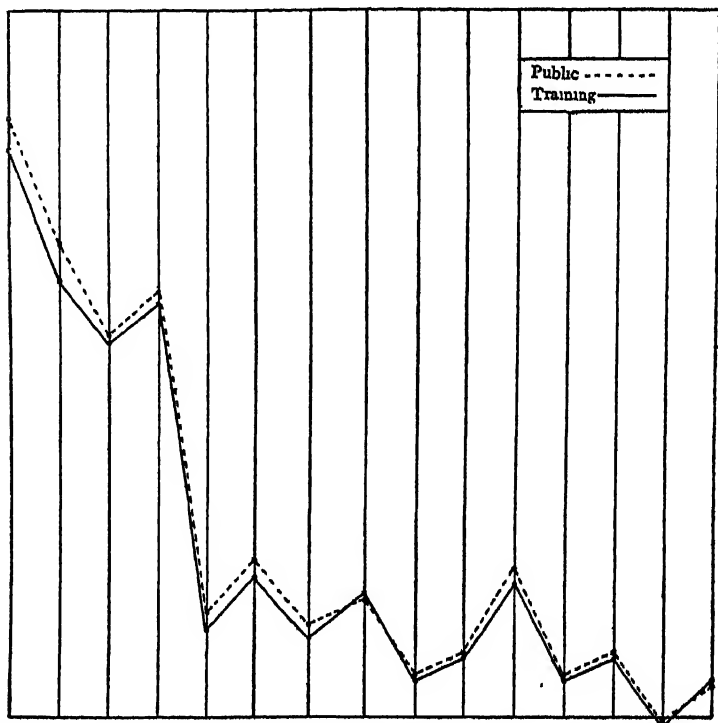


DIAGRAM 7.—Median number of rights in the fifteen sets of the Spiral Arithmetic Tests

school pupils, but that they solved fewer problems correctly during the assigned period.

Diagram 4 represents the median number of rights for Set J, which includes the addition of one-place numbers in columns containing thirteen numbers. The diagram shows that the public-

school pupils solved correctly more problems of this type in a given period than did the training-school pupils. The distinctly superior record of Goshen merits commendation.

Diagram 5 represents the median number of rights for Set L, which includes the multiplication of four-place numbers by two-place numbers. The diagram shows that the public-school pupils are only slightly superior to training-school pupils in this type of problem.

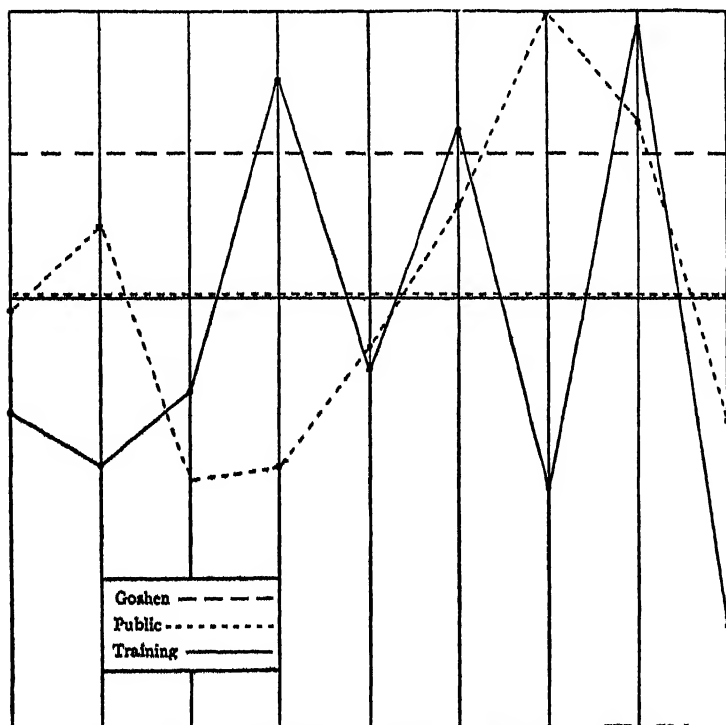


DIAGRAM 8.—Median scores in Stone's Reasoning Test

Diagram 6 represents the median number of rights for Set K, which includes the division of three- and four-place numbers by two-place numbers. As in the case of Set J, the public-school pupils rank distinctly higher than the training-school pupils. The

median score of Goshen is excelled only by the median score of the public-school group of School II.

The median number of rights for each of the fifteen sets of the Spiral Arithmetic Tests is represented in Diagram 7. The diagram shows that the public-school pupils rank higher than the training-school pupils in all sets excepting H and O. It is interesting to note that these two sets are the only sets in the entire test involving fractions.

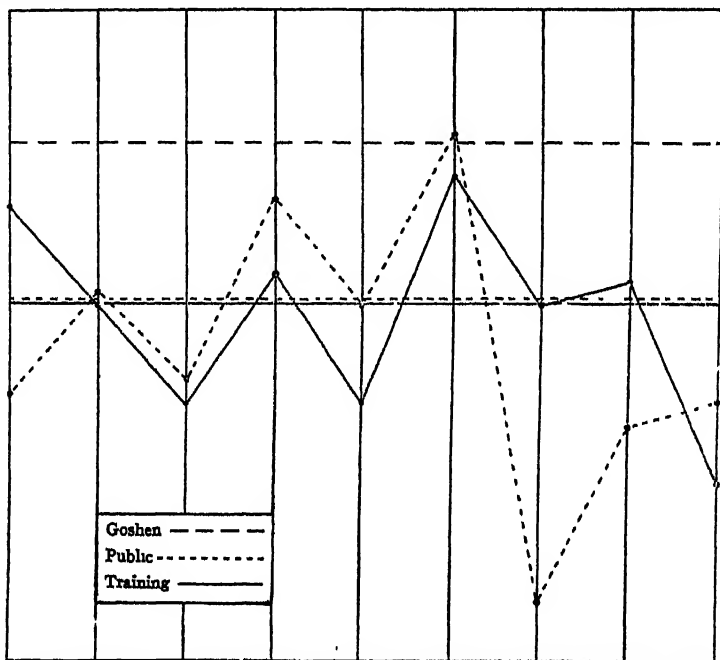


DIAGRAM 9.—Median scores in Starch's Grammatical Scale A.

Stone's Reasoning Test was used to measure ability to solve arithmetical problems involving more or less reasoning. The median scores are represented in Diagram 8. The median score of the public-school pupils is 9.62, and the median score of the training-school pupils is 9.61. The difference is too small to justify us in attributing superiority to either group. Goshen, on the other hand, makes an unusually high score.

The median scores for Starch's Language Test are represented in Diagram 9. They are shown in the diagram to be approximately the same for training-school pupils and for public-school pupils. The superior record of Goshen is again noteworthy. Attention

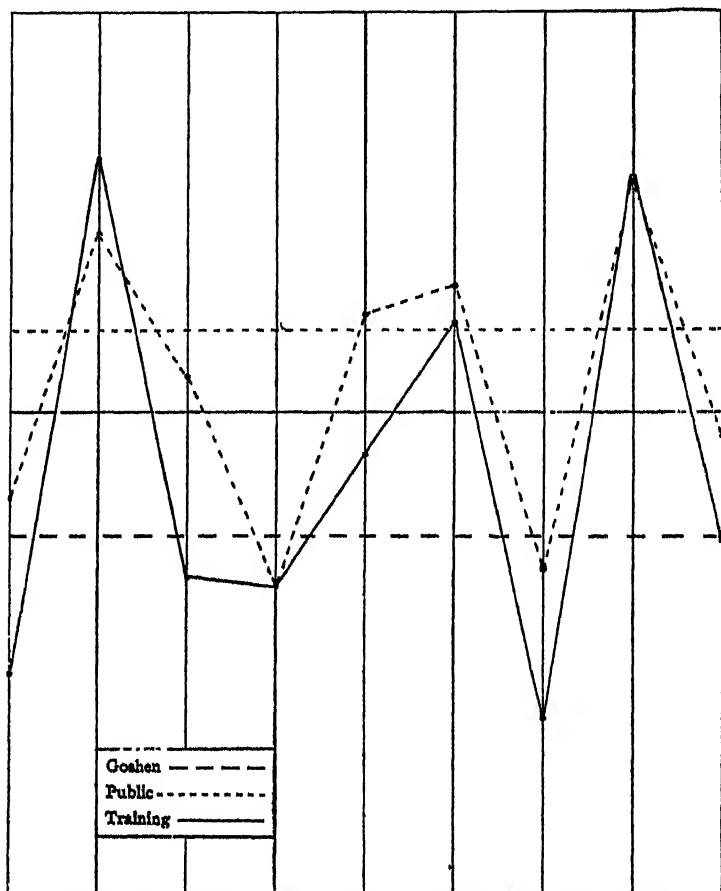


DIAGRAM 10.—Median scores in the spelling of words in lists

is called to the close correspondence in the scores of the two groups of pupils in the respective high schools.

Diagram 10 represents the median score of the training-school pupils and the public-school pupils in the spelling of words in lists.

The scores represent the number of words spelled correctly in a list of twenty. The diagram reveals the fact that the public-school pupils made a higher score than the training-school pupils. The

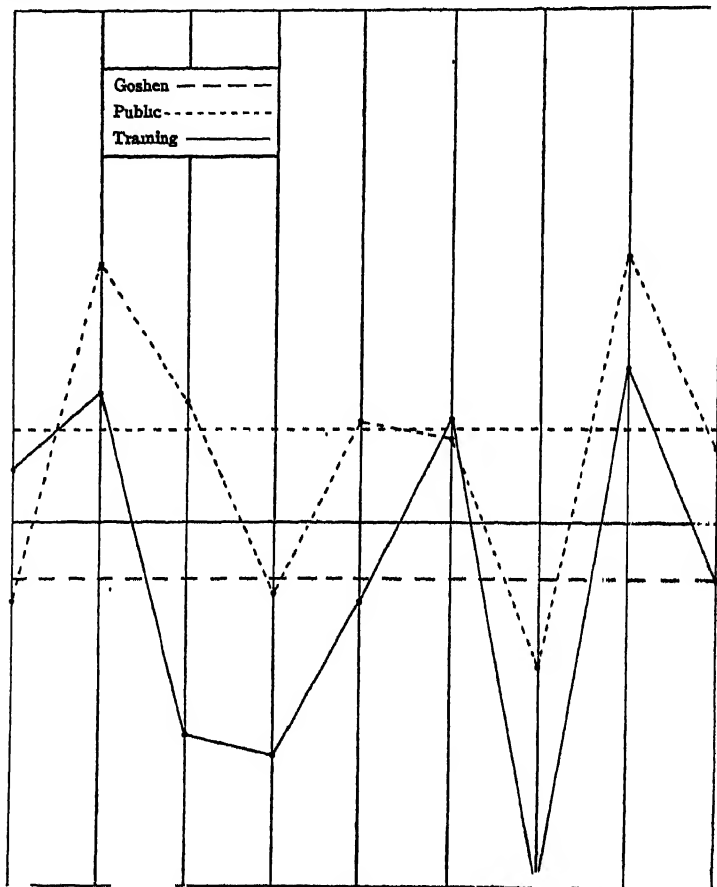


DIAGRAM 11.—Median scores in the spelling of words in sentences

unusually low score of Goshen indicates that this phase of the work in the elementary school of that city requires additional attention.

Diagram 11 represents the median scores of the training-school pupils and of the public-school pupils in the spelling of words in sentences. The relative standing of the three groups of pupils is

the same in this case as was revealed in the spelling of words in lists. The public-school pupils rank first, the training-school pupils second, and the pupils of Goshen third.

Diagram 12 compares the accuracy of spelling words in lists with the accuracy of spelling words in sentences. The left half of the diagram presents the facts for the public-school pupils and the right half the facts for the training-school pupils. The diagram shows that practically all the groups tested spell words in lists more accurately than words in sentences. The training-school group attending School I forms the only exception to the general statement just made. It would be very interesting to determine whether or not spelling is taught differently in this particular training school or whether the result is due to some chance factor. The diagram shows in addition that the difference between the results in the two types of spelling is greater in the case of the training-school pupils than in the case of the public-school pupils. Expressed in terms of number of words spelled correctly, the difference in the scores of the training-school pupils is 1.33 words, and of the public-school pupils 1.21 words. These facts indicate that training schools should give relatively more attention to accuracy in spelling, particularly when the words are used in context.

Diagram 13 represents the Quality Scores in Handwriting as determined through the use of the Gettysburg edition of the Ayers Handwriting Scale. The fact is revealed that the training-school pupils scored higher than the public-school pupils. Quality of handwriting is a second phase of school work to which added attention shall be given in Goshen, as is revealed by the results of this study.

Diagram 14 presents in graphic form the median scores of six of the tests. The results of the Cleveland Arithmetic Test are not included because of the limitation of space. The facts of this diagram, together with the discussions which have preceded, justify the following conclusions concerning the relative efficiency of training-school and public-school pupils in the fundamental subjects of the elementary-school curriculum:

1. The median scores for the various subjects reveal the fact that training schools and public schools alike do superior and infer-



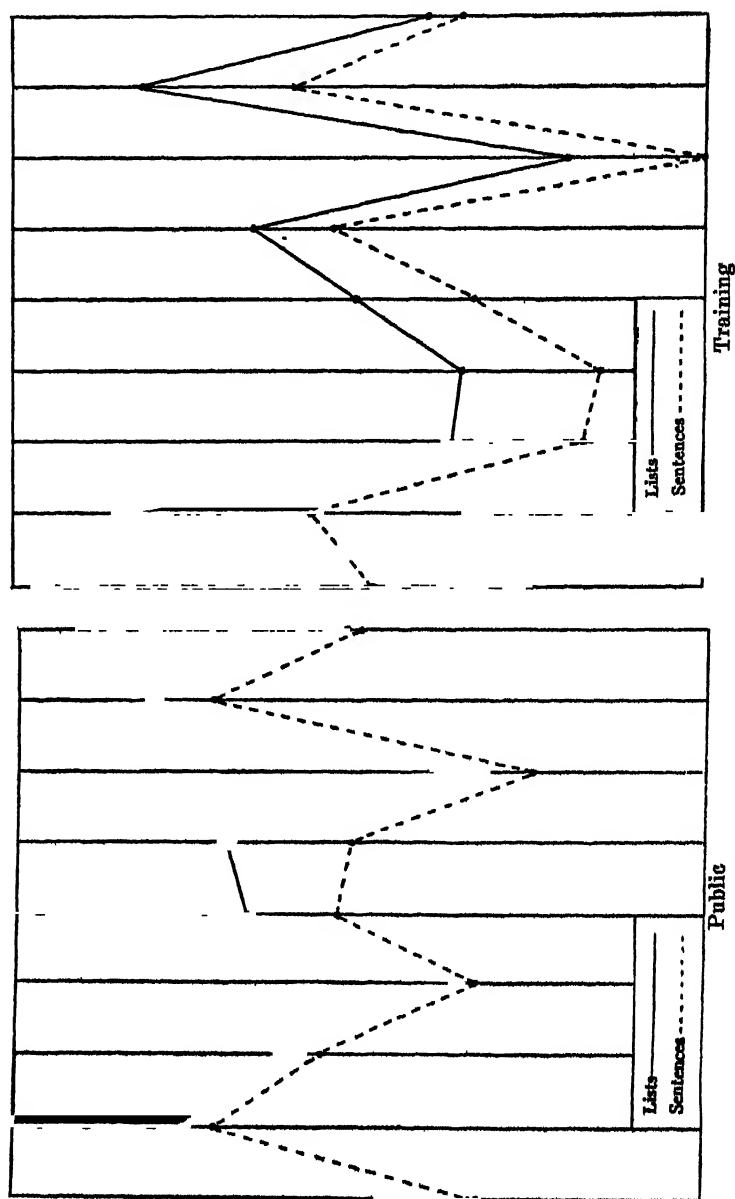


DIAGRAM 12.—Comparison of the accuracy of spelling words in lists and words in sentences

ior work. In Stone's Reasoning Tests and in Starch's Language Tests the median scores of the two groups of pupils were approximately the same. In rate of reading, in interpretation of what is read, in quality of hand-writing, and in the solution of two of the fifteen sets of arithmetic exercises the training-school pupils received the higher scores. In spelling words in lists and in sen-

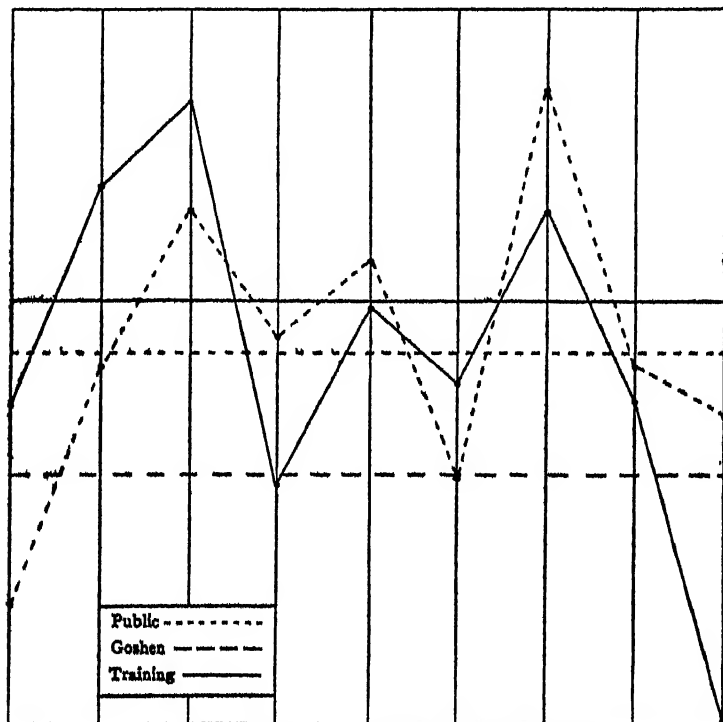


DIAGRAM 13.—Quality scores in handwriting

tences and in thirteen of the fifteen sets of arithmetic tests the public-school pupils received the higher scores. The scores indicate that training schools do slightly better work than public schools. This is particularly true in those phases of school work in which the reflective processes are involved. On the other hand, the public schools secure better results in the formal phases of school work, such as the fundamentals of arithmetic and spelling.

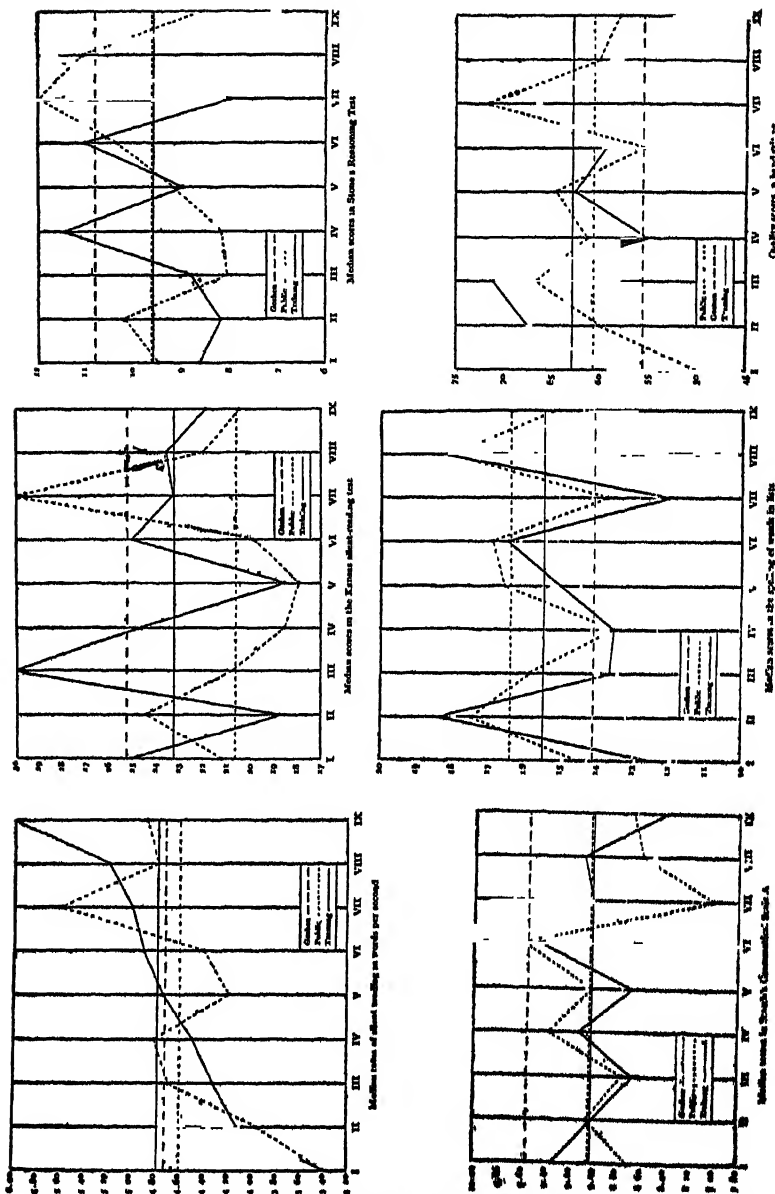


DIAGRAM 14.—Comparison of the achievement of elementary- and public-school children in six tests

2. There is close correspondence in the scores of the training-school groups and of the public-school groups in a large number of schools in language, spelling, rate of reading, and quality of handwriting. A similar situation was revealed in the case of the formal processes in arithmetic. These facts indicate that the community influences which are felt both in the training schools and in the public schools of a given community may be of greater importance in determining the results of instruction than are the special influences which are associated with either training schools or public schools.

3. The wide variation in scores of public-school groups and training-school groups which enter the same classes in high schools reveals the need for the introduction of scientific methods of directing and supervising the work of both types of schools. It suggests the advisability of requiring given levels of attainment in the fundamentals of the elementary-school subjects to secure admission to high schools. Furthermore, the study suggests that training schools should give more specific attention to the formal processes in some school subjects, and that public schools should train pupils more persistently in the reflective phases of school work.

## CHAPTER IV

### METHODS OF SELECTION AND SUPERVISION OF PRACTICE TEACHERS

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A. R. MEAD

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#### PRELIMINARY PLANS FOR THE STUDY

The Committee on Practice Teaching for Secondary Teachers, in its report made at the meeting of the Society of College Teachers of Education held at Kansas City, recommended that several phases of the work of practice teaching be given further study, among which were methods of selection and supervision of practice teachers. Accordingly, the chairman of the committee undertook to investigate these two problems. It seemed best to do it by the method of a questionnaire, notwithstanding its evident difficulties and sources of error. A schedule of items to be studied was compiled and submitted to all members of the committee for their criticisms. The schedule, then modified, became the basis of a questionnaire. This was first tentatively formulated and submitted to the members of the faculty of the College of Education at Ohio State University during the summer of 1917. They each answered the questions and submitted proposed modifications in the questionnaire. This procedure was repeated four times. Then the questionnaire assumed the form in which it was sent out. During the month of September, 1917, these questionnaires were mailed to all departments of education, schools and colleges of education listed in the directory of the United States Bureau of Education for the current year. In spite of care to eliminate possibilities of misinterpretation, the results were in many cases of little or no value, and are not included in the tabulated data. On the other hand, many of the questionnaires were answered with great care. As might be

expected, some questions asking for data which could be secured only by computation, were not answered. A copy of the questionnaire is included in this report. The report takes up the data in the order of the items listed in the questionnaire. To all who co-operated in this study, the author is indebted for assistance.

#### QUESTIONNAIRE

Delaware, Ohio, September 20, 1917.

My dear Sir:—

At the Kansas City meeting of the Society of College Teachers of Education, the Committee on Practice Teaching for Secondary Teachers was directed to continue its investigation of the problems involved in such training, and to report its findings to the next meeting of the society. Hence this questionnaire which comes to you. On behalf of the committee and the society, the chairman appeals to you to give serious attention to the questions and answer them fully, for only on such data shall we be able to report accurate findings to the society and for your ultimate use.

In order that the data may be organized in time for the report to be made at the next meeting, it will be necessary to have replies made soon after receiving this questionnaire. Will you co-operate by so doing? Return all questionnaires to the chairman. Also send copies of any blank forms used for reports and records with explanation of their use. If you have a general director of practice teaching, please have him help answer the questionnaire.

Respectfully yours,

A. R. MEAD, Chairman,  
Ohio Wesleyan University,  
Delaware, Ohio.

*Date of answer..... Institution.....*

*Name and title of person answering questionnaire:*

**DIRECTIONS:—**The questions are divided into two groups, one dealing with **METHODS OF SELECTION OF PRACTICE TEACHERS**, and one with **PRACTICES IN SUPERVISION OF PRACTICE TEACHERS**. To a very great extent questions are so worded that they may be answered by a single word or a number. An attempt has been made to use a terminology with generally accepted meanings, but if the meaning of any question is in doubt, please give your interpretation of it and answer it upon such interpretation. The semester hour referred to is the unit in use generally among higher educational institutions. It amounts to one hour of 45-50 minutes of class work per week during one semester of 18 (eighteen) weeks. "Combination Courses of more than Four Years" are courses leading to two different degrees, the work

for such degrees being entirely undergraduate work, e.g. an "Arts-Education Combination Course" might lead to the degree of Bachelor of Arts and also to Bachelor of Science in Education, cover five years' work above the high school and include no graduate work. "Principles of Teaching" is quite synonymous with "General Methods." All questions refer to the practice teaching done for the training of teachers for *secondary schools only*. Answer questions by yes or no whenever possible.

### METHODS OF SELECTION OF PRACTICE TEACHERS

1. *Underscore class or classes from which practice teachers are selected: Freshmen; Sophomore; Junior; Senior; Fifth-year Combination Course of more than Four Years; Graduate.*
2. *TOTAL college credits (in semester hours) REQUIRED before student is eligible to do practice teaching* . . . . .
3. *Credits (in semester hours) in subjects to be taught by practice teacher:*
  1. First Subject:
    1. Minimum required . . .
    2. Average obtained.
      1. Estimated . . . . .
      2. Computed . . . . .
    3. Maximum obtained..
  2. Second Subject:
    1. Minimum required . . .
    2. Average obtained
      1. Estimated . . . . .
      2. Computed . . . . .
    3. Maximum obtained.....
  3. Third Subject:
    1. Minimum required . . . . .
    2. Average obtained.
      1. Estimated . . . . .
      2. Computed . . . . .
    3. Maximum obtained.....
  4. Fourth Subject:
    1. Minimum required . . . . .
    2. Average obtained.
      1. Estimated . . . . .
      2. Computed . . . . .
    3. Maximum obtained.....
4. *Credits (in semester hours) in Education before allowed to do practice teaching:*
  1. Minimum required.... .
  2. Maximum obtained... .
  3. Average obtained
    - (Estimated . . . . .)
    - (Computed . . . . .)
5. *Types of courses required in Education as prerequisites to practice teaching:*
  1. General Psychology . . . . . Sem. Hr. ....
  2. Educational Psychology . . . . . Sem. Hr. ....
  3. Principles of Teaching in Secondary Schools..... Sem. Hr. ....
  4. Special Methods of teaching subjects to be taught by practice teacher:
    1. In one subject . . . . . Sem. Hr. ....
    2. In all subjects . . . . . Sem. Hr. ....
  5. Administration of Secondary Education..... Sem. Hr. ....
  6. Observation of Teaching in Secondary Schools..... Sem. Hr. ....
  7. Social Phases of Education..... Sem. Hr. ....
  8. Principles, or Philosophy of Education..... Sem. Hr. ....





12. Requirement as to ability to use apparatus? .....Yes .....No.....  
If so, what is requirement?
13. Tests to assist in selection of practice teachers?
1. Standardized tests . . . . .Yes.....No... ..  
1. Names of such tests:
  2. Practical teaching test..... .Yes.....No.....
  3. Any special tests? Name of such special tests.
14. Quality of writing ability required?.....

## PRACTICES IN SUPERVISION OF PRACTICE TEACHERS

(Cross out wrong answer)

1. Preliminary selection and organization of content work to be taught:
  1. By practice teacher? .....Yes .....No....
  2. By some other person?.....Yes.....No....  
Whom? . . . . .
2. How such selection and organization is accomplished:
  1. By following textbooks.....Yes.. No.....
  2. By use of syllabi.. . . . .Yes.....No.....
  3. By other methods.... .Yes. . .No.. .  
Give other methods.....
3. Planning of daily lessons:
  1. By practice teacher . . . . .Yes .....No.....
  2. By supervisor . . . . .Yes.....No.....
  3. By both . . . . .Yes.....No.....
4. Supervisor's visit to class:
  1. Number of partial periods (estimated).....
  2. Number of whole periods (estimated).....
5. Determining aims of course and daily work of practice teacher:
  1. By supervisor...Yes No.. 2. By practice teacher...Yes..No..
6. Are daily reports of practice teaching used?
  1. By supervisor...Yes .No. 2. By practice teacher...Yes..No..
7. Are weekly reports of practice teaching used?
  1. By supervisor...Yes. No.. 2. By practice teacher...Yes..No..
8. Types of conferences used:
  1. General..Yes..No.. 2. Individual..Yes..No.. 3. Both..Yes..No..

Types of individual conferences used:

  1. Before class period..... 2. After class period..... 3. Both.....
9. Is parallel observation work required?.....
  1. How much? .....
  2. Of teaching same subject?.....Yes.....No.....
  3. Of teaching other subjects?.....Yes.....No.....
  4. Of teaching in same school?.....Yes.....No.....

5. Of teaching in other schools?... Yes. . . No.....
10. *Do you rate the work of practice teachers?*
  1. By a letter-grade system..... Yes. . . No . . .
  2. By a percentage scale. . . . . Yes..... No . . . .
  3. By a point system . . . . . Yes. . . No.....
  4. By any analytical method such as a score card  
method . . . . . Yes..... No . . . .
  5. By any other methods. . . . . Yes . . . No.....
11. *Who supervises practice teaching?*
  1. General director of practice teaching..... Yes..... No....
  2. Special supervisor of subject taught . . . . . Yes..... No....
    1. On staff of college faculty... . . . . Yes.....No.....
    2. On staff of public school faculty... . . . . Yes.....No.....
    3. On staff of training school alone..... Yes.....No.....
    4. Connected with college and high school..... Yes . . . No.....
12. *How many practice teachers per semester are supervised by the GENERAL DIRECTOR of practice teaching?*
  1. Estimated . . . . . 2. Computed . . . . .
13. *How many practice teachers per semester are supervised by a SPECIAL SUPERVISOR of practice teaching?*
  1. Minimum . . . . . 2. Maximum . . . . .
  3. Average obtained - Estimated . . . . . Computed.....
14. *How much time in clock hours per week per practice teacher is given to supervision by special supervisor?*
  1. Minimum . . . . . 2. Maximum . . . . .
  3. Average obtained - Estimated . . . . . Computed.....
15. *Distribution of year's instruction of a given class:*
  1. Portion taught by practice teachers:
    1. Estimated . . . . . 2. Computed . . . . .
  2. Portion taught by regular teachers:
    1. Estimated . . . . . 2. Computed . . . . .
16. *Quantity of practice teaching done by each practice teacher:*
  1. In class hours of 45 minutes:
    1. Minimum required..... 2. Maximum obtained.....
    3. Average obtained--Estimated..... Computed.....
  2. In class hours of 50 minutes:
    1. Minimum required..... 2. Maximum obtained.....
    3. Average obtained--Estimated..... Computed.....
  3. In class hours of . . . . . minutes:
    1. Minimum required..... 2. Maximum obtained.....
    3. Average obtained--Estimated..... Computed.....

17. *Is practice teaching done in more than one subject?*
1. Portion done in first subject:
    1. Estimated... .. 2. Computed.....
  2. Portion done in second subject:
    1. Estimated. . . . . 2. Computed .. .
  3. Portion done in third subject:
    1. Estimated... .. 2. Computed .. .
  4. Is practice teaching in different subjects done:
 

contemporaneously?.. . . . or consecutively? .....
18. *Cost of supervision per practice teacher:*
1. In salary paid supervisor ... ..
  2. In securing practice teaching facilities.. ..
19. *Do you exempt anyone from doing practice teaching?*
1. Because of previous teaching experience?.....Yes. ....No.....
    1. If so, how much previous teaching experience is regarded as equivalent to a semester-hour of practice teaching?
      1. If experience has been in high schools?.....
      2. If experience has been in elementary schools? .....
  2. Because of any other factors? .. . . . Yes.....No.....
    1. If so, what are the factors?
20. *Is practice teaching credited towards requirements for a degree?*
1. For the B. A.?.. Yes No.. For degree in education. ..Yes. No..
  2. How many periods of practice teaching of 50 minutes do you require for a semester-hour of credit? .. . . .
  3. How many periods of practice teaching of 45 minutes do you require for a semester-hour of credit?.....
  4. How many periods of laboratory teaching in science of 45 minutes do you require for a semester-hour of credit?... ..
  5. On what basis, as the case may be, do you give or refuse credit?... ..

#### A. METHODS OF SELECTION

##### 1. *Classes from which Practice Teachers are Selected*

Reports from 163 institutions afford the following tabulation:

Freshmen	1	institution
Sophomore	9	institutions
Junior	28	"
Senior	82	"
Combination fifth-year course	9	"
Graduate	24	"

Various combinations of classes exist. Shaw University reports that practice teachers are selected from freshmen, sophomore, and junior classes. The University of Washington selects these

teachers from junior and senior classes and from the fifth year of combination courses. They are selected from the sophomore, junior, and senior classes in the following institutions: William and Mary, Milwaukee-Downer, Lombard, Illinois Woman's College, and Temple University. Ohio University, Ohio State University, Boston, Stanford, Indiana, and Iowa State select these teachers from seniors, graduates, and fifth-year of combination course. Western Reserve, Chicago, Otterbein College, North Georgia Agricultural College, Pittsburgh, Pennsylvania, Northwestern, Defiance College,

2. *Total College Credits in Semester Hours Required Before Student is Eligible to do Practice Teaching*

Distribution of Credits		Distribution of Credits	
Number of Required Semester Hours	Frequency (Number of Institutions)	Number of Required Semester Hours	Frequency (Number of Institutions)
8	1	89	1
10	1	90	34
12	1	92	2
30	3	93	2
34	1	94	3
40	1	95	2
45	1	96	3
50-60	1	100	4
56	1	104	1
60	7	105	4
64	4	108	1
65	1	110-120	1
80-100	1	112	2
84	3	120	3
84-90	1	124	1
		124-136	1

West Virginia Wesleyan, Mt. Union College, Grand Island College, Manhattan, and Central University (Ia.) select from junior and senior classes. Selection from seniors and graduates is the practice at Teachers College (Columbia), College of the City of New York, West Virginia University, Oregon, Kansas, Louisiana, Utah, Nevada, Maine, Ohio Wesleyan, Oberlin College, and Hiram College. Selection from graduates and fifth year of a combination course is the practice at Cincinnati. Massachusetts Agricultural College selects from juniors, seniors and graduates. It is thus evident that the prevalent tendency is to select practice teachers from groups of students who have had three or more years of college training.

The mode, that is the commonest quantity, is 90 hours. Its A. D. is 13.6. The fact that 90 is also the median shows that there are just as many institutions having a lower requirement than 90 hours as there are having a higher requirement—29 in each case. On the other hand, the lower limit is 82 hours below the mode, while the maximum is but 46 hours above the mode.

The types of institutions which require the modal tendency in hours of college credit, less than the mode, and more than the mode, reveal another tendency. The table below gives these data.

Type of Institution	At Mode	Above Mode	Below Mode
Per Cent. Colleges . . . . .	47	50	68.9
Per Cent. State Agricultural Colleges . . . . .	3.3	14	3.3
Per Cent. State Universities . . . . .	30	17	14.0
Per Cent. Non-State Universities . . . . .	....	10	3.3
Per Cent. Municipal Universities . . . . .	...	..	3.3

This table is to be read thus: of those 34 institutions requiring the modal number of hours (90), 47 per cent. are classed as 'Colleges,' 3.3 per cent. as 'State Agricultural Colleges,' etc. It appears from the third column that the colleges are the institutions which are most likely to have the lower standard. Other tendencies are not marked enough to generalize. (The per cents given in the table are per cents of the group indicated and not the per cents of total number of colleges, or state universities, etc.)

### 3. Credits in Semester-Hours in Subjects to be Taught by the Practice Teacher

<i>In first subject</i>					
	Median	A. D.	Min.	Max.	Freq.
Minimum required . . . . .	12	6.8	2	30	58 institutions
Average obtained . . . . .	18	7.2	2.5	35	44
Maximum obtained . . . . .	26	12.2	3	60	35
<i>In second subject</i>					
Minimum required . . . . .	12	4.1	3	24	28
Average obtained . . . . .	15	3.4	3	30	20
Maximum obtained . . . . .	18	8.4		60	17
<i>In third subject</i>					
Minimum required . . . . .	12	3.5	6	18	9
Average obtained . . . . .	10	5.7	3	24	7
Maximum obtained . . . . .	15	8.7	6	35	6
<i>In fourth subject</i>					
Minimum required . . . . .	16	5	8	18	3

It is of interest to note that there are three institutions which report a minimal requirement in a fourth subject, and nine, in a third subject. It is, however, discouraging to discover that but 58, or 27.5 per cent. of the 211 institutions replying have any minimum of credit required in the first, or major, subject to be taught by the practice teacher; more discouraging to note that though the minimum *required* is low, the average *obtained* is 6 hours higher *in but 20.8 per cent.* of the 211 institutions. Four fifths of the 211 institutions are having their students begin practice teaching with credits in the subject to be taught which average less than 18 hours! Again, it would seem that the minimum required is too low and that the median of the average obtained is about what the median of the minimum required should be, in most subjects, at least, if it is to be considered the subject to occupy the major portion of the time of the teacher. Again, in spite of the obvious need for acquaintance with a second subject to be taught, but 13.3 per cent. of the 211 institutions report any requirement of credit in a second subject. Thus the tendency to disregard this need is much greater than required credits in major.

Again, it is shown that *some* institutions require a very low minimum of credit in the subject to be taught. Strangely enough, this minimum *increases* in the second subject, and is greater in the third subject than the second. If the subject to be taught is one which the practice teacher studied in a secondary school, the very low minima have partial justification; if not, they should put any institutions to shame that use such requirements! The *maxima* obtained are represented by only an occasional institution, if returns are accurate. These data are of very great importance to the preparation of secondary teachers. If such teachers are to be well trained, it would seem the part of wisdom to undertake to train them in about two or three subjects to be taught. These data show that our teacher-training institutions for secondary teachers are quite generally neglecting this part of the work. Why it is neglected is not easy to understand.<sup>1</sup> It would seem a comparatively

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<sup>1</sup>It is probably due to the present inability of many institutions to supply practice teaching facilities and to provide adequate supervision for practice teaching. In spite of these conditions, standards of attainment in subjects to be taught can be maintained.

easy matter to *establish standards of attainment in two or three subjects to be taught*, before students are allowed to present themselves to the world as "trained" teachers, rather than leaving this to the haphazard results of a general college course alone. The fact that a teacher may not be called upon to teach these two or three subjects does not alter the responsibility of the training institution; it increases that responsibility, for such institutions should so fit teachers that it would be a very absurd matter to expect them to try to teach *anything*—which is the condition they are in, if they have a few credits in a wide range of subjects, and little or no mastery of any.

#### 4. Credits in Semester-Hours in Education Before Allowed to do Practice Teaching

	Min	Max	Median	A. D	Freq (No. of institutions)
Minimum required . . . . .	3	27	10	3.3	82
Maximum obtained . . . . .	6	40	17	5.7	62
Average obtained . . . . .	5.5	27	12	3.6	54

The percentages of the institutions replying represented are as follows: minimum required, 39 per cent; maximum obtained, 30 per cent; average obtained, 25.5 per cent. But 27.5 per cent. of these institutions reported requirements of minima of credits in subjects to be taught, as against 39 per cent. which require a median credit of 10 hours in pedagogical courses. Again, the median minimal requirement of credit in the subject to be taught is 12 semester hours, while the required minimal credits in courses in education amount to a median of 10 semester hours. It would seem that institutions for training secondary teachers are open to the criticism of the opponents of teacher-training that they neglect training in content. The median of the maxima obtained is 17 semester hours. This seems to be a possible standard of attainment in all types of institutions and at the same time gives scope for such a variety of courses that the work of educational psychology, general principles of method, observation and practice teaching can be included in the 17 hours, and a possible leeway left for some other type of course. Again, the standard of 17 hours in 120 semester hours

required for a baccalaureate degree makes possible a distribution of the other college work so that groupings of 12-18 credits may be obtained in each of two or more subjects to be taught, in addition to a fairly wide range of choice for general educational courses in other fields of knowledge. The maxima are too high for acceptance, in either case, as standards to be applied to all, unless very radical re-adjustments are made in the organization of present college and university curricula.

5. *Types of Courses in Education Required as Prerequisites to Practice Teaching and Quantity of Credit Required in Each*

Type of Course	Min	Max.	Median	A. D.	Frequency
Principles of Teaching in Secondary Schools	$\frac{3}{4}$	12	3	.48	76 institutions <sup>1</sup>
General Psychology	2	8	3	1.1	72 "
History of Education	1	13	3	1.08	72 "
Educational Psychology	$\frac{3}{4}$	9	3	.74	68 "
Principles (or Philosophy) of Education	$\frac{3}{4}$	8	3	.62	54 "
Special Methods in one Subject	$\frac{3}{4}$	8	3	.94	54 "
Observation in Secondary Schools	$\frac{1}{2}$	5	2	.84	34 "
Administration of Secondary Education	1	6	3	.77	24 "
Special Methods in all Subjects Taught	2	6	3	1.25	24 "
Social Phases of Education	1	6	2.5	.93	15 "
Other Types of Courses	1	10	4	2.25	14 "

General psychology, though not a course in education, was listed in the questionnaire under that heading to insure some discrimination between it and a course in educational psychology.

(Other prerequisite courses are varied in name at least and surely in content to some extent. Antioch College reports ethics (3 hr.), sociology (6 hr.), and Bible (2 hr.). Purdue requires 3 hours of child study. This probably means slightly more than an amplification of some phases given by other institutions under other names, or even under the same name. Ilirarn College requires 4 hours of ethics and 6 hours of philosophy. Bradley Institute has a requirement of 10 hours evenly distributed among history, organization, and administration of manual art. Morgan College reports "ethics, school law, etc.," leaving us to guess the meaning of "etc." Western College for women specifies 1 hour given to the psychological principles underlying study. Oberlin specifies 3 hours in school administration, evidently a course of an



introductory nature to administrative conditions of education. Highland Park College has a requirement of 7 hours divided evenly between school and class management and school hygiene. Cincinnati reports "School Economy," 3 hours. Teachers' College (Columbia) requires 60 class hours in each of two content subjects; Oregon Agricultural College, 2 hours in history and theory of vocational education and 2 hours in vocational guidance; Miami University, 3 hours of psychology of adolescence; Baldwin-Wallace, genetic and experimental psychology, 2 hours each, and 1 hour of Ohio School Laws; Vermont, genetic psychology and philosophy of education; Montana, 2 hours in school hygiene; and Hunter College, 3 hours of logic.

These data reveal the following important tendencies:

(1) To require work dealing with the actual principles of teaching in secondary schools. This is as it evidently should be. But it should be noted also that only 72 institutions out of 111 report such a prerequisite. It seems wise, then, for this report to urge that more institutions make this work a prerequisite to entrance on practice teaching.

(2) Quite generally to require general psychology. This type of work has a theoretical justification. To acquaint the prospective teacher with the elementary facts concerning the mental life may be considered an elemental need; but the facts brought to light by Hall-Quest about the nature of this work raise a serious question as to the validity of making it a prerequisite. If it is to be a repetition of the older faculty theory of psychology (and it is so in many cases), then it becomes a hindrance to the prospective teacher rather than a help, and any work done later in present-day educational psychology must give considerable time to correcting erroneous theories included in the faculty psychology. This report recommends that departments and schools of education make investigation to learn if the condition just mentioned exists and to adjust it so that prospective teachers do not waste their time by such work. Departments of education can eliminate the requirement and give enough general psychology together with educational psychology in a total of 5 to 7 semester hours to avoid this difficulty.

(3) To require educational psychology. Surely this subject

ought to be a prerequisite. Yet but 72 out of 111 institutions require it. Some of the same work is included in courses bearing other names, such as principles of teaching, teaching process, conduct of recitation, general method. This field, so rapidly developing, surely ought to be utilized to its fullest possibilities in training prospective teachers. Yet much the same criticism may be made of it as of the work in general psychology.\* Often it consists of general psychology cast in the vocabulary of the old faculty theory, together with some implications concerning the learning processes, and ignoring the large body of experimental data collected in such a work as Thorndike's epoch-making text on that subject. To make this work most valuable requires skill in interpretation of data and skill in indicating applications to the work of the teacher, both of which come only by work most carefully done. This report recommends the retention of educational psychology as a prerequisite to practice teaching, but only when it is not encumbered with the traditional theory of the old faculty psychology.

(4) To require history of education as a prerequisite. Again, a serious question is raised by such a requirement. Admittedly, this is a subject which does not provide a maximum of actual applications to the immediate work of the teacher in the school. It is also admitted that it is a difficult subject to teach so that it functions in the work of education in any way. Again, this subject is very frequently taught by the beginner in the instruction group, often inexperienced, and not having very adequate conceptions of the functions of the subject, except to have the students acquire vast quantities of historical data, undigested and without meaning in present educational conditions. Because of these actual conditions, this report urges that this subject be elective so far as it concerns the *immediate preparation for practice teaching*.

(5) To require principles of education. The present status of this type of work varies much. As conceived by the writer of this paper, it should perform as its major function the organiza-

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\*Readers may find illustrations in two reports by committees of the American Psychological Association, one in *Psychological Monograph* No. 51, April, 1910 (Report of the Committee of the American Psychological Association on the Teaching of Psychology), the other the Report of the Committee on the Academic Status of Psychology, December, 1914.—Editor.

tion and integration of the teacher's, or administrator's educational theory. As such, it should not precede practice teaching but either parallel it or follow it. While it should be required for all teachers and administrators, it should not be a prerequisite to practice teaching. Practice teaching should furnish data to help do the work in this field.

(6) To require the special methodology of one subject. This prerequisite presents some difficult problems. First, some fields have not developed the methodology in terms of present educational principles. Second, some fields lack much in either present, or traditional educational principles. Third, some institutions do not have, and cannot secure instructors qualified to give the wide variety of such courses needed. The persons trained for such work do not exist in large numbers. Fourth, these courses often negative by their influence the desirable training effected in courses given by the staff of the department, or school of education. On the other hand, it is highly desirable that such courses be utilized when well-trained persons can give them and cooperate with the staff in education. This report recommends that the work of these courses be left to the discretion of the department, or school of education, the staff requiring such work, if it can do so without injury, otherwise making it elective, or omitting it entirely. In its place, the work of principles of teaching in secondary schools can be elaborated and individual students can do more work in specializing in the applications of principles of teaching their special subjects.

(7) There is a rather weak tendency to require observation of the work done by secondary-school teachers as a prerequisite to practice teaching. The writer well recognizes the great difficulties of administering this type of work in order to make it function in the work of the teacher. Yet, it has such great possibilities, when well administered, that any teacher who begins the work of practice teaching without it will be handicapped. It presents problems of securing facilities that are of value, facilities that can be administered for the needs of both pupils and teachers, and many detailed difficulties. In spite of all these, this report recommends that such work be made a prerequisite to practice teaching, that it be used also while the practice teacher is at work, and that it be

used after the period of practice work. It also urges that teacher-training institutions take up this problem seriously and develop facilities sufficient to do this very necessary work. Further, it recommends that state legislation be enacted making it possible for all state-recognized teacher-training institutions to secure such facilities as they are needed, subject to the ratification of the state department of public instruction. Only 34 institutions out of 111 report such a prerequisite! *All* should require it.

(8) Less than one third make administrative conditions a prerequisite to practice teaching. Yet there is a type of work, frequently regarded as administrative, which is immediately helpful to the teacher, and which, if not given in some other course as a prerequisite, should be included in work in administration. It is sometimes listed as "School Economy," and deals with the practices needed to keep the schoolroom in decent condition as to the health of teacher and pupils, the organization of classes, the keeping of records and making reports, and the relations between teacher and administrative officials. It is recommended that such work be included in either a course in administration as a prerequisite, or required in some other course. Probably the appropriate place for it would be in the course on the principles of teaching in secondary schools.

It is further observable that the general tendency is to make all of the generally required courses three semester hours in quantity. Including these courses alone, the total work required would be 18 semester-hours. This includes the first six courses listed in the table of data. If to this we add observation and practice teaching, as formerly recommended by the committee (2.5 to 5 semester-hours), the total will be 20-25 semester-hours of work in general psychology and education. This makes a total too high for the present possibilities of most institutions, but one very desirable. It should probably be regarded as a maximum towards which institutions might develop. Again, some of the maxima are so high that they raise questions as to the justice of such requirements: for example, the 12 hours in principles of teaching and the 13 hours in history of education.

### 6. *Nature of Observation Work Required as a Prerequisite to Practice Teaching*

	Min	Max.	Median	A D	Frequency
Min No of actual visits to class required . . . . .	1	90	19	11 9	36 institutions
Min No. of actual conferences required . . . . .	1	36	11	7.2	30 "
Distribution of observations:					
Previous to P. T. . . . .	1	36	10	7.7	30 "
Parallel with P. T. . . . .	1	45	13 5	9.5	22 "
No concerned with general principles . . . . .	0 5	30	10	6.5	20 "
No concerned with subject taught . . . . .	0.5	40	11	8.9	18 "

Such tendencies as are observable from these data show that about 20 class visits of observation are made. These are about equally divided between "previous to practice" and "parallel with practice." They are also about evenly divided between the study of general principles and the study of the specific subject to be taught by the practice teacher. In another place in this study, data are given showing that 54, or 48.6 per cent. of the reporting institutions use parallel observations, whereas but 22 are reported under this item here. The writer is inclined to believe that 54 is nearer the truth than 22. This type of work, to the writer's personal knowledge, is very frequently given. This larger number taken as the more accurate would invalidate the use of 13.5 as the median number, and 45, as the maximal number of observations made in parallel.

### 7. *Scholastic Rank, or Grade, Required*

#### Specific Scholastic Requirements.

In general college work.

15 institutions require a grade of 60 or better.

19 institutions require a grade of D, or better.

14 institutions require a grade of passing.

19 institutions have miscellaneous requirements.

Total 67, or 60 per cent. of reporting institutions.

In subject to be taught.

13 institutions require a grade of 70, or better.

17 institutions require a grade of D, or better.

12 institutions require a grade of passing.

17 institutions have miscellaneous requirements.

Total 59, or 53 per cent. of reporting institutions.

In prerequisite courses in Education.

12 institutions require a grade of 70, or better.

17 institutions require a grade of D, or better.

14 institutions require a grade of passing.

15 institutions have miscellaneous requirements.

Total 58, or 52 per cent. of reporting institutions.

It is observable that there is a fairly strong tendency to insist upon some standard quality of preparation before entrance into practice teaching. In fact, it is probable that *all* institutions make some attempt at this, although but 60 per cent. of those reporting state that they do. In view of the fact that here is a very high correlation between teaching efficiency and quality of preparation, it seems odd that this item is not emphasized more. While those institutions that have specific requirements state them in terms of a percentage, a letter grade, or passing, it is probably true that all three groups really have but one minimum—that quality which someone judges to be “passing.” The miscellaneous statements of standards are given as follows: “good scholarship;” “good;” “average;” “excellent;” “satisfactory;” “approved by departmental teachers;” “high standing;” “must rank with highest one third of students;” “creditab;” “very high;” “average of 2;” “grade considered in recommendation.”

It is the opinion of the writer that a quality determined by judgments of relative position is probably most reliable. Hence, the standard of ranking with the highest one third seems a workable plan, although there might be marked differences of opinion about limiting it to one third.

### *8. Requirement as to Physical Status of Practice Teacher*

Only a few institutions reported specific regulations bearing upon this matter. About 34 per cent., or 38 of the institutions reporting, take the physical status into consideration when selecting the practice teacher. About 45 per cent., or 50 institutions, report that they do not take this factor into consideration. Pittsburgh requires a physician's health certificate. The University of

Wisconsin requires a medical examination. Ohio Wesleyan requires a condition of good health based upon the health examinations of the Department of Physical Education, the head of which is a physician. No other specific regulations were reported. Of course, many colleges and universities have a general requirement of a certain quantity of physical training, but that is no more germane to the teaching profession than to the medical profession. Such work as has been done by Terman (*Health of the School Child* and *The Teacher's Health*) gives a basis such that almost any institution can do something, even though facilities are limited. This is, let it be said, an important part of the selection of the teaching staff, and it is to be regretted that so few institutions are seriously doing anything with it.

#### 9. Requirement as to Moral Status of Practice Teacher

	Number	Per Cent. of all Reporting Institutions
Reporting a requirement.....	59	53
Reporting no requirement.....	31	32

A greater number have a requirement concerning moral status than concerning physical status. These requirements are usually stated as follows: "good character," "unusually strong," "requirements for college entrance." Others bar those who use liquor, tobacco, or profanity. Some few require written recommendations concerning moral character. In spite of these meager data, the writer believes that practically all institutions give this matter some oversight, neglecting it, probably, except in the flagrant, and easily observable cases.

#### 10. Apprentice Work Required Preliminary to Practice Teaching

Type of Work	Frequencies and Percentages of Institutions Reporting			
	Yes	Per Cents	No	Per Cents
Keeping records.....	24	21.5	64	57.6
Making reports.....	31	28	58	52
Regulating room conditions.....	30	27	59	54
Regulating pupil conditions.....	23	20.7	61	55
Seating and organizing class.....	26	23.4	59	54
Other features of school-room management.....	28	25	59	54
Averages.....		24.2		54

Approximately one fourth require some form of preliminary apprentice work, approximately three fifths require no preliminary apprentice work. It would seem a better plan to induct the teacher gradually into the work of teaching than to do otherwise. The use of some form of preliminary apprentice work makes this a gradual change, and prevents loss of time after the teacher begins, as well as gives the practice teacher greater freedom to work with more important problems. The writer recommends that institutions make use of some forms of preliminary apprentice work before placing the teacher in charge of the class.

### 11. Who Sanctions the Selection of the Practice Teacher?

Person Sanctioning	Frequency	
	Yes	No
Head of department, or school . . . . .	74	7
Instructor in education . . . . .	29	20
Principal of training school . . . . .	30	22
Regular teacher . . . . .	14	28
Superintendent of schools . . . . .	27	28
Board of education . . . . .	5	41
President of college . . . . .	11	38
Head of collegiate department . . . . .	35	24
Instructor in collegiate department . . . . .	13	29
Other persons . . . . .	13	10

While these data reveal some tendencies regarding the sanction of the selection, they do not reveal all. For example, they do not show how these different agencies work jointly in the selection of the teacher. Such joint sanctioning appears in the following types of combinations: professor of education, professor in collegiate department, and principal of training school; head of department of education, president of college, and collegiate department; head of department of education, superintendent of schools, collegiate department; professor of education and principal of training school, and several others. As the table shows, the *department of education* is the predominant factor in the sanctioning of the selection of the practice teacher; but this is not a condition that is universal. Next, stands the *principal of the training school*. Third, in importance is the *collegiate department* that teaches the subject to be taught by the practice teacher.

As long as the department of education must be responsible for the professional training of the teacher, the final sanction of the



selection of the practice teacher should be in the hands of that department. Never should the collegiate department have final sanction in this matter. The department of education will, however, find itself frequently handicapped if it does not seek the cooperation of the collegiate department representing the subject to be taught. The peculiar variations in methods of selection shown here are due largely to very variable standards in the different institutions doing the work. For example, a small college may utilize a practice teacher to assist in the regular work of a teaching assistant, in which case the president of the institution may make the final selection of the teacher, but may rely very much upon the judgment of other parties, particularly of the two departments concerned. Again, a public board of education may employ a practice teacher as an assistant teacher, in which case the board will probably exercise the function of final sanction of that teacher.

In the larger universities, it will be necessary to have the selection exercised almost entirely, if not entirely by members of the college or school of education, otherwise the machinery becomes so complicated that it occupies too much time and labor in its operation. If two or three of these factors must operate together in a large university, it would often take a full semester to ascertain whether a prospective practice teacher could do any teaching. There is also the opportunity to eliminate many of the peculiar judgments made by men from collegiate departments as to the promise of teaching ability of the applicant. At the same time, it places very great responsibility upon the teachers and administrators of the schools and colleges of education. Whenever the institution maintains a training school of its own, and whenever it has cooperative relationships with public or private high schools it will be necessary to cooperate with the head of such school, and often with the regular teacher, in making final the selection of the practice teacher. In institutions in which the regular teacher in the training school is also a member of the faculty of the college, or school of education, it is evident that this person should have large power in the final selection of any practice teacher for his particular field.

## 12. Requirement of Ability to Use Apparatus

No. of institutions requiring	43
No. of institutions not requiring	40

Here there is no well-defined tendency to make such a requirement. There seems to be no definite tendency as to the type of institution that does make this requirement. All classes of institutions are represented in the number with the requirement, and the same may be said of those without it.

The type of condition required is variously stated. The following are some examples: "Yes, if in science;" "Must be able to do the thing to be taught to the pupils;" "In laboratory courses;" "Yes, if apparatus is to be used in the subject to be taught;" "Yes, experience in college laboratory;" "Yes, determined by personal acquaintance;" "Yes, satisfactory to department involved;" "Yes, all apparatus in physical education;" "To satisfy professor, if apparatus is a feature of the work;" "One weekly laboratory in special methods;" "Yes, to warrant excellent work;" "Suitable recommendation by department."

## 13. Tests Used in Selection of Practice Teachers

	Yes	No
Standardized tests.....	6	70
Practical teaching test.....	18	61
Other tests.....	6	11

It is very evident that, as yet, practically no use is made of any form of test to assist in selecting practice teachers. It seems wise that more experimentation should be done in this phase of selection of practice teachers. It is a possible conception that standardized tests of ability in schoolroom subjects may be used to help select such teachers. It is also possible to conceive of the use of a few periods of teaching as a preliminary test (practical teaching test) to assist in this matter. Such a test is now required by the State Law of Ohio for a part of the examination for county teachers' certificates, but it is not being carried out in all cases.

Dr. C. E. Holley made some preliminary tests of an experimental sort to help select practice teachers at Ohio Wesleyan University, in 1915-16. His results were almost negative, but the data

were few in number, and were compared with subjective judgments. Hence, the present writer does not believe that these data should be accepted as final.\*

While six institutions report that they use some other tests, they do not indicate what the tests are. Hence, we are left in doubt as to what they are doing. It seems needful that serious students of education should consider this problem of great importance, and that they make experiments with it. It could be easily done, for almost all of the 111 institutions giving practice teaching have facilities to do the work, and there is surely need that it be done. It will help to substitute tested and exact data for subjective data about which there is always a chance for great variance of opinion.

#### 14. Requirement of Writing Ability

Type of Institution	Yes	No
Municipal.....	1	2
Non-State Universities.....	1	7
State Agricultural Colleges.....	0	3
State Universities.....	1	14
Colleges.....	7	22
Totals.....	10	48

Five institutions require "Legibility," but do not state how it is determined. Three require a quality of "Good," but do not define what is meant. One non-state institution reports: "Considered in exceptional cases only." A state agricultural college states: "None specified, but constant pressure for better writing." One college requires a quality "equal to county certificate requirements."

Some requirement as to writing ability should be made. Here it is possible to establish a definite standard, for the Thorndike scale, or some other scale, can be used to ascertain the quality. A quality of 30 on the Ayres scale for children, or probably 40 should, in the writer's opinion, be the minimum for teachers in general. For teachers that will have much to do with handwriting, a much better quality should be required.

\*See A. R. Mead and C. E. Holley, Forecasting success in practice teaching. *Jour. Educ. Psych.*, 7:1916, 495-497.

## B. PRACTICES IN SUPERVISION OF PRACTICE TEACHERS

*1 and 2. Selection and Organization of Content to be Taught*

	Yes	No
By practice teacher . . . . .	55	19
By some other person . . . . .	72	6
By following texts used . . . . .	77	6
By use of syllabi . . . . .	64	10
Other methods . . . . .	37	

Various combinations of the methods indicated are used. But the data above show plainly the dominance of the textbook. They suggest that professors of education should say no more about the textbook method dominating school work until their own work is more free from it than this report indicates. On the other hand, it is encouraging to observe that syllabi are rather extensively used. This, of course, is not a guarantee of high-grade work, but it gives more chances of it than the following of a textbook. It should also be noted that 19 institutions take the selection and organization of content out of the hands of the practice teacher. This raises the query as to when these teachers will ever get training in doing this very necessary work, if not during the period of practice teaching. From the returns it seems that the commonest tendency is that the supervisor and practice teacher cooperate in selection and organization of content. To the writer, a type of cooperation between the two seems most advisable, because it gives the practice teacher some training in this, and at the same time, protects the work from erratic changes. The "other methods" were not indicated.

The writer recommends that all practice teachers be required to plan the entire course that they will teach, under supervision of their critic. This might be a part of some other course, or a part of the work of practice teaching, but it should be essentially a part of the practice teacher's training.

*3. Planning of Daily Lessons*

	Yes	No
By practice teacher . . . . .	62	4
By supervisor . . . . .	38	17
By both . . . . .	68	8

Undoubtedly, the actual planning of the daily lesson should be done by the practice teacher and criticised by the supervisor. This

is probably the predominant practice, i. e., "By both." How can a supervisor justify the practice of planning the lesson to be taught? Would the supervisor desire that someone else plan her work for him or her? How will the practice teacher ever acquire any skill in planning his, or her teaching, if it is planned by the supervisor? Certainly, this practice should be discontinued. When the two work together, and the planning gradually becomes the work of the practice teacher, so that it is done without the help of the supervisor, the practice teacher is receiving valuable training.

#### 4. Supervisor's Visits to the Class Taught

	Freq.	Min.	Median	Max.	A D	Miscel
Partial periods . . . . .	32	2	13	80	10.3	27
Whole periods . . . . .	27	2	9	48	8.1	17

Some reports gave data that could not be classified under the statistical headings; these are listed as miscellaneous. The general tendencies are important. To visit a practice teacher 13 partial periods, or 9 whole periods, is the prevailing tendency, according to these reports. Two very important problems are involved. First, should visits during but a part of the period be made for the purpose of supervision? Second, how many visits constitute a desirable standard? To the first, the answer can be very readily made that no one can judge the quality of a teacher's work unless he sees and hears the teacher begin the work, carry it on during the period, and finish the period. How can a supervisor tell about summaries, assignments, aims, etc., by a judgment based upon the observations made during a visit of a few minutes to the class?

The second question cannot be answered so easily. It is a matter which will vary much with the needs of the practice teacher. One might secure the most important values of the training by a dozen visits and conferences, and another might do it in a half a dozen periods. However, it seems that as a matter of protecting the work from neglect (and the writer knows that it is sometimes neglected) some minimal standard number of visitation periods should be established. This might be stated better in terms of a proportion of the total periods taught by the practice teacher. The writer

suggests the following tentative and protective standards: for teachers who teach one class one period a day for a full semester, the supervisor should visit the class at least two fifths of the number of periods that the practice teacher has charge of the class; when the total teaching period is less than a semester, this proportion should be increased, because the same problems arise and the need is greater when the time is shorter. For the full semester's schedule, this would mean two visits per week by the supervisor.

### 5. Determining Aims of Course and Daily Work of Practice Teacher

	Yes	No
By practice teacher .....	60	16
By supervisor .....	71	8

Many reports revealed the fact that the aims were determined jointly by the supervisor and the practice teacher. Yet many indicated that either the supervisor or practice teacher had the entire control over this important matter of the teaching. Here, again, it seems wise that the practice teacher should have training and help by the supervisor, until, by gradual changes he can do it entirely himself. He should also be given help in identifying relationships between types of aims desired and types of methods needed to secure them.

### 6 and 7. Use of Reports About the Work

Reporter	Daily		Weekly	
	Yes	No	Yes	No
Supervisor .....	24	40	20	38
Practice teacher .....	32	42	35	39

Practically all institutions use some form of final report upon the work of the practice teacher. The use of the other type is varied, as shown by the table above. For the purpose of a careful record of the progress made and problems met, it would seem wise to have careful, systematic reports made at the end of each period, *by some one*, and, if not then, at the end of each week at least. Yet, on the other hand, there is an added burden of considerable size by such a requirement. The writer suggests that a

fair, working compromise can be made by having reports by the supervisor after each visit and conference, and after other periods, reports of some standard form filed by the practice-teacher. This latter seems to be the practice at the University of Wisconsin High School. Some report schedules are given further on in this paper.

### 8. Types of Conferences Used

	Yes	No
General conference . . . . .	66	13
Individual conference . . . . .	80	2
Both types . . . . .	78	5
Types of individual conferences		
Held before teaching period . . . . .	29	2
Held after teaching period . . . . .	42	0
Held both before and after . . . . .	66	1

These data establish the following facts: first, that some form of conference is universally utilized; second, that the general tendency is to use both general and individual conferences; third, that another general tendency is to have conferences with the practice teacher both before and after the period of teaching for the day, or at least on some of the days.

### 9. Parallel Observation Work Required

	Yes	No
Parallel observations required . . . . .	64	27
In the same subject . . . . .	51	4
In other subjects . . . . .	24	22
In the same school . . . . .	35	8
In other schools . . . . .	29	13

Number of Observations	Institutions
4-6	1
6	1
10	2
8-12	1
12	1
20	2
30	3

Indefinite number of observations. "One hour per day." "One hour per week." "One half-hour per week." "One lesson in three." "One lesson a month." "One semester." "Sometimes."

These data show the following tendencies: first, to require some observation work parallel with the practice teaching; second, to require such work in the subject the practice teacher is teaching

more frequently than otherwise; third, to use the same school and other schools about equally; fourth, there is no marked tendency as to the quantity of this work done. This type of work is usually desirable. It may be desirable under any of the conditions stated above, yet some institutions neglect it entirely. It seems wise here that as a tentative, protective standard some number of parallel observations be established. Again, this standard may be established in terms of a proportion of the total number of class periods taught by the practice teacher. The writer suggests that this proportion be not less than one tenth.

### 10. *Methods of Rating Work of Practice Teachers*

	Yes
By letter-grade system. . . . .	63
By percentage system. . . . .	23
By some point system . . . . .	11
By analytical, or score-card method. . . . .	24
Other methods . . . . .	12

These data show: first, a tendency to use some system of rating practice teachers; second, a tendency to use the letter-grade system more than any other, *i.e.*, the institution simply rates the teacher by the regular college grading system; third, that the percentage system is still widely used; fourth, that a point system of any kind is not widely used; fifth, that score-card methods are coming to be used rather widely. Some of the score-card blanks are exhibited in this chapter. This problem of rating is, of course, one of very great difficulty. The writer suggests that relative-position judgments of the work of the practice teachers may sometimes be used though these are often difficult to use because so few teachers will be at work at the same time. For consideration of this, the reader should consult the recent literature on teacher rating or teacher measurement.

### 11. *Who Supervises the Practice Teaching*

	Yes
A general director. . . . .	71
Special supervisors . . . . .	
On college staff. . . . .	56
With public-school staff. . . . .	36
With training-school staff. . . . .	35
On college and high-school staffs. . . . .	28



In almost every case one of these agencies is found working with one or more of the others. That is, the typical condition of supervision is that of more or less definite combination of supervising agencies. This raises several very important problems. Should there be a general director? If so, who should it be? If no general director, should not each supervisor be free to act alone without interference from others? It seems to the writer that, in general, the department, or school, of education should always hold the final power of supervision. This implies the existence of some sort of general director. As far as possible, all of the supervision should be conducted by the staff in education, or by them and their co-workers in the training school. The actual conditions of supervision are none too promising. In one institution, one hundred practice teachers are reported as supervised by one general supervisor with little or no additional help. It is the writer's view that this is the most crucial problem of the administration of practice teaching, in its present status. *To secure sufficient supervisory staff, with training to do the work, is now an impossibility, because such supervisors do not exist.* This means that departmental staffs are overworked, or they neglect this phase of teacher training, if they try to do all the work alone. Or, if they rely upon the help of other departments, they invariably have co-workers whose traditional training and educational theories are at variance with present educational theory, *and the very problem set for solving by the workers in education is very largely unsolved after all, because all that has been done by the department is negatived by the supervision of the practice teaching.* The writer makes the following recommendations regarding this practice: first, that all colleges and schools of education follow the policy of securing supervisors with experience and training in education. Second, that colleges of arts and sciences that are doing this work do the same thing just as rapidly as possible, and eliminate the supervision by other departments as rapidly as possible. Third, that any institution that is doing this work and cannot get the type of help needed, secure supervisors from the staffs of the best secondary schools and give them training along with the supervision. This is a possibility. There are often efficient teachers desirous of further train-

ing that can complete some graduate work this way, and the supervision they do and the remuneration for it serve the function of a teaching fellowship. *In general, any plan should be used which will eliminate supervision by the traditional sort of supervisor and which will bring the work of practice teaching into harmony with present educational philosophy and needs of secondary schools.*

### 12 and 13. Number of Practice Teachers Supervised

	Freq.	Min.	Median	Max.	A. D.
<b>A. By the General Director</b>					
Estimated.....	62	0	10	155	14.8
Computed.....	19	5	15	80	11.6
<b>B. By Special Supervisor.</b>					
Minimum.....	48	0	3.5	70	5.7
Maximum.....	45	2	12.	90	11.3
Average.....					
Estimated.....	23	3	6	42	6.69
Computed.....	9	1.3	6	35	7.3

These data show: first, that the majority of institutions are giving both the general director and the special supervisor a heavy load of work, *because this is so frequently done in addition to other work*, and because the maximal numbers are too large for any one person to supervise, even if no other work were done. The data verify what was stated above about the work of the supervisor. Second, the median tendencies are probably what they should be. The Society of College Teachers of Education, at the meeting held at Kansas City, in 1917, recommended a standard for the number of practice teachers supervised by one supervisor, or director. This standard was: "Not more than twenty practice teachers." In fact, this standard is far too high for efficient work by a special supervisor, as was well brought out at the Kansas City meeting by Dean H. C. Minnich, of Miami University.

### 14. Time in Clock Hours per Week per Practice Teacher Given to Supervision by Special Supervisor

	Freq.	Min.	Median	Max.	A. D.
Minimum.....	32	0.5	2.0	10	1.6
Maximum.....	20	1.0	5.0	15	2.1
Average.....	19	1.0	2.5	15	1.8

These data show: first, that the tendency is to give from 2 to 5 hours per week to supervision of an individual practice teacher; second, that to supervise some teachers takes very much more time than others, or the supervisors neglect the work for various causes in some cases; third, that it is left very doubtful what is being done in the other institutions which did not answer this query. Only about one third replied to this part of the inquiry.

15. *Distribution of Year's Instruction of a Given Class*

	Freq.	Min.	Median	Max.	Mode	A. D.
Portion taught by Practice teacher ... ..	07	10	50	100	50	20.9
Regular teacher . . . . .	60	0	50	90	50	20.5

The portions are given in percentages of the total work of the year.

These data show that the amount of teaching done by the practice teacher varies from 10 per cent. to 100 per cent. of the year's work in a given class; second, that the general tendency is decidedly to divide the work equally between the two types of teachers. This raises the question of the advisability of having any class taught the whole year by a practice teacher, and also the question as to what portion *should* be taught by the practice teacher. This latter question refers, of course, to a general standard, subject to exception in unusual cases, but to be applied to most cases without much, or any variance. For example, should the practice teacher use 50 per cent. of the time of the class or 30 per cent. or some other proportion? This type of standard should not be determined arbitrarily but should be determined on the basis of two sets of factors: first, how much of the teaching will be needed to secure the results desired by the work of practice teaching? And second, how much of the time of the class can be utilized by the practice teacher and yet do no injury to the pupils taught? The latter question will be considered first. If the amount of supervision recommended in this paper is actually given, and the exceptionally incompetent teacher is immediately removed from the charge of the class, it seems to the writer that many classes may be taught throughout an entire year by the *same* practice teacher without serious injury

to the work, and, in fact, can be taught so that the efficiency of the work constantly increases. The writer ventures the view that such teaching would be superior to probably 50 per cent. of the present teaching anyway. Yet this does not mean that *any* one desiring to do practice teaching should be given such a privilege. From the other view, that of the needs of the teacher, it seems that the aims, or outcomes, of the practice work should be the limiting factor. If it takes ten weeks to attain these, then ten weeks should be the minimum; if a whole year, then a whole year's teaching should be required of the teacher. Five semester-hours is not too great a quantity to ask, but it is too great a quantity for some institutions to secure now. The varying standard (2.5 to 5 semester-hours) adopted by the College Teachers of Education seems to be a wise working standard for the present. But the quantity should be increased whenever any supervisor recognizes the need of so doing.

#### 16. Quantity of Practice Teaching Done by Each Practice Teacher

	Fre.	Min.	Median	Max.	A. D.
In 45-minute periods					
Minimum required	21	15	40	200	28.5
Maximum obtained	11	30	50	95	16.5
Average obtained	11	20	50	120	27.7
In 50-minute periods					
Minimum required	13	3 <sup>1</sup> / <sub>2</sub>	30	72	12.8
Maximum obtained	10	3	50	100	27.9
Average obtained	6	6	38	90	24.8
	Min. Req.		Max. Ob.		Average
Other periods					
40-50 minute periods	36		72		60
55-minute periods	22				33
60-minute periods	51		115		47
90-minute periods					90

Frequencies of periods other than 45 or 50 minutes were small.

Certain characteristics of these data demand explanation and raise queries. The median is in no case above 50 periods. If 18 periods (45 minutes to 60 minutes) be counted as one semester-hour, then the *median* amount of teaching done is about 2 to 3 semester-hours. The variations from the median amount are very great. This should be so. No fixed maximal or minimal amount should be required of all. The maxima reveal some idiosyncracies. For example, one institution reports that it requires 200 45-minute periods of teaching, but does not give the maximum obtained. The

highest maximum obtained, on the other hand, reported by another institution, is 95 periods of 45 minutes, while another reports the maximum of 100 50-minute periods. Regarding minima, it is not clear why the minima for the 50-minute period should be so much lower than for the 45-minute period. One institution reports a period of 90 minutes and indicates that it is a period of combined supervised study and teaching. The actual amounts of teaching done, as shown here, show also the possibility of maintaining the *varying* flexible standard of 2.5 to 5 semester-hours of practice teaching.

17. *Distribution of Practice Teaching Among Subjects,  
in Percents.*

	Freq.	Min.	Median	Max.	A. D.
Portion done in first subject. .... .	21	33	67	100	19.3
Portion done in second subject. .... .	18	3	33	50	11.2
Portion done in third subject. .... .	5	2	..	33	...
Contemporaneously. .... .		8 yes		2 no	
Consecutively. .... .		9 yes		1 no	

These data indicate that there is, as yet, no *strong* tendency to provide practice teaching in *different* subjects, either contemporaneously, or consecutively. Among those few institutions that do provide practice teaching in two subjects, the median tendencies are to have two thirds of the teaching in the first, and one third of the teaching in the second subject. It is noteworthy that five institutions report practice teaching in a third subject. In general, it is safe to assume that the practice teaching of prospective secondary teachers is done in but *one* subject. But is such a custom wise? Is it meeting the needs of the secondary teachers? The writer thinks not. The following facts are pertinent in this connection. First, the great majority of high-school teachers teach more than one subject. Second, if they receive practice teaching in but one subject, either they must *transfer* a very large amount of their training or they must go through the ancient blunders and mistakes of teachers in beginning to teach the subjects in which they have not had practice teaching. Suppose that the teacher is called upon to teach United States history and plane geometry—and such combinations are not uncommon. And, suppose that the practice teach-

ing was done entirely in history. The chances are slight that there will be much transfer of real skill to teaching the geometry. It may be argued that facilities cannot be supplied for so much practice teaching; but the need exists just the same. *Practice teaching should be supplied in at least two subjects, and as soon as possible, it should be required in at least two subjects.*

### 18. Cost of Supervision

The data asked for here were not given, presumably because they had not been computed by any of the institutions. However, some did give the cost of supervision in terms of the total or partial salary of the supervisors. The following table includes such data as were received:

	Freq.	Min.	Median	Max.	A. D.
Total salary	9	\$500	\$1250	\$2500	\$489
Partial salary	20	7.50	50	150	30

The most common practice, as shown here, is to count a portion of one's salary as expended for this work of supervision. This is explicable because many of the supervisors give part of their time to other work. The teacher of special methods in history may be the supervisor in history and also teach some other course in that field. Until institutions keep careful records of costs, in terms of students educated, we shall not be able to secure reliable data on a matter of this sort, because they cannot take the time to make the computations needed to give the data. Such data would be of considerable value. Institutions contemplating the inauguration of practice teaching ask "What will it cost?" There is no definite answer for any of the many systems in vogue. Hence, the interest lags and the matter goes by default or the department, or college, of education fights a lonely battle.

### 19. Exemption of Teachers-in-Training from Practice Teaching

- (1) On basis of previous teaching experience: 36 yes; 38 no.
- (2) Quantity used as basis for exemption.

#### A. High-school teaching:

1. Teaching in high school to be one and one-half times the practice-teaching requirement.
2. Eight months' teaching used as basis.

3. One year's experience is used as basis by six institutions.
  4. Basis, "One year, four hours per week."
  5. Basis, "One year, three hours per week."
  6. Two years' experience is used by three institutions.
  7. One institution counts two years' experience as one semester-hour.
  8. One institution counts three years' experience as one semester-hour.
  9. Two institutions use five years' experience, one of them counting the five years' experience equivalent to one-half year of practice teaching.
- B Elementary-school teaching:
1. Ratio is that of two times as much teaching experience as practice teaching.
  2. One year of eight months.
  3. Two institutions make "one year equivalent to exemption."
  4. One institution uses a sliding scale of one to two years.
  5. One institution uses three years and makes it equivalent to two semester-hours.
  6. One uses five years for exemption.
  7. One makes one year equivalent to four semester-hours.
  8. One makes one year equivalent to three semester-hours.
- C. On basis of other factors:
- "Exemption when not enough classes to go round."
  - "Reduce amount upon classroom evidence of efficiency."
  - "Lack of accessible school."
  - "Practice for all for whom there are opportunities."
  - "Lack of adequate facilities."
  - "Exceptional service in standard school system."
  - "Each must teach at least five periods."
  - "Optional with student."
  - "Exempt all except candidates for B. S. in Education."

Some important questions are involved in the matter of exemption of experienced teachers. For example, are not some experienced teachers almost incapable of profiting by any training? Are not some of them capable and desirous of profiting by just such training as skillfully supervised practice teaching? Are not facilities at present too scarce to provide all prospective teachers with practice teaching? If some are not exempt, at present, will not the schools have a shortage of teachers, even in normal times? Will not inspection of the classroom work of the experienced teacher serve as basis to judge if she *should* do practice teaching? The writer believes that for the present, we shall be compelled to resort to more or less exemption; but that when war conditions become normal again, the practice of exemption should be gradually, but surely discontinued. Such a policy will mean the provision of facilities for practice teaching on a scale not now in existence in any institution.

## 20. Credit for Practice Teaching

Toward B.A. or B.S. in Arts.....	24 yes	11 no
Toward degree in Education.....	16 yes	

Bases for Equating Practice Teaching for one Semester-Hour's Credit

	Freq.	Min.	Median	Max.
Number of 50-minute periods required.....	20	15	21	90
Number of 45-minute periods required.....	15	15	21	126
Number of 45-minute laboratory periods required.....	13	15	30	50
Number of 55-minute periods required.....	1	18	..	90
Number of 60-minute periods required.....	1	..	..	25

Bases for refusing or granting credit are various, but mostly center around two types of conditions. First, incompetence, as judged by the supervisor, is a basis for refusing credit. Second, success, as judged by the supervisors, is a basis for granting credit. A few institutions report the work in practice teaching as a "non-credit requirement." This is probably one way of saying that the Arts college has successfully avoided allowing credit for such work, yet offers the work.

On what sort of a basis could one be expected to teach 126 periods for one semester-hour credit? This might be answered variously. Yet, to the writer there are some conditions which jus-



tify as small an amount of credit as that for 126 periods. If the supervisor rarely visits the class, if conferences are rarely held, if the visits to the class are few in number and almost all partial periods, then, it seems to the writer that the work is probably not worth any more than one semester-hour. It is but little else than unsupervised teaching, and that is not efficient practice teaching. The other features of the table need no additional comment.

#### SUMMARY OF SURVEY

One hundred eleven, or 52 per cent. of the institutions reporting are giving practice teaching for secondary teachers. Since 1914-15 there has been a general tendency to increase the work in all types of institutions except colleges and non-state universities.

#### *Methods of Selection of Practice Teachers*

1. Practice teachers are selected from junior and senior classes, from the fifth year of combination courses and from graduate students. The major tendency is to select a senior—a fourth-year student.

2. The amount of general college work required preliminary to entrance on practice teaching varies from 10 semester-hours to 134 semester-hours. The general tendency is to require a minimum of 90 semester-hours.

3. The amount of work done in subjects to be taught varies as follows:

(1) In one subject: from 12 to 26 semester-hours, with an average of 18 semester-hours.

(2) In a second subject: from 12 to 18, with an average of 15 semester-hours.

(3) In a third subject: from 12 to 15, semester-hours.

4. The amount of work required in education before entrance on practice teaching varies from 10 to 17 semester-hours, with an average of 12 semester-hours.

5. The types of courses most frequently required in education preliminary to entrance on practical teaching are:

General Psychology	3 Sem.-Hrs.	72 Institutions
Educational Psychology	3 Sem.-Hrs.	68 Institutions
Prin. of Teaching in Sec. Schools	3 Sem.-Hrs.	76 Institutions
History of Education	3 Sem.-Hrs.	72 Institutions
Special Methods	3 Sem.-Hrs.	54 Institutions
Prin. or Phil. of Educ.	3 Sem.-Hrs.	54 Institutions

About one third of the 111 institutions (34) require observation of teaching in secondary schools.

But 15 institutions require the study of the social aspects of education.

Miscellaneous types of courses are required by 14 institutions, averaging 4 semester-hours each. In this group of prerequisites are the following: ethics, sociology, Bible, philosophy, school law, school administration, educational hygiene, genetic and experimental psychology, logic.

6. The institutions utilizing observation as a prerequisite are tending to require a minimum of 19 visits with 11 conferences. About one half are done preliminary to actual teaching and one half parallel to the teaching. The same proportions are distributed between the study of general principles and the study of the teaching of the subject to be taught by the practice teacher.

7. In scholastic rank, or grade, of work, there is little agreement, due to the vague and unsettled conditions of educational measurement. In general college work, 67, or 60 per cent., of institutions have some form of requirement. Fifty-nine, or 53 per cent., have such requirements in the subject to be taught, and 58, or 52 per cent., have such requirements for work in education. These requirements are expressed in terms of percentage, letter-grades "passing," "good," and excellent."

8. The physical status of the prospective teacher is taken into consideration by 38, or about 34 per cent., of the institutions. Fifty, or 45 per cent., have no physical requirement.

9. Probably all consider the moral status of the prospective teacher, but only 59 of the 111 report that they do so. Though they state they have such a requirement, very few give the require-

ment. Thirty-six, or 32 per cent., report that they have no such requirement.

10. An average of 54 per cent. report that they have no preliminary apprentice work in keeping records, making reports, regulating hygienic conditions, nor class organization and management. An average of 27, or 24 per cent., report that they do require preliminary apprentice work in these phases of teacher activity. Keeping records is required least, and regulating room conditions is required most frequently.

11. The final sanction of the selection of the practice teacher is given by the head of the department or school of education in 74, or 66 $\frac{2}{3}$  per cent., of the institutions and in 7, or 6 per cent., he does not have this function. Other persons who help to select the teacher are the instructors in education, principal of the training school, regular class teacher, superintendent of schools, board of education, president of college, member of the collegiate department representing the subject to be taught. Boards of education have least to do with sanctioning selection. Others do this in the order given here, department of education, principal of training school, head of collegiate department and superintendent of schools.

12. Thirty, or 27 per cent., of the 111 institutions require some degree of skill in use of teaching apparatus; 23, or 20 per cent., have no such requirement.

13. The use of some form of test to aid in selection of teachers is reported as follows: 70, or 63 per cent., do not use any standardized tests; 6, or 5 per cent., report that they do use such tests. Eighteen, or 16 per cent., use a practical teaching test, and 61, or 55 per cent., do not. One institution reports experiments with some special tests.

14. Ability to write legible handwriting is considered by 10, or 9 per cent., and 48, or 43 per cent., do not consider it.

### *Practices in Supervision of Practice Teachers*

1. The preliminary selection and organization of the subject matter to be taught is made by supervisor in 65 per cent. of the institutions, while in 50 per cent. the practice teacher either shares in this or does all of it. Seventeen per cent. of the institutions

state that the practice teacher does nothing with this type of work. Six institutions state that the practice teacher is given full freedom in his matter.

2. Seventy per cent. use texts as guides in content. Fifty-seven per cent. use syllabi as guides in content. Thirty-three and one third per cent. use other means.

3. In 56 per cent. of the institutions both practice teacher and supervisor cooperate in lesson planning. In 33 per cent. the supervisor dictates the plan. In 15 per cent. the supervisor does nothing with lesson planning.

4. The aims of the work are determined, according to the returns, by both supervisor and practice teacher. In 61 per cent. the supervisor and in 51 per cent. the teacher, share in determining aims. In 14 per cent. the teacher is not supposed to determine the aims of the work.

5. During the period of practice teaching, the supervisor tends to visit the classroom and inspect the teaching for 13 partial, and 9 whole periods. Since the number of periods of teaching tend to be about 36 to 50, the supervisor is in the classroom about 20 to 25 complete periods, and makes short visits to the room in about 25 per cent. to 36 per cent. of the periods of teaching.

6. About one fifth require *daily* reports by supervisor. About two fifths require *no daily* reports by supervisor. About 30 per cent. require *daily* reports by practice teacher. About 38 per cent. require *no daily* reports by practice teacher.

7. About 26 per cent. require weekly reports by supervisor. About 35 per cent. require no weekly reports by supervisor. About 31 per cent. require weekly reports by teacher. About 35 per cent. require no weekly reports by teacher. Practically all require some form of final report on work when teaching is completed.

8. Both general and individual conferences are used in 67 per cent. of the institutions. Individual conferences predominate; 72 per cent. use them. Eleven per cent. do *not* use general conferences.

Individual conferences are held both before and after the period of teaching in 58 per cent. of the cases. Conferences before teaching are least often used.

9. Parallel observation work is used by 47 per cent. of institutions; 26 per cent. state they do not use it. There is no general tendency as to the quantity of these parallel observations. Most of them concern the teaching of the subject taught by the practice teacher and are in the same school where the practice teacher is at work.

10. The most prevalent method of rating practice teachers is by letter grades. Analytical (score-card) method comes next and the percentage system third. Many combine letter grades with other systems.

11. The supervision is given by the following named persons, the order indicating their relative frequencies: general director, supervisor on college faculty, supervisor on staff of public school, supervisor connected with both institutions, and supervisor on staff of training school only. Sixty four per cent. report the use of a general director.

12. The number of practice teachers supervised by the general director varies from none to 155. The median tendency is to supervise about 10 to 15 teachers.

13. The number of practice teachers supervised by the special supervisor varies from none to 90, but the median tendency is about 4 to 12.

14. The time in clock hours per week per practice teacher given to supervision varies from 1 or 2 to 15 hours. The general tendency is about 2 to 5 hours.

15. The portion of the year's work of a given class taught by practice teachers varies from 10 to 100 per cent; by the regular teacher from none to 90 per cent. The prevailing tendency is to divide the work equally between the practice teacher and the regular teacher.

16. The class period in practice teaching varies from at least 45 minutes to 90 minutes. In 45-minute periods, the amount of teaching varies from 15 to 200 periods, with the median tendency about 40 to 50 periods. In 50-minute periods, the number taught varies from 3 to 100, the median tendency being about 36 to 50. Periods of other length vary from 22 to 115, the average being about 57 periods.

17. The general tendency is to have practice teaching done in but one subject. Amounts done in first and second subjects tend to be in the ratio of 2:1. Five institutions report teaching in a third subject. There is no marked tendency in doing the teaching in two subjects contemporaneously or consecutively.

18. The cost of supervision is reported in terms of salary rather than in terms of cost per practice teacher. Nine institutions report a median cost for supervisor's salary of \$1250.

19. Exemption from practice teaching for previous teaching experience is apparently used as frequently as non-exemption. The percentage of institutions granting such exemption is 32 and those without such exemptions 34. Nine institutions require a year's high-school experience as a basis for exemption. Four require two years' experience in the high school, one three years', and one five years'.

20. Practice teaching is quite generally credited for the bachelor's degree in arts, although a fair minority of institutions do not so credit it. Twenty-eight grant credit, and 11 do not. A semester-hour's credit is granted for about 21 45-minute or 50-minute periods, and for 36 45-minute laboratory periods.

#### FORMS OF REPORTS AND RATING SCHEDULES

Very few institutions submitted blanks which they used, but the material submitted is here given. Similar material is given for Chicago, California and Wisconsin in Bulletin 1917, No. 29, U. S. Bureau of Education, pages 43-62. The list here given includes the following institutions: Baldwin-Wallace College; Highland Park College; Indiana University; Iowa State University; Leland Stanford University; University of North Dakota; Ohio Wesleyan University; and College of William and Mary. Institutions which are establishing practice teaching will find helpful suggestions from these blanks.

## I

BALDWIN-WALLACE COLLEGE, BEREA, OHIO  
INSTRUCTOR'S LESSON PREPARATION

To be filled out before directing students' preparation.

Course	Textbook or Manual	Lesson	Date
Review of High Points			
New Thoughts			
Relation to Previous Work			
Parts for Special Attention			
Helpful References			
Aim			
Correlates			
Transfers			
Practical Applications			
Best Methods of Presenting This Lesson			

## II

## HIGHLAND PARK COLLEGE

## TEACHER EFFICIENCY RECORD

	Rating	Very Poor	Poor	Medium	Good	Excellent
<i>I. The Teacher</i>						
1. Personal qualities						
2. Intellectualty and insight						
3. Motive and spirit						
4. Professional preparation						
5. Initiative and self-reliance						
<i>II. The Study</i>						
6. Direction and stimulation of students						
7. Seat work inspection						
8. Cooperation and loyalty						
9. Individual help						
10. Interest and growth						
<i>III. The Class Recitation</i>						
11. Definiteness and clearness of aim						
12. Accuracy and detail of presentation						
13. Skill in questioning and illustrating						
14. Power to interest and hold attention						
15. Regard for observing, thinking, doing and expressing						
<i>IV. School Management</i>						
16. Hygienic conditions						
17. Disciplinary powers						
18. Regard for routine						

[Ruling omitted in reproduction]

### 19. General atmosphere of school

## 20. Care for the school plant

General Rating. . . . .

Room . . . . . Recorded by..... Date. . . . .

### III

## INDIANA UNIVERSITY SCHOOL OF EDUCATION

### PRACTICE TEACHER'S RECORD

Name

Date of completion of practice teaching

Date of Graduation

**Degree**

Major subject

No. home or hours

### First minor subject

No. semester hours

Professional education courses. No. of hours

**Average scholarship in all subjects**

**Major subject**

## education courses

Estimate of major department as to personality and general ability:  
of education department:

Previous teaching experience in years: elementary schools \_\_\_\_\_  
high schools \_\_\_\_\_

Last position (place)

(date)

**Name of county or city superintendent**

**Success grade**

Kind of license last held

, date of issue

First position after practice work (date and place) elementary school  
High school

Estimate of success in this position 1, 2, 3, 4, 5, (check)

(See rating plan reverse side.) [No. IV]

### Strong points

### Weak points

**Comments by critic:**



## IV

INDIANA UNIVERSITY  
PRACTICE TEACHER'S RECORD

Subject. ....	Critic.....
Qualities of Merit	
I. <i>Personality</i> (30 points)	P 1 2 3 4 5 R 1 2 3 4 5 R 1 2 3 4 5 R
1. Personal appearance	2 [Rulings omitted in reproduction]
2. Adaptability—resourceful	3
3. Self-reliance—poise	3
4. Enthusiasm—optimism	4
5. Tact—sympathy	3
6. Sincerity—earnestness	2
7. Voice	1
8. Use of English	2
9. Industry	4
10. Intellectual capacity	4
11. Physical capacity	2
II. <i>Teaching Skill</i> (45 points)	
1. Range of information	3
2. Daily preparation of lesson	4
3. Use of method types	2
4. Sense of values	3
5. Skill in questioning	5
6. Attention and interest	2
7. Reaching individuals	2
8. Using pupil experiences	3
9. Keeping lesson organized	2
10. Economizing of time	3
11. Use of illustrative aids	2
12. Assignment of lesson	3
13. Application of knowledge	3
14. Motivation of work	3
15. Accuracy and incisive thinking	3
16. Insistence on good English	2
III. <i>Management</i> (15 points)	
1. Systematic routine	3
2. Promptness in reports, etc.	2
3. Appearance of room—attention to lighting and seating	2
4. Discipline	4
5. Teacher's personal relation to pupils	4

## RATING

First	Second	Third
Six Weeks	Six Weeks	Six Weeks

IV. *Professional Attitude*

(10 points)

- |   |   |
|---|---|
| 1. Professional growth and interest         | 3 |
| 2. Loyalty and cooperation                  | 3 |
| 3. Attitude towards criticism               | 2 |
| 4. Interest in pupils and school activities | 2 |

Total Rating

1st

2nd

3rd

*Explanation of Numbering*—1 indicates perfect score; 1, superior or perfect score; 2, above average or .9 of perfect score; 3, average or .8 of perfect score; 4, below average or .7 of perfect score; 5, unsatisfactory or .6 of perfect score; R, the actual rating in figures. The third rating will be the final term grade. To translate this rating into University rating, add 2 to a grade of 85 to 89; 5 to a grade of 75 to 84; and 2 to a grade of 70 to 74.

## V

## STATE UNIVERSITY OF IOWA

## TEACHER'S RECORD

Teacher

Dates

Sections Noted

I. *Purpose or Aim*

Accomplished?

1.

2.

3.

4.

5.

6.

7.

8.

[Rating omitted in reproduction]

II. *Organization of Material*

Did she assign problems?

Did she have data grouped?

Did she provide for correlation?

Did she observe relative values?

III. *Use of Knowledge*

Did she emphasize quality?

Did she test methods of work?

Did she ask thought questions?

Did she ask fact questions?

Did she encourage good expression?

IV. *Provision for Individuality*

Did she use pupils' experiences?

Did she use pupils' present interests?

- Did she use text material only?
- Did she consider individual needs?
- Did she stimulate initiative?

*V. The Recitation*

- Was it socialized?
- Were the pupils prepared?
- Was cooperation demanded?
- Was freedom permitted?
- Was discussion encouraged?
- Was discussion directed?
- Incentives and motives
- Interest and attention
- Was the time properly divided?

*VI. General Spirit*

*VII. Discipline*

*VIII. Is She a Leader?*

- Is she vigorous?
- Is she pleasant?
- Is she resourceful?
- Is she sympathetic?
- Is she handicapped?

*Dates of Conference with Teacher*

VI

LELAND STANFORD JR. UNIVERSITY

The practice teacher is asked to rate himself a week before the end of the semester in which the teaching has been done. The special supervisor is also asked to rate the practice teacher on a separate sheet. The two ratings are then plotted as curves, in ink of different colors on another sheet which is kept as a record. A copy of the rating sheet follows.

SCORE SHEET FOR RATING OF PRACTICE TEACHERS

Name of practice teacher rated.....

(Place check mark or "X" in the one of five spaces following each specified trait, which most nearly represents your judgment of Practice Teacher's ability.)

Points for Rating

Degrees of Excellence

*I. Preparation*

Poor Fair Good Very Good Excellent  
[Rulings omitted in reproduction]

- A. Personal Preparation, i.e. thoroughness of knowledge of subject
- B. Preparation of suitable material for adequate presentation of daily lessons

- C. Preparation of weekly or monthly lesson plans

## II. Teaching Skill

- A. Ability to stimulate interest
- B. Ability to ask thought provoking questions
- C. Ability to carry on all work of the classroom with promptness and efficiency

## III. School Management

- A. Ability to govern class (Self-control, firmness, tact)
- B. Ability to make necessary routine automatic
- C. Ability to adjust methods and materials to different types of pupil ability

## IV. Personal Fitness

- A. Physical and mental poise
- B. Personal appearance (neatness, taste, etc.)
- C. Qualities of leadership (Executive capacity)

Signed.....

Official Position.....

Date.....

## VII

### SCHOOL OF EDUCATION, UNIVERSITY OF NORTH DAKOTA

#### PRACTICE TEACHING

#### Report by the Critic Teacher

For . . . . . Student-Teacher

Subject Taught . . . . .

Number of Lessons Observed by Student-Teacher.....Taught.....

Semester..... Year.....Date of This Report.....

Signed.....Critic-Teacher

.....

## A. Preparation of Lesson

[Spaces for record condensed in reproduction]

## B. Skill in Conducting Recitations

## C. Ability to Manage Pupils

## D. Personal Fitness for Teaching

## E. General Rating of Teaching

The points outlined below are considered in making these reports which describe definitely and in detail the characteristics of the student-teacher. It is not intended that the critic-teacher shall report on each point in every case, but he emphasizes those points that are especially significant for the particular student-teacher concerned. The critic also adds comments on any other notable aspects of the student's work.

(a) Preparation of Lessons—Accurate knowledge of subject matter; clearness of purpose; originality; appreciation of relative values; conciseness of statement; mechanics of plan-arrangement, writing, etc.

(b) Skill in conducting recitation—In exposition or telling; questioning; holding attention and interest; reaching individuals; using pupils' experiences and responses; keeping lessons organized; economizing time; securing and fixing definite results; using blackboard and other means of illustration; care of pupils' English; assigning study lessons; etc.

(c) Ability to manage pupils—General attitude—sympathetic or cold and formal; winning or antagonizing; systematizing and economizing routine; handling distracting or disturbing elements; maintaining authority; decision; consistency; etc.

(d) Personal fitness for teaching—Scholarship; industry; promptness; willingness; health, energy; animation; general culture; refinement; courtesy; confidence; poise; neatness; carriage; voice; enunciation; etc.

## VIII.

## OHIO WESLEYAN UNIVERSITY

## Department of Education

## SUPERVISOR'S REPORT ON STUDENT TEACHING

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*Directions.*—Make two copies of the final report, filing one with the Appointment Committee and one with the Department of Education. Rate items by the point system. For the summary rating use either the average, median, or mode, as seems best. If any items cannot be rated, omit rating of them or briefly characterize them. Make a rating about every fifth period, and then the summary rating. Recent studies show that *Results* should be given heaviest

weighting, and *Technique of Teaching* next in importance. Under the heading *Miscellaneous* include anything not covered in previous headings, and yet of value to the report

Data for all ratings should be obtained by observation of the work of the student-teacher for complete class periods, by investigation of ratings in quizzes and class work, by character of the pupils' written work, and by any behavior that indicates the reactions of the pupils to the teacher's work. Under "Classification of group taught" indicate whether a class in high school, or academy, etc.

It is of great value to place one of these blanks in the hands of the student-teacher with instructions that he, or she, rate the work. Thus used it becomes a teacher's estimate of his, or her own progress. It also insures unity of aims between student-teacher and supervisor.

Supervisor	Student-teacher
Subject taught	No. of class hours taught
Date of beginning	Date of completion
Size of class	No. of boys in class
No. of girls in class	Classification of group taught

I. Results of Work of Student-Teacher		Rating	Rating	Rating	Rating	Rating	Rating	Rating
1.	Growth of pupils in							
	(a) <i>Subject-matter</i> . . . . .							
	(b) <i>Habits required</i> . . . . .							
	(c) <i>Interests</i> . . . . .							
	(d) <i>Ideals</i> . . . . .							
	(e) <i>Reflective thinking</i> . . . . .							
	(f) <i>Appreciation, or habits of enjoyment</i> . . . . .							
	(g) <i>Ability to study</i> . . . . .							
2.	Fulness of pupils' recitations . . . . .							
3.	Pupils' manners and behavior . . . . .							
4.	Pupils' use of English . . . . .							
5.	Neatness of pupils' work . . . . .							
6.	Pupils' daily preparation . . . . .							
7.	Group activity in work of pupils . . . . .							
8.	All pupils busy during period . . . . .							
II. Technique of Teaching								
1.	Definiteness of aims . . . . .							
2.	Skill in questioning as to							
	(a) Thought-stimulating questions							
	(b) Memory questions . . . . .							
	(c) Wording of questions . . . . .							
	(d) Distribution of questions . . . . .							
	(e) Number of questions . . . . .							

[Rating omitted in reproduction]

3. Skill in
  - (a) Use of texts.....
  - (b) Use of apparatus.....
  - (c) Drill work .....
  - (d) Inductive method . . . . .
  - (e) Deductive method . . . . .
  - (f) Exposition . . . . .
  - (g) Conversational method . . . . .
  - (h) Use of reviews.... .
  - (i) Use of summaries... . . . .
  - (j) Securing work from all pupils
  - (k) Management of individual  
differences . . . . .
  - (l) Lesson-planning . . . . .
  - (m) Lesson assignment .....
  - (n) Selection of content.....
  - (o) Organization of content. ....
  - (p) Grading . . . . .

### III. *Schoolroom Management*

1. Lighting . . . . .
2. Ventilation . . . . .
3. Care of books and apparatus.....
4. Written work .....
5. Records and reports.....
6. Seating of pupils..... .
7. Discipline . . . . .

### IV. *Personal Facts About Teacher*

1. Familiarity with subject.....
2. Physical status in class.....
3. Self-control . . . . .
4. Faithfulness in daily preparation
5. Attitude towards work.....
6. Attitude towards supervisor.....

### V. *Miscellaneous*

### VI. *Summary Rating*

## IX.

OHIO WESLEYAN UNIVERSITY

DEPARTMENT OF EDUCATION

DAILY REPORT OF STUDENT-TEACHERS

*To be used by all student-teachers teaching outside of Delaware.*

Give items 1-10 every day; others as they are represented in work.

1. Name ..... 2. Subject..... 3. Date.....
4. Location ... 5. Type of School.....
6. Size of Class. Total .. No. of Boys. ... No. of Girls.....
7. Length of Class Period.....
8. Type of Period ... Lab., Direct Instruction, Supervised Study.  
(Under-score type represented)
9. Name of Supervisor.....
10. Was he or she present *all* or *part* of the Period?
11. Describe the situation in terms of work assigned for day, aims to be attained, procedures used, use of texts and apparatus, conditions of room as to utility and hygiene, your own previous preparation, special individual differences among pupils.  
[Space for record condensed in reproduction.]
12. Describe the responses (results) in terms of habits or skills initiated or fixed, information secured by pupils, interests aroused or increased, appreciative activities noted, use of thinking abilities, ideals initiated or strengthened, pupils' preparation, cooperative activity of class, use of English, neatness and orderliness of pupils' work, fullness of recitation, all busy during entire period.

## X.

### OHIO WESLEYAN UNIVERSITY

#### REPORT OF WORK OF STUDENT-TEACHER

#### to

#### DEPARTMENT OF EDUCATION\*

1. Name of student-teacher:
2. Subject taught:
3. Date of teaching:
4. Type of School: High School; Junior High School; 7th. or 8th. Grade
5. Size of Class or Classes:  
No. of Boys: No. of Girls:
6. Number of Periods Taught: Length of Periods:  
No. of Periods visited by Supervisor:

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\*To be used when Supervisor is not a member of the Department of Education.



## 7. Rate following items as excellent, medium, or poor.

1. Assignments:
2. Methods:
3. Results of teaching:
4. Teacher's care of room and apparatus:
5. Schoolroom government:
6. Teacher's preparation:
7. Any miscellaneous items noted:

- 1.
- 2.
- 3.
- 4.

## 8. Name and position of person reporting:

## XI.

## COLLEGE OF WILLIAM AND MARY

## DAILY CRITIC REPORT

(Filled out to show sample report.)

Student-teacher	<i>Garland</i>	, Grade	<i>High School.</i>
Subject	<i>English Comp. I.</i>	, Topic	<i>Argument.</i>
Type of lesson	<i>Inductive</i>		
Teacher's plan:	Preparation <i>A</i>	, Quality <i>B</i>	, Mastery <i>B</i>
Question: Form	<i>B</i>	, Placing <i>C</i>	, Continuity <i>C</i>
Personal bearing	<i>A</i>	, Self-possession	<i>A</i>
Preparation of materials		, Originality <i>A</i>	, "Snap" <i>C</i>
Control of class	<i>B</i>	Why?	
Pupils' attention	<i>90 per cent.</i>	, Why?	<i>Had live interest to them—an unexpected argument in class.</i>

Pupils' initiative	<i>B</i>	, Organization	
Habit training: Language	<i>C</i>	, Study <i>C</i>	, Posture <i>C</i>

ETHEL FRAZIER FURE, Critic.

Grade A for very good, B for fairly good, C for poor, and comment specifically whenever practicable.

Lesson was too slow for a good lesson.

## CHAPTER V

### PRACTICE TEACHING IN THE MANUAL ARTS AND INDUSTRIAL EDUCATION

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The status of practice teaching in these subjects has received little attention. The report of the committee given below was an attempt to collect data on the subject. Owing to the failure of many institutions to respond to the questionnaire sent out, the report is not as complete and comprehensive as it should have been.

Because of the comparatively recent introduction of the manual and industrial arts into the curriculum of the schools, and further because of the fact that until quite recently it was thought that anyone could teach these subjects (often this was because trained teachers could not be obtained), their professional aspects have received little attention. More recently teachers' colleges and normal schools have been training teachers for the practical arts and gradually the professional side of these subjects has been developed. Practice teaching has received attention in these courses, but often it has been poorly organized and supervised. The subject matter of the courses in the manual and industrial arts as taught in elementary and secondary schools has not been organized and standardized as has the subject matter of the academic subjects.

As the demand for vocational education has developed during the last ten years, new aspects of the teacher-training problem in industrial education have arisen. The importance of practice teaching here is indicated in Bulletin No. 19 of the *National Society for the Promotion of Industrial Education*, which briefly says: "Practice of this kind (referring to practice teaching) is highly essential to the most efficient training."

A "Conference of Specialists in the Training of Teachers of Manual Arts and Industrial Education" is called annually by the United States Commissioner of Education. Invitations are extended to institutions in the Mississippi Valley which train teachers of manual arts and industrial education. The states included in this territory are: Ohio, Indiana, Illinois, Michigan, Wisconsin, Minnesota, Iowa, Missouri, North Dakota, South Dakota, Nebraska, Kansas, Kentucky, Tennessee, Alabama, Mississippi, Louisiana, Texas, Arkansas and Oklahoma.

At the meeting of this Conference in December, 1916, at the George Peabody College for the Training of Teachers, a committee was appointed to investigate the status of teacher training in the manual arts and industrial education in the United States. Through the office of the United States Commissioner of Education, this Committee sent out a questionnaire to the 100 institutions in the United States which are credited with training teachers of manual arts and industrial education. Only 25 replies were received.

A considerable part of this questionnaire had to do with observation and practice teaching. On this subject institutions were asked to report; first, on what they were now doing, and second, to suggest what they thought should be done. The results may be summarized as follows:

### *I. What is Now Being Done*

1. Almost all institutions reporting require some observation and practice teaching.
2. Have facilities for practice teaching
  - (a) in model school, 32%
  - (b) in public school, 28%
  - (c) in model and public school, 20%
3. Practice teaching done under supervision of
  - (a) head of department, 36%
  - (b) critic teacher, 28%
  - (c) grade teacher, 8%
  - (d) combinations, 28%
4. General plan of work directed by
  - (a) head of department, 56%
  - (b) supervisor of practice, 8%
  - (c) city supervisor, 8%

- (d) instructors, 12%
- (e) combinations, 16%
- 5. Practice experience is given in
  - (a) woodwork, 13%
  - (b) woodwork and mechanical drawing, 46%
  - (c) woodwork, mechanical drawing and metal work, 17%
  - (d) academic subjects and technical work, 4%
  - (e) printing, 8%
  - (f) various combinations, 12%
- 6. Amount of time given to observation and practice teaching is extremely variable, ranging from 12 to 270 lessons. An average from normal schools reporting is 94 hours. Colleges report less time than normal schools.
- 7. Is previous teaching experience recognized as equivalent to practice teaching?
  - (a) "No" reported by 71%
  - (b) "Yes" by one school only.
  - (c) "In special cases," 12%
  - (d) Answers from other institutions not clear.

## *II. What Should be Done?*

1. All favor some practice teaching under school conditions approximating those of the regular public schools.

2. Critical and fairly constant supervision of all practice teaching is essential.

3. Practice teaching should be done during the last year of the student-teacher's course.

4. Considerable variety of opinion as to size of classes most effective for practice teaching; majority favor 12 to 20 pupils.

5. Much variety of opinion as to amount of practice teaching to be required. The majority favor 75 to 100 clock-hours of actual teaching in a two-year course; little if any additional teaching is thought necessary in a three- or four-year course.

6. Observation, of a limited amount, if preceded and followed by conferences with critic teachers, is considered valuable and desirable.

## *Recommendations Made by the Committee*

On the basis of these returns, the Committee that distributed the questionnaire has made the following recommendations concerning the training of teachers of the manual and industrial arts:

1. All student teachers in a manual arts or industrial education course should be required to have practice teaching, preceded by observation, both under expert supervision; classes should be

held under conditions approximating those found in the better grade of public schools.

2. Classes should be of sufficient size to provide good teaching conditions, with a suggested minimum of 10 pupils and maximum of 20.

3. The actual classroom work including observation, assisting and teaching should approximate 100 clock-hours, an equal amount of time being required in preparation for the class work and in conferences.

4. Practice should be required both with high-school and with grade classes—one assignment with each in different semesters or terms.

5. Practice teaching should be done during the last year of the student-teacher's course.

## CHAPTER VI

### NOTE ON THE CORRELATIONS BETWEEN GENERAL TEACHING POWER AND SOME SPECIFIC TEACH- ING QUALITIES

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In the year 1916-17, the writer made a study of the correlation between "general teaching power" and the five principal qualities upon which student teachers are rated in the Teachers College Training School of the University of Nebraska. This training school is a high school accredited by the North Central Association of Colleges and Secondary Schools, and has been maintained for ten years by the University of Nebraska for the purpose of providing intending teachers an opportunity to do actual teaching in preparation for entering the teaching profession in the state. Each prospective teacher is required to teach during his senior year in his chosen subject or subjects in which he must have given forty University hours of special study.

The following are the correlations between "General Teaching Power" (G. T. P.) and the five specific qualities by which the 123 student teachers considered in this study were rated:

1. Personality and G. T. P. .... .59
2. General Scholarship and G. T. P. . . .61
3. Major Subject and G. T. P. .... .70
4. Social Power and G. T. P. .... .75
5. Technique of Teaching and G.T.P. . .79

1. "Personality" is used by our supervisors to include (a) general appearance, (b) vigor and buoyancy, (c) initiative, (d) poise and (e) tact.

2. "General scholarship" here includes not only academic but also professional achievement and is based upon semester grades on file at the office of the University registrar.

3. "Major Subject" includes the chosen subject on which the student has made special preparation for teaching and is here represented by the semester grades on file. It may be explained that we require each candidate to put forty hours of preparation on the subject, or a subject and one closely allied to it, that is to represent the field to be taught when he enters upon public-school teaching. This preparation includes a course in the special method of teaching this chosen subject.

4. "Social power" includes an understanding of human nature and the capacity on the part of the teacher to enter into the mental states of the student and to exercise that sympathy and directive power essential to encouraging students in their work; also loyalty to supervisors and other instructors on the teaching staff; and finally, ability to secure the cooperation of patrons.

5. "Technique of Teaching" includes (a) skill in assignment, (b) skill in showing pupils how to work, (c) skill in the selection and organization of subject matter, (d) ability to frame strong questions, (e) skill in illustration, (f) ability in drill work, (g) skill in class management.

6. "General Teaching Power" is determined by the average results of the ratings of three judges in the case of each student teacher. In each department there is a special supervisor who has direct charge of all student teachers teaching in his particular subject. This supervisor watches daily the results of each of his instructors and records his estimate of their general teaching ability. Further, the professor of Educational Theory and the principal of the demonstration school estimate the general teaching power of each teacher on the basis of a half dozen observations made during the semester. The ratings made by these three sets of judges are based on the 45 qualities embraced in Boyce's score card (*Fourteenth Yearbook*). The writer took as his basis of general merit the average of all of these judgments. The specific quality of technique of teaching was determined by these same judges, and

in a similar way, which doubtless accounts in a large degree for the high correlation.

Personality, Social Power and Technique of Teaching are each based on the combined judgments of the twelve supervisors of the training school (who are continually present with the student teachers), of the principal of this school and of the head of the Department of Educational Theory and Practice.



## CHAPTER VII

### THE SUMMER PRACTICE-TEACHING PLAN OF THE UNIVERSITY OF ARIZONA

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In the development of the University of Arizona teacher-training system, necessity proved to be the mother of invention. The University's plans for a practice school were frustrated by the outbreak of the war, and for various reasons the local high school was unavailable for practice teaching. The solution of the problem was undertaken along somewhat unusual lines.

In the Spring of 1918, the city of Bisbee, Arizona, with a population of about 25,000, offered the University Department of Education the use of its school system for the school observation and practice teaching. Bisbee has one of the most efficient and progressive school systems in the Southwest, and the University realized that the opportunity was too good to neglect. The elevation of Bisbee, about 5,200 feet, gives it an ideal summer climate, and the city schools are in operation twelve months in the year, the summer quarter beginning about July first. Accordingly, the University initiated a summer session at Bisbee, in which teacher-training formed the central interest.

The practice teaching was done in the three junior high schools of the Bisbee system. Many of the regular teachers were taking their vacations during the first six weeks of the summer quarter, and so far as adapted, the practice teachers were given their classes. The salaries of the absent teachers were thus available and were divided equally among the practice teachers, each receiving about forty dollars for the six weeks. Four members of the University faculty acted as supervisors, in conjunction with the principals

and certain regularly employed teachers in the Bisbee senior and junior high schools. Nearly all of the subjects usually taught in junior high schools were included in the work taught by the practice teachers.

Each practice teacher received a university credit of three semester hours. Three courses of instruction were given by the University teaching staff, evenings and Saturday forenoons, including a course in "Principles of Teaching in High Schools," which was closely correlated with the practice teaching and was required of all who had not already completed the course during the regular academic year. Each course carried a three-hour credit, so that a student doing full work would earn a total of six semester-hours credit during the six weeks, and about twenty of the students included practice teaching as part of that six hours' work.

As in all 'first times,' adjustments and variations were inevitable. On the whole, however, the original plan remains with but few modifications. The plan as it has evolved is as follows. Each practice teacher has charge of two hours per day, each hour including both class instruction and supervised study. For such work she assumes full responsibility, subject to the advice and criticism of the supervisor. A third hour is devoted to visitation (under guidance) of other teachers in the school system. Thus one half day is consumed. She is also required to participate in the various out-of-class activities of the school and is assigned one group of pupils for her special charge.

The one summer's experience with the plan seems to justify its claim to several important merits, most of which are shared by other forms of organization. (1) The practice teachers are teaching in a real school, with normal boys and girls. No selection of pupils or 'making allowances' occurs, and the teacher enters into the full life and responsibility of the school. (2) The practice teachers first meet their classes as strangers. They are not handicapped by personal familiarity due to previous mingling on the same campus. Their pupils view them first and all the time as teachers. (3) The practice teachers mingle constantly with the regular experienced teachers on a professional par, and the consequent professional and personal intercourse contributes much to

the upbuilding of a professional spirit. (4) A unique feature is that of concentration. The practice teacher is not rushing from a college lecture in history, with its university atmosphere, to a practice-teaching exercise with school boys and girls, meanwhile with mind occupied with an incomplete experiment in bacteriology to be resumed immediately thereafter. The practice teacher's day's work consists solely of either teaching or learning how to teach. The conviction here prevailing is that too often practice teaching does not dip down deeply enough into real school teaching but is merely skimming the surface; that immersion in one's task and its atmosphere is as essential in teacher-training as in soldier-training. (5) Each practice-teacher is expected to teach two summers, at the close of the junior and of the senior years. Two such summers are included in the requirements for the teacher's diploma issued by the University Department of Education. It is felt that this sequence of practice followed by further theory and further practice will render both theory and practice more significant.

This first attempt was under favorable circumstances. Superintendent C. F. Philbrook, of Bisbee, and his principals and teachers were from the start favorable toward the experiment, and in most cases optimistic. The doubters were open-minded. Cooperation was perfect, and at the close of the session adverse criticism was not to be heard. The Bisbee school authorities are now urging an expansion of the work for the coming summer.

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(Revised to Jan. 27, 1919.)

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CONSTITUTION OF THE NATIONAL SOCIETY FOR THE STUDY OF  
EDUCATION

## ARTICLE I

*Name*.—The name of this Society shall be "National Society for the Study of Education."

## ARTICLE II

*Object*.—Its purposes are to carry on the investigation and to promote the discussion of educational problems.

## ARTICLE III

*Membership*.—SECTION 1. There shall be three classes of members—active, associate, and honorary.

SEC. 2. Any person who is desirous of promoting the purposes of this Society is eligible to active membership and shall become a member on approval of the Executive Committee.

SEC. 3. Active members shall be entitled to hold office, to vote, and to participate in discussion.

SEC. 4. Associate members shall receive the publications of the Society, and may attend its meetings, but shall not be entitled to hold office, or to vote, or to take part in the discussion.

SEC. 5. Honorary members shall be entitled to all the privileges of active members, with the exception of voting and holding office, and shall be exempt from the payment of dues.

A person may be elected to honorary membership by vote of the Society on nomination by the Executive Committee.

SEC. 6. The names of the active and honorary members shall be printed in the *Yearbook*.

SEC. 7. The annual dues for active members shall be \$2.00 and for associate members \$1.00.

## ARTICLE IV

*Officers and Committees*.—SECTION 1. The officers of this Society shall be a president, a vice-president, a secretary-treasurer, an executive committee, and a board of trustees.

SEC. 2. The Executive Committee shall consist of the president and four other members of the Society.

SEC. 3. The president and vice-president shall serve for a term of one year, the secretary-treasurer for a term of three years. The other members of the Executive Committee shall serve for four years, one to be elected by the Society each year.

SEC. 4. The Executive Committee shall have general charge of the work of the Society, shall appoint the secretary-treasurer, and may, at its discretion, appoint an editor of the *Yearbook*.

SEC. 5. A board of trustees consisting of three members shall be elected by the Society for a term of three years, one to be elected each year.

The Board of Trustees shall be the custodian of the property of the Society, shall have power to make contracts, and shall audit all accounts of the Society, and make an annual financial report.

SEC. 6. The method of electing officers shall be determined by the Society.

#### ARTICLE V

*Publications.*—The Society shall publish *The Yearbook of the National Society for the Study of Education* and such supplements as the Executive Committee may provide for.

#### ARTICLE VI

*Meetings.*—The Society shall hold its annual meetings at the time and place of the Department of Superintendence of the National Education Association. Other meetings may be held when authorized by the Society or by the Executive Committee.

#### ARTICLE VII

*Amendments.*—This constitution may be amended at any annual meeting by a vote of two-thirds of voting members present.



MINUTES OF THE MEETING  
of the  
NATIONAL SOCIETY FOR THE STUDY OF EDUCATION  
AT ATLANTIC CITY, NEW JERSEY  
MONDAY EVENING, FEBRUARY 25, 1918

The Egyptian Room of the Breakers Hotel, assigned to the Society for its annual meeting, may be an ideal ballroom but it was far from an ideal auditorium: our members and our speakers had to contend with overcrowding, almost total lack of ventilation, congested elevators, rattling windows, a low speaking platform and uncomfortable illumination. Despite these handicaps, the more than 1,200 persons in the audience were receptive and interested. President L. D. Coffman presided while the following program was presented.

*Further Progress*

H. B. WILSON, Superintendent of Schools, Topeka, Kansas, and Chairman of the Committee on Economy of Time.

*The Teaching of History in the Upper Elementary Grades*

W. C. BAGLEY, Professor of Education, Teachers' College, Columbia University, New York City.

*Right and Wrong Uses of History in a Scheme of Civic Training*

E. B. GREENE, Professor of History, University of Illinois, Urbana, Illinois.

*Economy of Time in the Upper Elementary Grades*

H. LESTER SMITH, Dean of the School of Education, Indiana University, Bloomington, Indiana.

*The Yearbook on "The Measurement of Educational Products"*

S. A. COURTIS, Supervisor of Educational Research, Detroit Public School, and President of the National Association of Directors of Educational Research.

*The Future of Educational Measurement*

O. H. JUDD, Director of the School of Education, University of Chicago, Chicago, Illinois.

*Discussion*

J. W. WITHERS, Superintendent of Instruction, St. Louis, Missouri.

L. P. AYRES, Division of Education, Russell Sage Foundation, New York City.

At the business meeting held directly after these addresses, President Coffman reported the following nominations by the Executive Committee for officers for the ensuing year, and the persons cited were elected, as follows:

*For President*

GEORGE D. STRAYER

Professor of Education, Teachers' College, New York City

*For Vice-President*

JOHN W. WITHERS

Superintendent of Instruction, St. Louis, Missouri

*For member of the Executive Committee (to succeed H. B. Wilson)*

F. J. KELLY

Dean of the College of Education, University of Kansas  
Lawrence, Kansas

*For member of the Board of Trustees (to succeed S. Chester Parker)*

DANIEL STARCH

Assistant Professor of Education, University of Wisconsin  
Madison, Wisconsin

The President announced that the Report of the Secretary-Treasurer (see the following pages) had been examined and pronounced correct.

On motion of Professor C. H. Judd it was *voted*: "That the President appoint a Committee to guide the activities of the Society in the application of scientific methods to the problems of reorganizing the materials of instruction in the schools." After the business meeting was adjourned, President Coffman announced as members of this Committee on the Materials of Education" the following:\*

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\*Since these minutes were written, the retiring President, L. D. Coffman, has been added to the Committee.

W. C. Bagley, New York City  
J. C. Brown, St. Cloud, Minnesota  
C. E. Chadsey, Detroit, Michigan  
E. P. Cubberley, Stanford University, California  
E. C. Elliott, Helena, Montana  
C. H. Judd, Chicago, Illinois (Chairman)  
H. C. Morrison, Middletown, Connecticut  
G. D. Strayer, New York City  
G. M. Whipple, Pittsburgh, Pennsylvania

Mention should be made in these minutes of a second, though informal, gathering of the Society at Atlantic City. On the afternoon of February 26th, at the invitation of the Proprietors of Had-don Hall, the members of the Society met with the officers of the Society at an informal reception in the parlors of that hotel. There was music, light refreshments and a general social good time.

LOTUS D. COFFMAN, *President*      GUY M. WHIPPLE, *Secretary*

## ANNOUNCEMENT OF YEARBOOKS AND EXPLANATION OF MEMBERSHIP IN THE NATIONAL SOCIETY FOR THE STUDY OF EDUCATION

The purpose of the National Society is to promote the investigation and discussion of educational questions. Anyone who is interested in receiving its publications may become a member. The *Yearbooks* are issued in several Parts each year and are discussed at the annual meeting, which is held in February at the same time and place as the meeting of the Department of Superintendence of the National Education Association. There are two types of membership, associate and active. Active members pay \$2.00 annually, receive two copies of each *Yearbook*, and are eligible to vote and hold office in the Society.

The *Yearbooks* deal in a practical way with fundamental current issues in instruction and school administration. The *Eighteenth Yearbook* (calendar year 1919) will comprise Part I, (a double number) containing an extended discussion of the present professional preparation of high-school teachers - the Wisconsin plan of "directed" teaching; special training for junior high schools; use of lesson plans; a study of the results of certain professional courses; and a report on practice teaching--; and Part II containing a report on "Economy in Learning" made by a sub-committee of the N. E. A. committee on Economy of Time in Education.

Orders for *Yearbooks* for 1918 or earlier or for single parts of the *Yearbook* for 1919 are handled directly as commercial sales, by the Public School Publishing Co., Bloomington, Illinois, at the rates indicated on the cover of this monograph. To obtain the entire *Yearbook* for 1919 as a member of the Society, pin your check or postal order to the following slip, properly filled out, and mail to the Secretary now.

### APPLICATION FOR MEMBERSHIP

To GUY M. WHITTE

Secretary of the National Society for the Study of Education  
The University of Illinois, Urbana, Illinois

Please enroll me as an active member

I inclose \$2.00 as payment of active dues for calendar year 1919

Name

Address to which

to mail

Yearbooks



**FINANCIAL REPORT OF THE SECRETARY-TREASURER OF THE  
NATIONAL SOCIETY FOR THE STUDY OF EDUCATION  
JANUARY 1, 1918, TO DECEMBER 31, 1918, INCLUSIVE**

**RECEIPTS FOR 1918**

Balance on hand December 31, 1917.....	\$2,097.47
From sale of <i>Yearbooks</i> by the Public School Publishing Company:	
June to December, 1917.....	\$1,093.87
January to June, 1918.....	1,204.94
	<u>\$2,298.81</u>
Interest on savings bank account:	
To January 1, 1918.....	\$ 27.11
To December 1, 1918.....	28.94
	<u>\$ 56.05</u>
Dues from 1050 members (current and delinquent)	<u>\$1,238.71</u>
Total income for the year.....	<u>\$3,593.57</u>
Total receipts, including initial balance...	<u>\$5,691.04</u>

**EXPENDITURES FOR 1918**

<i>Publishing and Distributing Yearbooks:</i>	
Preparing 17th <i>Yearbooks</i> for publication.....	\$ 20.00
Printing 2500 17th <i>Yearbook</i> , Pt. I ("Third Report Economy Time") ..	680.07
Printing 2500 17th <i>Yearbook</i> , Pt. II ("Measurement of Educational Products") ..	853.07
Reprinting 1500 17th <i>Yearbook</i> , Pt. II.....	386.23
Reprinting 750 14th <i>Yearbook</i> , Pt. II.....	86.09
Reprinting 1200 15th <i>Yearbook</i> , Pt. II.....	246.50
Reprinting 1000 16th <i>Yearbook</i> , Pt. II.....	342.18
Distributing 17th <i>Yearbooks</i> .....	140.00
Distributing 16th <i>Yearbooks</i> (June to Dec., 1917) ..	10.00
Premium on fire insurance (\$5000).....	13.75
Total cost of <i>Yearbooks</i> .....	<u>\$2,678.70</u>
<i>Secretary's Office:</i>	
Secretary's salary, one year, to end of Atlantic City meeting ..	\$ 500.00
Secretary's expenses attending Atlantic City meeting.	89.07
Bookkeeping and other clerical assistance.....	53.20
Stamps ..	54.80
Stationery ..	<u>17.85</u>
Total for Secretary's office.....	<u>\$ 714.92</u>
<i>Committee on the Materials of Education:</i>	
Stationery ..	<u>\$ 93.00</u>
Total expenses ..	<u>\$3,486.71</u>

## SUMMARY

Total expenditures for 1918.....		\$3,486.71
Balance on hand Dec. 31, 1918 {	Savings Account .....\$1,154.86	
	Fourth Liberty Loan Bond 1,000.00	
	Checking Account ..... 49.47	2,204.33
Total . . . . .		<u>\$5,691.04</u>

MEMBERSHIP  
DECEMBER 31, 1918

Honorary members . . . . .	3
Active members . . . . .	333
Associate members . . . . .	714
Total membership . . . . .	<u>1050</u>
GUY M. WHIPPLE, <i>Secretary-Treasurer.</i>	







